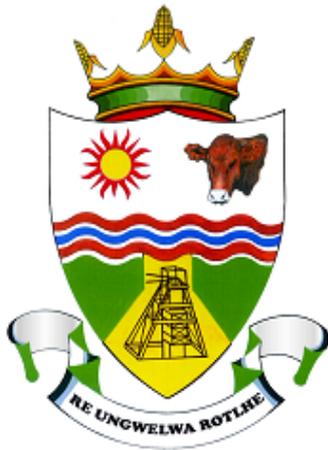


JOE MOROLONG LOCAL MUNICIPALITY



JOE MOROLONG
LOCAL MUNICIPALITY

(NC 451)

In-Year Report of the Municipality

Prepared in terms of Local Government: Municipal Finance Management Act No.56 of 2003; Municipal Budget and Reporting Regulations

Mid-Year Budget & Performance Assessment for the period 1 July 2022 to 31 December 2022

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Glossary

Adjustments Budget – Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.

Allocations – Money received from Provincial or National Government or other municipalities

AFS- Annual Financial Statements

Budget – The financial plan of the Municipality

Budget Related Policy – Policy of a municipality affecting or affected by the budget, examples include tariff policy, rates policy and credit control and debt collection policy

Capital Expenditure - Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's Statement of Financial Performance

Cash Flow Statement – A statement showing when actual cash will be received and spent by the Municipality. Cash payments do not always coincide with budgeted expenditure timings. For example, when an invoice is received by the Municipality it is shown as expenditure in the month it is received, even though it may not be paid in the same period

CFO - Chief Financial Officer

DORA – Division of Revenue Act. Annual legislation that shows the total allocations made by national to provincial and local government

Equitable Share – A general grant paid to municipalities. It is predominantly targeted to help with free basic services

Fruitless and wasteful expenditure – Expenditure that was made in vain and would have been avoided had reasonable care been exercised

GFS – Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities

GRAP – Generally Recognised Accounting Practice. The new standard for municipal accounting and basis upon which AFS are prepared.

IDP – Integrated Development Plan. The main strategic planning document of the Municipality

KPI's – Key Performance Indicators. Measures of service output and/or outcome

MFMA – The Municipal Finance Management Act – No. 53 of 2003. The principal piece of legislation relating to municipal financial management.

MTREF – Medium Term Revenue and Expenditure Framework. A medium-term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous three years and current years' financial position

NT – National Treasury

Operating Expenditure – Spending on the day-to-day expenses of the Municipality such as salaries and wages

Rates – Local Government tax based on the assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand

R&M – Repairs and maintenance on property, plant and equipment

SCM – Supply Chain Management

SDBIP – Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.

Unauthorized expenditure – Generally, spending without, or in excess of, an approved budget

Vote means one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and which specifies the total amount that is appropriated for the purpose of the department or functional area concerned.

Zero Based Budgeting means as opposed to incremental budgeting, zero-based budgeting means that each year's budget is drawn up independently from that of the previous year. This means that items are not included simply because they were in the previous budget. Each item has to be justified and motivated for and the purpose of each item is considered. All items in the capital are treated on a "zero-basis"

PART 1

Section 1: Introduction

Purpose

To inform Council of progress made in the implementation of the budget and the performance outcomes in respect of the first six months of the 2022/23 financial year, and to recommend whether an adjustments budget is necessary.

Background

In terms of Section 72 of the Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003):

- 1) The accounting officer of a municipality must by 25 January of each year -
 - (a) assess the performance of the municipality during the first half of the financial year, taking into account –
 - the monthly statements referred to in section 71 for the first half of the financial year;
 - the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
 - the past year's annual report, and progress on resolving problems identified in the annual report; and
 - the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities; and
 - (b) submit a report on such assessment to –
 - the mayor of the municipality
 - the National Treasury; and
 - the relevant Provincial Treasury.
- 2) The statement referred to in section 71(1) for the sixth month of a financial year may be incorporated into the report referred to in subsection (1) (b) of this section.
- 3) The accounting officer must, as part of the review -
 - make recommendations as to whether an adjustments budget is necessary; and

- Recommend revised projections for revenue and expenditure to the extent that this may be necessary.

Thereafter, the mayor must, in terms of Section 54(1):

- Consider the report;
- Check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- Consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;
- Issue any appropriate instructions to the accounting officer to ensure-
 - (i) That the budget is implemented in accordance with the service delivery and budget implementation plan; and
 - (ii) That spending of funds and revenue collection proceed in accordance with the budget;
- Identify any financial problems facing the municipality, including any emerging or impending financial problems; and
- Submit the report to the council by 31st January of each year.

Contents of this report

With the concurrence of the Chief Financial Officer, it was agreed that:

- (a) The Finance department prepared a report complying with the financial requirements of MFMA section 71. The mid-year budget statement for 2014/15 financial year will be submitted to all legislated parties by the 28th January 2016. This report will be tabled at Council together with section 52 report on the 28th January 2016.
- (b) The outcomes of the above mentioned reports and reviews form the basis of the mid-year budget and performance assessment.

PART 2

Section 2: Report of the Mayor

2.1 High level assessment of MFMA s71 financial reports for the past 6 months

2.1.1 Against annual budget (original approved)

Overall Performance Information

The year- to- date figures information as per the Table C1 of the monthly budget statement summary for the period ending 31st December 2022.

SUMMARY OF FINANCIAL INFORMATION

DESCRIPTION	ORIGINAL BUDGET R'(000)	YTD BUDGET R'(000)	YTD ACTUALS R'(000)	YTD ACTUALS VS BUDGET %	ACTUALS VS ORIGINAL BUDGET %
TOTAL OPERATING REVENUE	263 790	132 048	171 713	130.04%	65.09%
TOTAL CAPITAL REVENUE	105 071	52 536	35 909	68.35%	34.18%
GRAND TOTAL REVENUE	368 861	184 584	207 623	112.48%	56.29%
TOTAL OPERATING EXPENDITURE	271 531	135 896	94 215	69.33%	34.70%
TOTAL CAPITAL EXPENDITURE	128 923	64 462	53 651	83.23%	41.61%
SURPLUS/(DEFICIT)	(31 593)	(15 774)	59 757		

➤ Revenue

The total revenue performance in terms of year-to-date actuals is R207.6 million (Operating Revenue of R172 million and Capital Revenue R36 million). but when we exclude grants and focus on the municipality's own revenue only the performance is R50.2 million. The revenue that is not performing well is electricity, sewerage, refuse interest on outstanding debtors and other revenue which are all below 90%.

The municipality received grants from National and Provincial Departments as at December, which is R123 million for Equitable Share, R58 million for Municipality Infrastructure Grant (MIG), R32 million Water Services Infrastructure grant (WSIG), R3.1 million Financial Management Grant (FMG) ,R600 thousands for Library Grant and R285 thousands for Expanded Projects Work Programme(EPWP).

Municipality has signed a Memorandum of Understanding with Kumba Iron ore for funding internship program with the of R2.3 million for the period of 18 months started November 2022.

➤ **Operating Expenditure**

Current expenditure is almost at 69% of the year-to-date budget, and operating expenditure is performing well.

Employee related cost and remuneration for Councillors at R42.7 million and R6.4 million are within the budget.

Bulk Electricity is expenditure to date R3.9 million which above by 56% of the original budget.

Items that are performing slowly is Inventory by 5% amounting to R740 thousands, contracted services by 36% amounting to R16.9 million and Transfer and subsidies by 0% still at R0.00 against the Original Budget.

Other expenditure is at 42% or R23.4 million against the original budget. This amount is inclusive of repairs and maintenance, the budget was R11 million and the municipality spent R1.6 million to date.

This operating expenditure item will continue to be monitored in order to avoid unauthorized expenditure.

➤ **Capital Expenditure**

Current expenditure is 83% of the year-to-date budget. Performance under capital expenditure is very slow. Expenditure on projects will improve due to site handover in the next quarter.

Performance for Roads and Waste water management project has improved and water and community services projects are not performing well.

- Roads R10.4 million against the budget R20.1 million.
- Waste Water management spend R9.3 million against the budget R10.7 million. Water management has improved by 40% and Community Services have not improved the spending still at 5% against original budget.
- Water management spend R24.6 million against the budget R67.1 million
- Community Halls spend R557 thousands against the budget of R12.1 million

➤ **Cash flows**

The municipality started the year with a positive cash & cash equivalents balance of R 46.1 million and increased this by R94.9 million during six months resulting in a closing balance of R141 million.

2.2 High level SDBIP overall performance

The Midyear assessment is based on the reviewed top level service delivery budget implementation plans for the period 1 July 2022 to 31 December 2022. The performance of Directorates and the assessment of the service delivery performance during the period under review are highlighted under Part 4.

2.3 Potential impact of the national and provincial adjustments budget

The provincial government adjustment budgets will impact on the municipality's adjustment budget as it contains allocations received by Joe Morolong Local Municipality which were gazetted as grants-in-kind, and Transfer and subsidies received from Social Labour Plans.

2.4 Conclusion

The mid-year budget and performance assessment indicates that:

- (i) an adjustments budget for 2022/23 will be required, and this must be approved by Council by no later than 28th February 2023.
- (ii) the revised SDBIP, which forms the basis for the mid-year performance assessments must include adjustments necessitated by a review of the predetermined objectives as highlighted by the Auditor General and adjustments as a result of the adjustments budget, will be approved by Council;
- (iii) The revised IDP, taking into account revisions as a result of the adjustments budget and revised SDBIP, will be approved Council.

Section 3: In-year budget statement tables

3.1 Monthly budget statements

3.1.1 Table C1: s71 Monthly Budget Statement Summary

NC451 Joe Morolong - Table C1 Monthly Budget Statement Summary - Mid-Year Assessment

Description	2021/22	Budget Year 2022/23							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	31 810	17 063	17 063	3 419	13 674	8 531	5 143	60%	17 063
Service charges	24 418	44 797	44 797	3 548	25 109	22 398	2 711	12%	44 797
Investment revenue	4 162	5 300	5 300	2 318	4 570	2 650	1 920	72%	5 300
Transfers and subsidies	201 500	180 211	181 283	55 073	121 534	90 259	31 275	35%	181 283
Other own revenue	10 791	16 420	16 420	1 235	6 826	8 210	(1 384)	-17%	16 420
Total Revenue (excluding capital transfers and contributions)	272 682	263 790	264 862	65 592	171 713	132 048	39 665	30%	264 862
Employee costs	71 304	100 976	100 885	7 350	42 726	50 465	(7 739)	-15%	100 885
Remuneration of Councillors	11 955	13 896	13 896	1 247	6 410	6 948	(538)	-8%	13 896
Depreciation & asset impairment	130 492	19 420	19 420	–	–	9 710	(9 710)	-100%	19 420
Finance charges	313	221	221	2	134	111	24	22%	221
Inventory consumed and bulk purchases	20 052	21 741	21 741	241	4 683	10 870	(6 187)	-57%	21 741
Transfers and subsidies	11 993	500	500	–	–	250	(250)	-100%	500
Other expenditure	78 831	114 776	115 849	9 429	40 262	57 541	(17 280)	-30%	115 849
Total Expenditure	324 941	271 531	272 512	18 269	94 215	135 896	(41 681)	-31%	272 512
Surplus/(Deficit)	(52 260)	(7 741)	(7 649)	47 323	77 499	(3 848)	81 346	-2114%	(7 649)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	142	105 071	105 071	–	35 909	52 536	(16 627)	-32%	105 071
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	463	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	90 204	97 330	97 422	47 323	113 408	48 688	64 720	133%	97 422
Share of s-surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	90 204	97 330	97 422	47 323	113 408	48 688	64 720	133%	97 422
Capital expenditure & funds sources									
Capital expenditure	166 781	128 923	128 923	16 522	57 253	64 462	(7 208)	-11%	128 923
Capital transfers recognised	65 175	105 071	105 071	12 363	49 965	52 536	(2 570)	-5%	105 071
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	91 975	23 852	23 852	557	3 686	11 926	(8 240)	-69%	23 852
Total sources of capital funds	157 150	128 923	128 923	12 920	53 651	64 462	(10 811)	-17%	128 923
Financial position									
Total current assets	173 736	92 798	92 798		273 360				92 798
Total non current assets	1 373 642	1 457 715	1 457 715		1 427 293				1 457 715
Total current liabilities	68 390	19 038	19 038		108 258				19 038
Total non current liabilities	6 261	5 208	5 208		6 261				5 208
Community wealth/Equity	1 472 727	1 526 422	1 526 513		1 586 134				1 526 513
Cash flows									
Net cash from (used) operating	70 438	(4 284 842)	(4 284 842)	53 782	146 412	(2 142 421)	(2 288 833)	107%	(4 284 842)
Net cash from (used) investing	(153 468)	(105 071)	(105 071)	(14 858)	(61 699)	(52 536)	9 163	-17%	(105 071)
Net cash from (used) financing	–	(204)	(195)	–	–	(109)	(109)	100%	(195)
Cash/cash equivalents at the month/year end	(36 921)	(4 324 423)	(4 324 414)	–	141 383	(2 129 372)	(2 270 755)	107%	(4 333 439)
Debtors & creditors analysis									
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	23 327	7 362	6 948	2 374	5 776	81 468	6 037	235 187	368 478
Creditors Age Analysis									
Total Creditors	43	2 798	3 193	–	24	4	1 725	7 444	15 230

3.1.2 Table C2: Monthly Budget Statement – Financial Performance (standard classification)

This table reflects the operating budget (Financial Performance) in the standard classifications which are the Government Finance Statistics Functions and Sub-functions. These are used by National Treasury to assist the compilation of national and international accounts for comparison purposes, regardless of the unique organisational structures used by the different institutions. The main functions are Governance and administration; Community and public safety; Economic and environmental services; and Trading services. It is for this reason that Financial Performance is reported in standard classification, Table C2, and by municipal vote, Table C3.

NC451 Joe Morolong - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Mid-Year Assessment

Description	Ref	Budget Year 2022/23								
		2021/22 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
Governance and administration		234 551	203 113	204 185	61 416	143 172	101 710	41 462	41%	204 185
Executive and council		-	-	-	-	-	-	-		-
Finance and administration		234 551	203 113	204 185	61 416	143 172	101 710	41 462	41%	204 185
Internal audit		-	-	-	-	-	-	-		-
Community and public safety		2 070	2 524	2 524	7	48	1 262	(1 214)	-96%	2 524
Community and social services		2 070	2 399	2 399	7	48	1 200	(1 151)	-96%	2 399
Sport and recreation		-	-	-	-	-	-	-		-
Public safety		-	125	125	-	-	62	(62)	-100%	125
Housing		-	-	-	-	-	-	-		-
Health		-	-	-	-	-	-	-		-
Economic and environmental services		3 195	68 532	68 532	-	26 923	34 266	(7 343)	-21%	68 532
Planning and development		3 195	3 461	3 461	-	29	1 730	(1 701)	-98%	3 461
Road transport		-	65 071	65 071	-	26 894	32 536	(5 641)	-17%	65 071
Environmental protection		0	0	0	-	0	0	(0)	-31%	0
Trading services		175 329	94 692	94 692	4 168	37 479	47 346	(9 867)	-21%	94 692
Energy sources		12 623	12 443	12 443	651	4 406	6 221	(1 815)	-29%	12 443
Water management		73 853	72 002	72 002	3 031	30 193	36 001	(5 807)	-16%	72 002
Waste water management		85 098	3 943	3 943	132	779	1 971	(1 192)	-60%	3 943
Waste management		3 755	6 305	6 305	354	2 100	3 153	(1 052)	-33%	6 305
Other	4	-	-	-	-	-	-	-		-
Total Revenue - Functional	2	415 145	368 861	369 934	65 592	207 623	184 584	23 039	12%	369 934
Expenditure - Functional										
Governance and administration		236 862	128 815	129 888	13 395	61 712	64 561	(2 849)	-4%	129 888
Executive and council		23 294	30 200	30 200	2 314	12 074	15 100	(3 026)	-20%	30 200
Finance and administration		212 228	96 248	97 320	10 920	48 706	48 277	429	1%	97 320
Internal audit		1 341	2 368	2 368	161	931	1 184	(253)	-21%	2 368
Community and public safety		16 379	14 495	14 495	475	3 333	7 247	(3 915)	-54%	14 495
Community and social services		15 473	9 124	9 124	346	2 762	4 562	(1 800)	-39%	9 124
Sport and recreation		-	-	-	-	-	-	-		-
Public safety		849	1 814	1 814	118	539	907	(368)	-41%	1 814
Housing		-	3 557	3 557	12	32	1 779	(1 747)	-98%	3 557
Health		58	-	-	-	-	-	-		-
Economic and environmental services		10 373	26 581	26 581	1 591	7 184	13 290	(6 107)	-46%	26 581
Planning and development		8 880	17 423	17 423	1 000	5 389	8 712	(3 322)	-38%	17 423
Road transport		656	6 915	6 915	114	474	3 457	(2 984)	-86%	6 915
Environmental protection		836	2 243	2 243	477	1 321	1 121	199	18%	2 243
Trading services		61 327	101 640	101 640	2 807	21 987	50 820	(28 833)	-57%	101 640
Energy sources		11 816	22 102	22 102	98	5 096	11 051	(5 955)	-54%	22 102
Water management		33 983	73 446	73 446	2 492	15 168	36 723	(21 556)	-59%	73 446
Waste water management		14 020	3 549	3 549	176	1 184	1 775	(591)	-33%	3 549
Waste management		1 507	2 542	2 542	41	539	1 271	(732)	-58%	2 542
Other		-	-	-	-	-	-	-		-
Total Expenditure - Functional	3	324 941	271 531	272 603	18 269	94 215	135 919	(41 704)	-31%	272 603
Surplus/ (Deficit) for the year		90 204	97 330	97 330	47 323	113 408	48 665	64 742	133%	97 330

3.1.3 Table C3: Monthly Budget Statement – Financial Performance (revenue and expenditure by municipal vote)

The operating expenditure budget is approved by Council on the municipal vote level. The municipal votes reflect the organisational structure of the municipality which is made up of the following directorates: Executive & Council; Budget and Treasury Office; Corporate Support Services; Community Services; Technical Services; Electrical Services; Water Unit and Planning & Development.

NC451 Joe Morolong - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Mid-Year Assessment

Vote Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-
Vote 2 - Office Of The Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 3 - LED, Development and Town Planning		25	36	36	-	28	18	10	52.8%	36
Vote 4 - Corporate Services		508	244	1 316	51	81	275	(194)	-70.5%	1 316
Vote 5 - Technical Services		178 499	163 188	163 188	4 168	64 375	81 594	(17 219)	-21.1%	163 188
Vote 6 - Financial Services		234 043	202 869	202 869	61 366	143 091	101 434	41 656	41.1%	202 869
Vote 7 - Community Services		2 070	2 524	2 524	7	48	1 262	(1 214)	-96.2%	2 524
Vote 8 - COMMUNITY & SOCIAL SERVICES		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	415 145	368 861	369 934	65 592	207 623	184 584	23 039	12.5%	369 934
Expenditure by Vote	1									
Vote 1 - Executive and Council		16 962	19 660	19 660	1 584	8 697	9 830	(1 133)	-11.5%	19 660
Vote 2 - Office Of The Municipal Manager		7 681	14 212	14 212	968	4 509	7 106	(2 597)	-36.5%	14 212
Vote 3 - LED, Development and Town Planning		4 737	12 949	12 949	647	3 480	6 475	(2 995)	-46.3%	12 949
Vote 4 - Corporate Services		28 122	50 893	51 966	4 642	18 167	25 600	(7 433)	-29.0%	51 966
Vote 5 - Technical Services		66 126	113 348	113 348	3 274	24 370	56 674	(32 304)	-57.0%	113 348
Vote 6 - Financial Services		184 097	41 531	41 531	6 202	30 339	20 765	9 574	46.1%	41 531
Vote 7 - Community Services		17 216	18 938	18 938	952	4 653	9 469	(4 816)	-50.9%	18 938
Vote 8 - COMMUNITY & SOCIAL SERVICES		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	324 941	271 531	272 603	18 269	94 215	135 919	(41 704)	-30.7%	272 603
Surplus/ (Deficit) for the year	2	90 204	97 330	97 330	47 323	113 408	48 665	64 742	133.0%	97 330

Unauthorised expenditure by year end would occur either for the municipality as a whole if the adjusted budget for 'Total Expenditure by Vote' or if any of the individual budgets for any specific vote/s were overspent.

The year-to-date actual revenue reflects 112% achievement while operating expenditure is 69% above year-to-date budget.

3.1.4 Table C4: Monthly Budget Statement – Financial Performance (revenue and expenditure)

NC451 Joe Morolong - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Mid-Year Assessment

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		31 810	17 063	17 063	3 419	13 674	8 531	5 143	60%	17 063
Service charges - electricity revenue		10 362	10 483	10 483	580	3 944	5 241	(1 297)	-25%	10 483
Service charges - water revenue		9 756	25 714	25 714	2 501	18 395	12 857	5 538	43%	25 714
Service charges - sanitation revenue		1 261	2 895	2 895	112	670	1 447	(777)	-54%	2 895
Service charges - refuse revenue		3 039	5 705	5 705	354	2 100	2 853	(752)	-26%	5 705
Rental of facilities and equipment		109	60	60	7	47	30	17	57%	60
Interest earned - external investments		4 162	5 300	5 300	2 318	4 570	2 650	1 920	72%	5 300
Interest earned - outstanding debtors		10 370	15 937	15 937	1 177	6 646	7 969	(1 323)	-17%	15 937
Dividends received		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		0	0	0	-	-	0	(0)	-100%	0
Licences and permits		-	125	125	-	-	62	(62)	-100%	125
Agency services		-	-	-	-	-	-	-	-	-
Transfers and subsidies		201 500	180 211	181 283	55 073	121 534	90 259	31 275	35%	181 283
Other revenue		743	307	307	51	133	154	(21)	-13%	307
Gains		(432)	(10)	(10)	-	-	(5)	5	-100%	(10)
Total Revenue (excluding capital transfers and contributions)		272 682	263 790	264 862	65 592	171 713	132 048	39 665	30%	264 862
Expenditure By Type										
Employee related costs		71 304	100 976	100 885	7 350	42 726	50 465	(7 739)	-15%	100 885
Remuneration of councillors		11 955	13 896	13 896	1 247	6 410	6 948	(538)	-8%	13 896
Debt impairment		(4 272)	12 222	12 222	-	-	6 111	(6 111)	-100%	12 222
Depreciation & asset impairment		130 492	19 420	19 420	-	-	9 710	(9 710)	-100%	19 420
Finance charges		313	221	221	2	134	111	24	22%	221
Bulk purchases - electricity		9 299	7 000	7 000	-	3 943	3 500	443	13%	7 000
Inventory consumed		10 753	14 741	14 741	241	740	7 370	(6 631)	-90%	14 741
Contracted services		36 609	47 231	47 331	6 811	16 825	23 641	(6 816)	-29%	47 331
Transfers and subsidies		11 993	500	500	-	-	250	(250)	-100%	500
Other expenditure		36 866	55 333	56 305	2 618	23 437	27 794	(4 358)	-16%	56 305
Losses		9 629	(10)	(10)	-	-	(5)	5	-100%	(10)
Total Expenditure		324 941	271 531	272 512	18 269	94 215	135 896	(41 681)	-31%	272 512
Surplus/(Deficit)										
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		142 463	105 071	105 071	-	35 909	52 536	(16 627)	(0)	105 071
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		90 204	97 330	97 422	47 323	113 408	48 688			97 422
Taxation		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation		90 204	97 330	97 422	47 323	113 408	48 688			97 422
Attributable to minorities		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		90 204	97 330	97 422	47 323	113 408	48 688			97 422
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		90 204	97 330	97 422	47 323	113 408	48 688			97 422

The year-to-date operating revenue actuals reflects an achievement of 112% of the year-to-date budget. Current expenditure is almost 69%, above year-to-date budget projections for December 2022

3.1.5 Table C5: Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

NC451 Joe Morolong - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Mid-Year Assessment

Vote Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Executive and Council		824	-	-	-	-	-	-		-
Vote 2 - Office Of The Municipal Manager		-	-	-	-	-	-	-		-
Vote 3 - LED, Development and Town Planning		-	-	-	-	-	-	-		-
Vote 4 - Corporate Services		334	7 720	7 720	-	-	3 860	(3 860)	-100%	7 720
Vote 5 - Technical Services		65 828	99 264	99 264	12 967	47 974	49 632	(1 658)	-3%	99 264
Vote 6 - Financial Services		12 826	2 512	2 512	-	-	1 256	(1 256)	-100%	2 512
Vote 7 - Community Services		77 665	12 320	12 320	557	3 686	6 160	(2 474)	-40%	12 320
Vote 8 - COMMUNITY & SOCIAL SERVICES		-	-	-	-	-	-	-		-
Total Capital Multi-year expenditure	4,7	157 478	121 816	121 816	13 524	51 660	60 908	(9 248)	-15%	121 816
Single Year expenditure appropriation	2									
Vote 1 - Executive and Council		-	-	-	-	-	-	-		-
Vote 2 - Office Of The Municipal Manager		-	-	-	-	-	-	-		-
Vote 3 - LED, Development and Town Planning		-	-	-	-	-	-	-		-
Vote 4 - Corporate Services		-	-	-	-	-	-	-		-
Vote 5 - Technical Services		9 304	7 107	7 107	2 999	5 594	3 553	2 040	57%	7 107
Vote 6 - Financial Services		-	-	-	-	-	-	-		-
Vote 7 - Community Services		-	-	-	-	-	-	-		-
Vote 8 - COMMUNITY & SOCIAL SERVICES		-	-	-	-	-	-	-		-
Total Capital single-year expenditure	4	9 304	7 107	7 107	2 999	5 594	3 553	2 040	57%	7 107
Total Capital Expenditure		166 781	128 923	128 923	16 522	57 253	64 462	(7 208)	-11%	128 923
Capital Expenditure - Functional Classification										
Governance and administration		13 984	10 232	10 232	-	-	5 116	(5 116)	-100%	10 232
Executive and council		824	-	-	-	-	-	-		-
Finance and administration		13 160	10 232	10 232	-	-	5 116	(5 116)	-100%	10 232
Internal audit		-	-	-	-	-	-	-		-
Community and public safety		77 467	12 100	12 100	557	3 686	6 050	(2 364)	-39%	12 100
Community and social services		77 467	12 100	12 100	557	3 686	6 050	(2 364)	-39%	12 100
Sport and recreation		-	-	-	-	-	-	-		-
Public safety		-	-	-	-	-	-	-		-
Housing		-	-	-	-	-	-	-		-
Health		-	-	-	-	-	-	-		-
Economic and environmental services		45 159	20 365	20 365	-	10 385	10 182	203	2%	20 365
Planning and development		-	-	-	-	-	-	-		-
Road transport		44 961	20 145	20 145	-	10 385	10 072	313	3%	20 145
Environmental protection		198	220	220	-	-	110	(110)	-100%	220
Trading services		20 539	86 226	86 226	12 363	39 580	43 113	(3 533)	-8%	86 226
Energy sources		1 304	-	-	-	-	-	-		-
Water management		4 294	75 221	75 221	12 363	30 274	37 611	(7 337)	-20%	75 221
Waste water management		14 810	11 005	11 005	-	9 306	5 502	3 804	69%	11 005
Waste management		130	-	-	-	-	-	-		-
Other		-	-	-	-	-	-	-		-
Total Capital Expenditure - Functional Classification	3	157 150	128 923	128 923	12 920	53 651	64 462	(10 811)	-17%	128 923
Funded by:										
National Government		65 175	105 071	105 071	12 363	49 965	52 536	(2 570)	-5%	105 071
Provincial Government		-	-	-	-	-	-	-		-
District Municipality		-	-	-	-	-	-	-		-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-		-
Transfers recognised - capital	6	65 175	105 071	105 071	12 363	49 965	52 536	(2 570)	-5%	105 071
Borrowing		-	-	-	-	-	-	-		-
Internally generated funds		91 975	23 852	23 852	557	3 686	11 926	(8 240)	-69%	23 852
Total Capital Funding		157 150	128 923	128 923	12 920	53 651	64 462	(10 811)	-17%	128 923

3.1.6 Table C6: Monthly Budget Statement - Financial Position

NC451 Joe Morolong - Table C6 Monthly Budget Statement - Financial Position - Mid-Year Assessment

Description	Ref	2021/22	Budget Year 2022/23			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		16 345	1 523	1 523	65 470	1 523
Call investment deposits		40 324	7 225	7 225	48 333	7 225
Consumer debtors		65 783	52 634	52 634	105 412	52 634
Other debtors		48 184	22 825	22 825	49 540	22 825
Current portion of long-term receivables		-	-	-	-	-
Inventory		3 099	8 591	8 591	4 604	8 591
Total current assets		173 736	92 798	92 798	273 360	92 798
Non current assets						
Long-term receivables		-	-	-	-	-
Investments		-	-	-	-	-
Investment property		-	-	-	-	-
Investments in Associate		-	-	-	-	-
Property, plant and equipment		1 372 553	1 452 424	1 452 424	1 426 204	1 452 424
Biological		-	-	-	-	-
Intangible		1 090	5 292	5 292	1 090	5 292
Other non-current assets		-	-	-	-	-
Total non current assets		1 373 642	1 457 715	1 457 715	1 427 293	1 457 715
TOTAL ASSETS		1 547 378	1 550 513	1 550 513	1 700 653	1 550 513
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	-
Borrowing		129	-	-	129	-
Consumer deposits		25	24	24	25	24
Trade and other payables		67 914	18 771	18 771	107 782	18 771
Provisions		322	243	243	322	243
Total current liabilities		68 390	19 038	19 038	108 258	19 038
Non current liabilities						
Borrowing		645	502	502	645	502
Provisions		5 616	4 705	4 705	5 616	4 705
Total non current liabilities		6 261	5 208	5 208	6 261	5 208
TOTAL LIABILITIES		74 651	24 246	24 246	114 519	24 246
NET ASSETS	2	1 472 727	1 526 267	1 526 267	1 586 134	1 526 267
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		1 472 727	1 526 422	1 526 513	1 586 134	1 526 513
Reserves		-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	1 472 727	1 526 422	1 526 513	1 586 134	1 526 513

3.1.7 Table C7: Monthly Budget Statement - Cash Flow

NC451 Joe Morolong - Table C7 Monthly Budget Statement - Cash Flow - Mid-Year Assessment

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		18 512	15 207	15 207	639	1 929	7 604	(5 674)	-75%	15 207
Service charges		13 923	34 430	34 430	526	5 384	17 215	(11 831)	-69%	34 430
Other revenue		632	465	465	57	144	232	(89)	-38%	465
Transfers and Subsidies - Operational		163 336	180 411	180 411	55 073	128 341	90 205	38 135	42%	180 411
Transfers and Subsidies - Capital		142 931	105 071	105 071	13 000	86 575	52 536	34 040	65%	105 071
Interest		10 371	21 235	21 235	1 268	7 162	10 618	(3 456)	-33%	21 235
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(278 953)	(4 641 661)	(4 641 661)	(16 779)	(82 988)	(2 320 831)	(2 237 843)	96%	(4 641 661)
Finance charges		(313)	-	-	(2)	(134)	-	134	#DIV/0!	-
Transfers and Grants		-	-	-	-	-	-	-		-
NET CASH FROM/(USED) OPERATING ACTIVITIES		70 438	(4 284 842)	(4 284 842)	53 782	146 412	(2 142 421)	(2 288 833)	107%	(4 284 842)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-		-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-		-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
Payments										
Capital assets		(153 468)	(105 071)	(105 071)	(14 858)	(61 699)	(52 536)	9 163	-17%	(105 071)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(153 468)	(105 071)	(105 071)	(14 858)	(61 699)	(52 536)	9 163	-17%	(105 071)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits		-	(9)	-	-	-	(12)	12	-100%	-
Payments										
Repayment of borrowing		-	(195)	(195)	-	-	(97)	(97)	100%	(195)
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	(204)	(195)	-	-	(109)	(109)	100%	(195)
NET INCREASE/ (DECREASE) IN CASH HELD		(83 030)	(4 390 117)	(4 390 108)	38 924	84 714	(2 195 066)			(4 390 108)
Cash/cash equivalents at beginning:		46 108	65 694	65 694		56 669	65 694			56 669
Cash/cash equivalents at month/year end:		(36 921)	(4 324 423)	(4 324 414)		141 383	(2 129 372)			(4 333 439)

Table C7 includes the balance of the Cashbook and Current Investment Deposits.

Refer to section 7 and 10 for a more comprehensive picture of the cash position of the municipality which is short investment and available cash in primary bank account.

PART 3 – SUPPORTING DOCUMENTATION

Section 4 – Debtors' analysis Supporting Table SC3

NC451 Joe Morolong - Supporting Table SC3 Monthly Budget Statement - aged debtors - Q2 Second Quarter

Description	NT Code	Budget Year 2022/23										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days		
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	13 601	2 031	2 211	1 201	4 459	1 392	1 610	62 631	89 137	71 293	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	875	964	453	108	257	376	120	11 967	15 120	12 828	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	7 725	3 843	3 771	557	557	79 160	3 850	134 540	234 003	218 664	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	333	143	138	136	134	125	122	14 489	15 619	15 006	-	-
Receivables from Exchange Transactions - Waste Management	1600	788	380	373	370	367	364	335	11 408	14 385	12 844	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	4	2	2	2	2	50	1	42	104	96	-	-
Interest on Arrear Debtor Accounts	1810	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	0	-	-	-	-	0	-	109	110	109	-	-
Total By Income Source	2000	23 327	7 362	6 948	2 374	5 776	81 468	6 037	235 187	368 478	330 842	-	-
2021/22 - totals only		12415102	6492832	6439909	2746018	4115995	11471002	7032614	280161002	330 874	305 527	0	0
Debtors Age Analysis By Customer Group													
Organs of State	2200	1 384	679	677	296	295	12 390	600	56 086	72 409	69 669	-	-
Commercial	2300	6 655	2 696	2 881	453	859	48 799	2 296	59 283	123 922	111 690	-	-
Households	2400	15 288	3 987	3 389	1 624	4 621	20 278	3 141	119 818	172 147	149 483	-	-
Other	2500	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	2600	23 327	7 362	6 948	2 374	5 776	81 468	6 037	235 187	368 478	330 842	-	-

The total outstanding debt, as of 31st December 2022, amounts to R368 million. The total amount of debt over 90 days amounted to R330 million.

Analysing debtors by income source:

- Property rates constitutes the largest portion of total debtors amounting to R234 million, followed by water at R89 million.

Analysing debtors by customer group:

- Households constitute the largest portion of total debtors, amounting to R172 million, followed by commercial at R130 million and organs of state organs accounting for R72 million of the total debt.

In conclusion, the system of internal controls in place to facilitate debt collection are not complete and effective.

The municipality needs to review and implement these controls in order to collect more debt in the short term to improve the cash flow position. The municipality will need to consider the to write off debt or impair if it is unable to recover. The writing off debt write or impairment can only be done once all the necessary steps have been taken and approval by council.

Section 5 – Creditors' analysis Supporting Table SC4

NC451 Joe Morolong - Supporting Table SC4 Monthly Budget Statement - aged creditors - Q2 Second Quarter

Description	NT Code	Budget Year 2022/23									Prior year totals for chart (same period)	
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total		
R thousands												
Creditors Age Analysis By Customer Type												
Bulk Electricity	0100	-	-	-	-	-	-	-	-	-	-	-
Bulk Water	0200	-	-	-	-	-	-	-	17	17	17	17
PAYE deductions	0300	-	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	1 115	1 049	-	-	-	-	-	2 164	-	-
Loan repayments	0600	-	101	-	-	-	-	-	-	101	-	-
Trade Creditors	0700	43	241	794	-	3	2	77	4 815	5 974	5 369	5 369
Auditor General	0800	-	-	-	-	-	-	956	-	956	-	-
Other	0900	-	1 342	1 351	-	21	2	692	2 611	6 018	2 699	2 699
Total By Customer Type	1000	43	2 798	3 193	-	24	4	1 725	7 444	15 230	8 085	8 085

The total outstanding creditors as at 31st December 2023 amount to R15 million which increase by R5 million from R10 million as previously reported on Quarter.

Section 6 – Investment portfolio analysis

Supporting Table SC5

NC451 Joe Morolong - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Mid-Year Assessment

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate *	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands		Yrs/Months												
Municipality														
19 NEDBANK		11 M	Fixed Deposit	No	Fixed	1	0		07 July 2023	-	-	-	-	-
4 NEDBANK		36 M	Call Account	No	Fixed	1	0		30/06/2023	416	9	-	-	
5 Standard Bank		36 M	Fixed Deposit	No	Fixed	1	0		30/06/2023	453	4	-	-	
7 ABSA		36 M	Fixed Deposit	No	Fixed	1	0		30/06/2023	2 972	217	-	-	3 189
10 ABSA		36 M	Call Account	No	Fixed	1	0		30/06/2023	1 888	32	-	-	1 920
14 Standard Bank		21 M	Notice Deposit	No	Fixed	1	0		30/06/2023	5 691	95	-	-	5 786
17 NEDBANK		2 Y	Fixed Deposit	No	Fixed	1	0		31/05/2024	-	-	-	-	-
18 ABSA		1 Y	Fixed Deposit	No	Fixed	1	0		31/05/2024	35 000	1 703	-	-	36 703
16 ABSA		9 M	Fixed Deposit	No	Fixed	1	0		31/12/2022	-	-	-	-	-
Municipality sub-total										46 420		-	-	47 598
Entities														
Entities sub-total										-		-	-	-
TOTAL INVESTMENTS AND INTEREST	2									46 420		-	-	47 598

Section 7– Allocation and grant receipts and expenditure

7.1 Supporting Table SC7 (1) – Grant expenditure.

NC451 Joe Morolong - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Mid-Year Assessment

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		226 636	175 119	175 119	11 735	64 363	87 560	(23 196)	-26.5%	175 119
Equitable Share		220 682	167 455	167 455	10 652	60 913	83 728	(22 815)	-27.2%	167 455
Expanded Public Works Programme Integrated Grant		464	1 139	1 139	129	129	570	(440)	-77.3%	1 139
Local Government Financial Management Grant		2 396	3 100	3 100	600	1 735	1 550	185	12.0%	3 100
Municipal Infrastructure Grant		3 093	3 425	3 425	353	1 585	1 712	(127)	-7.4%	3 425
Other transfers and grants [insert description]								-		
Provincial Government:		-	-	-	-	-	-	-		-
Other transfers and grants [insert description]								-		
District Municipality:		-	-	-	-	-	-	-		-
[insert description]								-		
Other grant providers:		1 004	2 140	3 212	224	(153)	1 223	(1 377)	-112.5%	3 212
Mining Companies		-	940	2 012	224	(582)	623	(1 205)	-193.4%	2 012
Northern Cape Arts and Cultural		1 004	1 200	1 200	-	428	600	(172)	-28.6%	1 200
Total operating expenditure of Transfers and Grants:		227 640	177 259	178 332	11 959	64 210	88 783	(24 573)	-27.7%	178 332
Capital expenditure of Transfers and Grants										
National Government:		63 871	105 071	105 071	12 363	49 965	105 071	(55 106)	-52.4%	52 536
Municipal Infrastructure Grant		87 497	65 071	65 071	6 838	37 253	65 071	(27 818)	-42.8%	32 536
Water Services Infrastructure Grant		(23 626)	40 000	40 000	5 525	12 712	40 000	(27 288)	-68.2%	20 000
Other capital transfers [insert description]								-		
Provincial Government:		-	-	-	-	-	-	-		-
Other capital transfers [insert description]								-		
District Municipality:		-	-	-	-	-	-	-		-
Other capital transfers [insert description]								-		
Other grant providers:		-	-	-	-	-	-	-		-
Other capital transfers [insert description]								-		
Total capital expenditure of Transfers and Grants		63 871	105 071	105 071	12 363	49 965	105 071	(55 106)	-52.4%	52 536
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		291 511	282 330	283 403	24 322	114 175	193 854	(79 679)	-41.1%	230 867

Section 8 – Expenditure on councillors and board members allowances and employee benefits

8.1 Supporting Table SC8

NC451 Joe Morolong - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Mid-Year Assessment

Summary of Employee and Councillor remuneration	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands		A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		6 528	7 011	6 991	745	3 762	3 501	262	7%	6 991
Pension and UIF Contributions		630	1 214	1 214	46	279	607	(328)	-54%	1 214
Medical Aid Contributions		343	524	524	39	243	262	(18)	-7%	524
Motor Vehicle Allowance		667	2 711	2 571	7	169	1 320	(1 151)	-87%	2 571
Cellphone Allowance		1 282	1 320	1 320	104	637	660	(23)	-3%	1 320
Housing Allowances		–	–	–	–	–	–	–	–	–
Other benefits and allowances		2 504	1 117	1 276	306	1 319	598	721	121%	1 276
Sub Total - Councillors		11 955	13 896	13 896	1 247	6 410	6 948	(538)	-8%	13 896
% increase	4		16.2%	16.2%						16.2%
Senior Managers of the Municipality										
Basic Salaries and Wages		3 804	3 767	3 699	382	1 996	1 866	130	7%	3 699
Pension and UIF Contributions		13	37	37	1	5	18	(13)	-71%	37
Medical Aid Contributions		–	–	–	–	–	–	–	–	–
Overtime		–	–	–	–	–	–	–	–	–
Performance Bonus		–	12	12	–	–	6	(6)	-100%	12
Motor Vehicle Allowance		1 441	1 422	1 422	99	600	711	(111)	-16%	1 422
Cellphone Allowance		114	114	114	8	50	57	(7)	-13%	114
Housing Allowances		941	739	806	48	286	386	(100)	-26%	806
Other benefits and allowances		1 099	1 156	1 156	7	257	578	(321)	-56%	1 156
Payments in lieu of leave		–	–	–	–	–	–	–	–	–
Long service awards		–	–	–	–	–	–	–	–	–
Post-retirement benefit obligations	2	405	–	–	–	–	–	–	–	–
Sub Total - Senior Managers of Municipality		7 816	7 245	7 245	545	3 194	3 623	(428)	-12%	7 245
% increase	4		-7.3%	-7.3%						-7.3%
Other Municipal Staff										
Basic Salaries and Wages		35 122	60 098	59 218	5 502	30 230	29 821	409	1%	59 218
Pension and UIF Contributions		6 832	12 103	12 103	767	4 110	6 051	(1 941)	-32%	12 103
Medical Aid Contributions		4 438	5 166	5 164	407	2 343	2 582	(239)	-9%	5 164
Overtime		4 331	500	809	–	474	332	142	43%	809
Performance Bonus		3 004	4 905	4 910	–	20	2 454	(2 434)	-99%	4 910
Motor Vehicle Allowance		2 443	6 389	6 416	–	1 099	3 201	(2 102)	-66%	6 416
Cellphone Allowance		456	684	687	–	173	343	(170)	-50%	687
Housing Allowances		1 456	1 905	1 915	113	690	956	(266)	-28%	1 915
Other benefits and allowances		4 198	1 597	2 014	7	197	904	(707)	-78%	2 014
Payments in lieu of leave		669	300	300	–	98	150	(52)	-34%	300
Long service awards		90	85	106	10	97	48	49	101%	106
Post-retirement benefit obligations	2	447	–	–	–	–	–	–	–	–
Sub Total - Other Municipal Staff		63 488	93 731	93 640	6 806	39 532	46 843	(7 311)	-16%	93 640
% increase	4		47.6%	47.5%						47.5%
Total Parent Municipality		83 260	114 873	114 781	8 597	49 136	57 413	(8 277)	-14%	114 781
Unpaid salary, allowances & benefits in arrears:			38.0%	37.9%						37.9%
Board Members of Entities										
Sub Total - Board Members of Entities	2	–	–	–	–	–	–	–	–	–
% increase	4									
Senior Managers of Entities										

Sub Total - Senior Managers of Entities		-	-	-	-	-	-	-	-	-
% increase	4									
Other Staff of Entities		-	-	-	-	-	-	-	-	-
Sub Total - Other Staff of Entities		-	-	-	-	-	-	-	-	-
% increase	4									
Total Municipal Entities		-	-	-	-	-	-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS		83 260	114 873	114 781	8 597	49 136	57 413	(8 277)	-14%	114 781
% increase	4		38.0%	37.9%						37.9%
TOTAL MANAGERS AND STAFF		71 304	100 976	100 885	7 350	42 726	50 465	(7 739)	-15%	100 885

Section 9 – Actual and Revised Targets for Cash Receipts

9.1 Supporting Table SC9

NC451 Joe Morolong - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - Q2 Second Quarter

Description	Ref	Budget Year 2022/23											2022/23 Medium Term Revenue & Expenditure Framework			
		July	August	Sept	October	Nov	Dec	January	Feb	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousands	1	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Budget			
Cash Receipts By Source																
Property rates		22	0	184	959	126	639	2 856	2 856	2 856	2 856	2 856	(1 002)	15 207	16 120	17 087
Service charges - electricity revenue		519	481	677	1 182	505	580	2 317	2 317	2 317	2 317	2 317	(5 572)	9 958	10 555	11 189
Service charges - water revenue		88	92	100	1 786	64	74	3 086	3 086	3 086	3 086	3 086	(1 323)	16 314	17 293	18 330
Service charges - sanitation revenue		7	2	2	475	2	26	495	495	495	495	495	(535)	2 453	2 600	2 756
Service charges - refuse		18	9	9	449	9	21	1 037	1 037	1 037	1 037	1 037	7	5 705	6 048	6 410
Rental of facilities and equipment		7	9	6	11	7	7	18	18	18	18	18	(76)	60	64	67
Interest earned - external investments		-	6	-	-	-	-	2 657	2 657	2 657	2 657	2 657	2 645	15 935	16 892	17 905
Interest earned - outstanding debtors		-	-	-	-	-	-	883	883	883	883	883	883	5 300	5 618	5 955
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	0	0	0	0	0	0	0	0	0
Licences and permits		-	-	-	-	-	-	21	21	21	21	21	21	125	132	140
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational		69 883	3 385	-	-	-	-	55 073	51 459	51 459	51 459	51 459	(205 223)	180 411	191 235	202 710
Other revenue		26	9	7	37	8	57	71	71	71	71	71	(217)	280	297	315
Cash Receipts by Source		70 571	3 994	985	4 898	720	56 477	64 899	(210 392)	251 748	266 853	282 864				
Other Cash Flows by Source																
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		36 575	-	-	37 000	-	13 000	31 941	31 941	31 941	31 941	31 941	####	105 071	111 375	118 058
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	1	-	-	-	-	(1)	(1)	(1)	(1)	(1)	(2)	(9)	1	2
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source		107 146	3 994	985	41 898	720	69 477	96 839	(351 604)	356 810	378 230	400 924				
Cash Payments by Type																
Employee related costs		6 148	6 010	6 539	6 430	10 248	7 350	624 170	624 170	624 170	624 170	624 170	624 170	3 787 745	4 015 009	4 255 910
Remuneration of councillors		-	-	-	-	-	-	80 900	80 900	80 900	80 900	80 900	80 900	485 400	514 524	545 396
Interest paid		-	3	15	83	31	2	(22)	(22)	(22)	(22)	(22)	(22)	-	-	-
Bulk purchases - Electricity		-	-	-	-	-	-	1 405	1 405	1 405	1 405	1 405	1 405	8 430	8 936	9 472
Acquisitions - water & other inventory		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services		468	2 248	1 180	2 736	3 383	6 811	5 068	5 068	5 068	5 068	5 068	5 068	47 231	50 065	53 069
Grants and subsidies paid - other municipalities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants and subsidies paid - other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General expenses		2 133	6 110	4 633	6 113	1 830	2 618	48 236	48 236	48 236	48 236	48 236	48 236	312 855	331 626	351 524
Cash Payments by Type		8 749	14 371	12 368	15 361	15 492	16 781	759 756	759 757	4 641 661	4 920 161	5 215 371				
Other Cash Flows/Payments by Type																
Capital assets		-	2 412	11 551	13 697	19 181	14 858	7 229	7 229	7 229	7 229	7 229	7 229	105 071	111 375	118 058
Repayment of borrowing		-	-	-	-	-	-	32	32	32	32	32	32	195	207	219
Other Cash Flows/Payments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type		8 749	16 783	23 919	29 058	34 673	31 639	767 018	4 746 927	5 031 743	5 333 648					
NET INCREASE/(DECREASE) IN CASH HELD		98 397	(12 789)	(22 934)	12 840	(33 953)	37 838	(670 179)	(1 118 621)	(4 390 117)	(4 653 513)	(4 932 724)				
Cash/cash equivalents at the month/year beginning:		56 669	155 066	142 277	119 343	132 184	98 231	136 070	(534 110)	(1 204 289)	(1 874 468)	(2 544 647)	(3 214 826)	56 669	(4 333 448)	(8 986 961)
Cash/cash equivalents at the month/year end:		155 066	142 277	119 343	132 184	98 231	136 070	(534 110)	(1 204 289)	(1 874 468)	(2 544 647)	(3 214 826)	(4 333 448)	(4 333 448)	(8 986 961)	(13 919 684)

Section 10 – Capital programme performance

10.1 Supporting Table SC12

NC451 Joe Morolong - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Mid-Year Assessment

Month	2021/22	Budget Year 2022/23							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
Monthly expenditure performance trend									
July	28 177	10 744	10 744	–	0	10 744	10 744	100.0%	0%
August	28 177	10 744	10 744	2 097	2 097	21 487	19 390	90.2%	20%
September	28 177	10 744	10 744	10 044	12 142	32 231	20 089	62.3%	113%
October	28 177	10 744	10 744	11 910	24 052	42 974	18 922	44.0%	224%
November	28 177	10 744	10 744	16 679	40 731	53 718	12 987	24.2%	379%
December	28 177	10 744	10 744	12 920	53 651	64 462	10 811	16.8%	499%
January	28 177	10 744	10 744	–	–	75 205	–	–	–
February	28 177	10 744	10 744	–	–	85 949	–	–	–
March	28 177	10 744	10 744	–	–	96 692	–	–	–
April	28 177	10 744	10 744	–	–	107 436	–	–	–
May	28 177	10 744	10 744	–	–	118 180	–	–	–
June	28 177	10 744	10 744	–	–	128 923	–	–	–
Total Capital expenditure	338 122	128 923	128 923	53 651					

10.2 Supporting Tables SC13

10.2.1 Supporting Table SC13a

NC451 Joe Morolong - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Mid-Year Assessment

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		120 981	97 964	97 964	9 364	44 372	48 982	4 611	9.4%	97 964
Roads Infrastructure		44 961	20 145	20 145	-	10 385	10 072	(313)	-3.1%	20 145
Roads		44 961	20 145	20 145	-	10 385	10 072	(313)	-3.1%	20 145
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		1 304	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		1 304	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		60 100	67 115	67 115	9 364	24 680	33 557	8 877	26.5%	67 115
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		60 100	67 115	67 115	9 364	24 680	33 557	8 877	26.5%	67 115
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		14 616	10 705	10 705	-	9 306	5 352	(3 954)	-73.9%	10 705
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		(4 483)	10 705	10 705	-	9 306	5 352	(3 954)	-73.9%	10 705
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		19 098	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-

Revetments	-	-	-	-	-	-	-	-	-
Promenades	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-
Data Centres	-	-	-	-	-	-	-	-	-
Core Layers	-	-	-	-	-	-	-	-	-
Distribution Layers	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Community Assets	75 136	12 100	12 100	557	3 686	6 050	2 364	39.1%	12 100
Community Facilities	75 136	12 100	12 100	557	3 686	6 050	2 364	39.1%	12 100
Halls	78 521	12 100	12 100	557	3 686	6 050	2 364	39.1%	12 100
Centres	-	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	(3 385)	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Other assets	130	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-	-
Municipal Offices	-	-	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Housing	130	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-
Capital Spares	130	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	938	-	-	-	-	-	-	-	-

Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		938	-	-	-	-	-	-	-	-
<i>Water Rights</i>		-	-	-	-	-	-	-	-	-
<i>Effluent Licenses</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Licenses</i>		-	-	-	-	-	-	-	-	-
<i>Computer Software and Applications</i>		938	-	-	-	-	-	-	-	-
<i>Load Settlement Software Applications</i>		-	-	-	-	-	-	-	-	-
<i>Unspecified</i>		-	-	-	-	-	-	-	-	-
Computer Equipment		2 771	1 120	1 120	-	-	560	560	100.0%	1 120
Computer Equipment		2 771	1 120	1 120	-	-	560	560	100.0%	1 120
Furniture and Office Equipment		656	-	-	-	-	-	-	-	-
Furniture and Office Equipment		656	-	-	-	-	-	-	-	-
Machinery and Equipment		2 046	3 512	3 512	-	-	1 756	1 756	100.0%	3 512
Machinery and Equipment		2 046	3 512	3 512	-	-	1 756	1 756	100.0%	3 512
Transport Assets		10 296	7 120	7 120	-	-	3 560	3 560	100.0%	7 120
Transport Assets		10 296	7 120	7 120	-	-	3 560	3 560	100.0%	7 120
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	212 956	121 816	121 816	9 921	48 057	60 908	12 851	21.1%	121 816

10.2.2 Supporting Table SC13b

NC451 Joe Morolong - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - Mid-Year Assessment

Description	Ref	2021/22	Budget Year							
		Audited Outcome	2022/23	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %
R thousands	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		(55 806)	7 107	7 107	2 999	5 594	3 553	(2 040)	-57.4%	7 107
Roads Infrastructure		-	-	-	-	-	-	-		-
Roads		-	-	-	-	-	-	-		-
Road Structures		-	-	-	-	-	-	-		-
Road Furniture		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Storm water Infrastructure		-	-	-	-	-	-	-		-
Drainage Collection		-	-	-	-	-	-	-		-
Storm water Conveyance		-	-	-	-	-	-	-		-
Attenuation		-	-	-	-	-	-	-		-
Electrical Infrastructure		-	-	-	-	-	-	-		-
Power Plants		-	-	-	-	-	-	-		-
HV Substations		-	-	-	-	-	-	-		-
HV Switching Station		-	-	-	-	-	-	-		-
HV Transmission Conductors		-	-	-	-	-	-	-		-
MV Substations		-	-	-	-	-	-	-		-
MV Switching Stations		-	-	-	-	-	-	-		-
MV Networks		-	-	-	-	-	-	-		-
LV Networks		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Water Supply Infrastructure		(55 806)	7 107	7 107	2 999	5 594	3 553	(2 040)	-57.4%	7 107
Dams and Weirs		-	-	-	-	-	-	-		-
Boreholes		(55 806)	7 107	7 107	2 999	5 594	3 553	(2 040)	-57.4%	7 107
Reservoirs		-	-	-	-	-	-	-		-
Pump Stations		-	-	-	-	-	-	-		-
Water Treatment Works		-	-	-	-	-	-	-		-
Bulk Mains		-	-	-	-	-	-	-		-
Distribution		-	-	-	-	-	-	-		-
Distribution Points		-	-	-	-	-	-	-		-
PRV Stations		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Sanitation Infrastructure		-	-	-	-	-	-	-		-
Pump Station		-	-	-	-	-	-	-		-
Reticulation		-	-	-	-	-	-	-		-
Waste Water Treatment Works		-	-	-	-	-	-	-		-
Outfall Sewers		-	-	-	-	-	-	-		-
Toilet Facilities		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Solid Waste Infrastructure		-	-	-	-	-	-	-		-
Landfill Sites		-	-	-	-	-	-	-		-
Waste Transfer Stations		-	-	-	-	-	-	-		-
Waste Processing Facilities		-	-	-	-	-	-	-		-
Waste Drop-off Points		-	-	-	-	-	-	-		-
Waste Separation Facilities		-	-	-	-	-	-	-		-
Electricity Generation Facilities		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Rail Infrastructure		-	-	-	-	-	-	-		-
Rail Lines		-	-	-	-	-	-	-		-

Rail Structures	-	-	-	-	-	-	-	-
Rail Furniture	-	-	-	-	-	-	-	-
Drainage Collection	-	-	-	-	-	-	-	-
Storm water Conveyance	-	-	-	-	-	-	-	-
Attenuation	-	-	-	-	-	-	-	-
MV Substations	-	-	-	-	-	-	-	-
LV Networks	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Coastal Infrastructure	-	-	-	-	-	-	-	-
Sand Pumps	-	-	-	-	-	-	-	-
Piers	-	-	-	-	-	-	-	-
Revetments	-	-	-	-	-	-	-	-
Promenades	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-
Data Centres	-	-	-	-	-	-	-	-
Core Layers	-	-	-	-	-	-	-	-
Distribution Layers	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Community Assets	-	-	-	-	-	-	-	-
Community Facilities	-	-	-	-	-	-	-	-
Halls	-	-	-	-	-	-	-	-
Centres	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-
Purls	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-

Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Municipal Offices		-	-	-	-	-	-	-	-	-
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-
Building Plan Offices		-	-	-	-	-	-	-	-	-
Workshops		-	-	-	-	-	-	-	-	-
Yards		-	-	-	-	-	-	-	-	-
Stores		-	-	-	-	-	-	-	-	-
Laboratories		-	-	-	-	-	-	-	-	-
Training Centres		-	-	-	-	-	-	-	-	-
Manufacturing Plant		-	-	-	-	-	-	-	-	-
Depots		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		-	-	-	-	-	-	-	-	-
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on renewal of existing assets	1	(55 806)	7 107	7 107	2 999	5 594	3 553	(2 040)	-57.4%	7 107

10.2.3 Supporting Table SC13c

NC451 Joe Morolong - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - Mid-Year Assessment

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		659	9 000	9 000	407	1 027	4 500	3 473	77.2%	9 000
Roads Infrastructure		-	-	-	-	-	-	-		-
Roads		-	-	-	-	-	-	-		-
Road Structures		-	-	-	-	-	-	-		-
Road Furniture		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Storm water Infrastructure		-	-	-	-	-	-	-		-
Drainage Collection		-	-	-	-	-	-	-		-
Storm water Conveyance		-	-	-	-	-	-	-		-
Attenuation		-	-	-	-	-	-	-		-
Electrical Infrastructure		-	-	-	-	-	-	-		-
Power Plants		-	-	-	-	-	-	-		-
HV Substations		-	-	-	-	-	-	-		-
HV Switching Station		-	-	-	-	-	-	-		-
HV Transmission Conductors		-	-	-	-	-	-	-		-
MV Substations		-	-	-	-	-	-	-		-
MV Switching Stations		-	-	-	-	-	-	-		-
MV Networks		-	-	-	-	-	-	-		-
LV Networks		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Water Supply Infrastructure		463	9 000	9 000	407	1 027	4 500	3 473	77.2%	9 000
Dams and Weirs		-	-	-	-	-	-	-		-
Boreholes		463	8 000	8 000	407	1 027	4 000	2 973	74.3%	8 000
Reservoirs		-	-	-	-	-	-	-		-
Pump Stations		-	-	-	-	-	-	-		-
Water Treatment Works		-	-	-	-	-	-	-		-
Bulk Mains		-	-	-	-	-	-	-		-
Distribution		-	1 000	1 000	-	-	500	500	100.0%	1 000
Distribution Points		-	-	-	-	-	-	-		-
PRV Stations		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Sanitation Infrastructure		-	-	-	-	-	-	-		-
Pump Station		-	-	-	-	-	-	-		-
Reticulation		-	-	-	-	-	-	-		-
Waste Water Treatment Works		-	-	-	-	-	-	-		-
Outfall Sewers		-	-	-	-	-	-	-		-
Toilet Facilities		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Solid Waste Infrastructure		196	-	-	-	-	-	-		-
Landfill Sites		196	-	-	-	-	-	-		-
Waste Transfer Stations		-	-	-	-	-	-	-		-
Waste Processing Facilities		-	-	-	-	-	-	-		-
Waste Drop-off Points		-	-	-	-	-	-	-		-
Waste Separation Facilities		-	-	-	-	-	-	-		-
Electricity Generation Facilities		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Rail Infrastructure		-	-	-	-	-	-	-		-
Rail Lines		-	-	-	-	-	-	-		-
Rail Structures		-	-	-	-	-	-	-		-
Rail Furniture		-	-	-	-	-	-	-		-
Drainage Collection		-	-	-	-	-	-	-		-
Storm water Conveyance		-	-	-	-	-	-	-		-
Attenuation		-	-	-	-	-	-	-		-
MV Substations		-	-	-	-	-	-	-		-
LV Networks		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Coastal Infrastructure		-	-	-	-	-	-	-		-
Sand Pumps		-	-	-	-	-	-	-		-
Piers		-	-	-	-	-	-	-		-
Revetments		-	-	-	-	-	-	-		-
Promenades		-	-	-	-	-	-	-		-

Capital Spares	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-
Data Centres	-	-	-	-	-	-	-	-
Core Layers	-	-	-	-	-	-	-	-
Distribution Layers	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Community Assets	2 466	-	-	-	-	-	-	-
Community Facilities	2 466	-	-	-	-	-	-	-
Halls	2 466	-	-	-	-	-	-	-
Centres	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-
Purls	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-
Municipal Offices	-	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-

<i>Water Rights</i>	-	-	-	-	-	-	-	-	-	
<i>Effluent Licenses</i>	-	-	-	-	-	-	-	-	-	
<i>Solid Waste Licenses</i>	-	-	-	-	-	-	-	-	-	
<i>Computer Software and Applications</i>	-	-	-	-	-	-	-	-	-	
<i>Load Settlement Software Applications</i>	-	-	-	-	-	-	-	-	-	
<i>Unspecified</i>	-	-	-	-	-	-	-	-	-	
Computer Equipment	-	-	-	-	-	-	-	-	-	
Computer Equipment	-	-	-	-	-	-	-	-	-	
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-	
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-	
Machinery and Equipment	-	-	-	-	-	-	-	-	-	
Machinery and Equipment	-	-	-	-	-	-	-	-	-	
Transport Assets	2 012	1 909	2 009	13	942	980	38	3.9%	2 009	
Transport Assets	2 012	1 909	2 009	13	942	980	38	3.9%	2 009	
Land	-	-	-	-	-	-	-	-	-	
Land	-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	
Total Repairs and Maintenance Expenditure	1	5 137	10 909	11 009	420	1 969	5 480	3 511	64.1%	11 009

PART 4 – SUPPORTING DOCUMENTATION

Section 11- Performance Assessments of the Departments

STRATEGIC FOCUS AREA 1: GOOD GOVERNANCE AND TRANSFORMATION

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
Good Governance and Community Participation	Promote Good Governance	Number of reviewed systems of delegation	1 report reviewed system of delegation by 01 st July 2022	R0.00	1 report reviewed system of delegation by 31 st December 2022	Target Achieved 1 report reviewed system of delegation	N/A	N/A	Q1 = Reviewed system of delegation Council resolution
Good Governance and Community Participation	Promote Good Governance	Number of IDP process plan developed and adopted by Council	1 IDP process plan developed and adopted by Council by 31 st August 2022	R0.00	1 IDP process plan developed and adopted by Council by 31 st August 2022	Target Achieved 1 IDP process plan was developed and adopted	N/A	N/A	Q1= Copy of IDP Process Plan Council resolution
Good Governance and Community Participation	Promote Good Governance	Number of IDP Document developed and submitted to Council	1 IDP Document developed and submitted to Council, COGHSTA and Treasury by 31 st May 2023	R0.00	Consolidate needs analysis report	Target Achieved Consolidate needs analysis report	N/A	N/A	Q2 = Consolidate needs analysis report
Good Governance and Public Participation	Promote Good Governance	Number of Annual performance assessments conducted for the municipal manager and managers reporting directly to the municipal manager	1 Annual performance assessments conducted for the municipal manager and managers reporting directly to the municipal manager	R0.00	1 Annual performance assessments conducted for the municipal manager and managers reporting directly to the municipal manager by 31 st December 2022	Target Not Achieved Annual performance assessments conducted for the municipal manager and managers reporting directly to the municipal manager	Assessment committee not been appointed yet	Assessment committee will be appointed in the next quarter	Memo

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
			by 30 th September 2022						
Good Governance and Public Participation	Improve Communication	Number of External newsletters compiled and published	2 External newsletters compiled and published by 30 th June 2023	R0.00	1 External newsletters compiled and published by 31 st December 2022	Target Achieved 1 External newsletter compiled and published.	N/A	N/A	Q2 & Q4 = Copies of external newsletters
Municipal Transformation and Institutional Development	Promote Good Governance	Number of IDP Representative Forum meetings held	4 IDP Representative Forum meetings held by 30 th June 2023	R0.00	2 IDP Representative Forum meetings held 31 st December 2022	Target not Achieved 1 IDP Representative Forum meeting held	1 IDP Representative Forum meetings was not held, due to attending Reviewed community consultation meetings	1 IDP Representative Forum meeting will be held in third quarter	Q1 – Q4=Minutes of IDP Representative Forum meetings Attendance registers
Municipal Transformation and Institutional Development	To hold IDP/Budget/PMS Steering Committee meetings	Number of IDP/Budget/PMS Steering Committee meetings held	4 IDP/Budget/PMS Steering Committee meetings held by 30 th June 2023	R0.00	2 IDP/Budget/PMS Steering Committee meetings held by 31 st December 2022	Target not Achieved 2 IDP/Budget/PMS Steering Committee meetings were not held	The committee did not sit due to unavailability of some members	The committee will be sitting effective from the third quarter	Memo
Municipal Transformation and Institutional Development	To hold management meetings	Number of departmental meetings held	12 departmental meetings held by 30 th June 2023	R0.00	6 departmental meetings held by 31 st December 2022	Target not Achieved 2 departmental meetings held	The meetings did not sit due to unavailability of officials	The departmental meetings will be sitting every month as from January 2023	Q1-Q4=Minutes of management meetings Attendance registers
Municipal Transformation	To hold extended	Number of management meetings held	12 management meetings held by 30 th June 2023	R0.00	6 management meetings held by 31 st December 2022	Target not Achieved	The meetings did not sit due	The meetings will be held regularly as	Q1-Q4=Minutes of management meetings

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
and Institutional Development	management meetings					5 management meetings held	to unavailability of officials	from January 2023	Attendance registers
Municipal Transformation and Institutional Development	To hold Extended management meetings	Number of extended management meetings held	4 Extended management meetings by 30 th June 2023	RO.00	2 Extended management meetings held by 31 st December 2022	Target not Achieved 1 Extended management meetings held.	The meeting was postponed due to other urgent matters the Municipal Manager had to attend	The meetings will be held regularly as from January 2023	Q1-Q4=Minutes of extended management meetings Attendance registers
Municipal Transformation and Institutional Development	To hold MSCOA and IT meetings	Number of MSCOA and IT meetings held	12 MSCOA and IT meetings held by 30 th June 2023	RO.00	6 MSCOA and IT meetings held by 31 st December 2022	Target not Achieved 6 MSCOA and IT meetings was not held.	The committees were not yet established.	The meetings will be held as from January 2023	Q1-Q4= Minutes of MSCOA and IT meetings Attendance registers
Good Governance and Public Participation	Promote Good Governance	Number of Top Layer SDBIP for 2023/24 developed	1 Top Layer SDBIP for 2023/24 developed by 30 th June 2023	RO.00	1 performance report on Top Layer SDBIP developed and submitted to Council by 31 st December 2022	Target Achieved 1 performance report on Top Layer SDBIP developed and submitted to Council	N/A	N/A	Copy of Top Layer SDBIP
Good Governance and Public Participation	Promote Good Governance	Number of Performance Agreements for Senior Managers and Accounting Officer developed and signed	6 Performance Agreements for Senior Managers and Accounting Officer signed by 30 th July 2022	RO.00	6 Performance Agreements for Senior managers and Accounting Officer signed by 31 th December 2022	Target Achieved 6 Performance Agreements for Senior managers and Accounting Officer signed	N/A	N/A	Q1 = Copies of signed Performance Agreements
Good Governance and Public Participation	Promote Good Governance	Number of performance reports on Top Layer SDBIP developed and submitted to Council	4 performance reports on Top Layer SDBIP developed and submitted to Council by 30 th June 2023	RO.00	2 performance reports on Top Layer SDBIP developed and submitted to Council by 31 st December 2022	Target Achieved 2 performance reports on Top Layer SDBIP developed and submitted to Council	N/A	N/A	Q1—Q2 = performance reports and Council resolution
Good Governance and	To conduct an Annual	Number of Annual Performance Report	1 Annual Performance Report	RO.00	1 Annual Performance Report adopted by	Target Achieved	N/A	N/A	Q2 = Annual Performance

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
Public Participation	performance assessment for the municipal manager and managers reporting directly to the municipal manager	developed and submitted to Council, COGHSTA, Treasury, and Auditor General	developed and submitted to Council, COGHSTA, Treasury, and Auditor General by 31 st August 2022		council and submitted to COGHSTA, Treasury, and Auditor General by 31 st December 2022	Annual Performance Report adopted by council and submitted to COGHSTA, Treasury, and Auditor General			Report, Council, resolution and Proof of submissions to identified stakeholders
Good Governance and Public Participation	To publicize municipal activities/events on the municipal website	Number of reports on publicized municipal activities/events on the municipal website	4 reports on publicized municipal activities/events on the municipal website by 30 th June 2023	RO.00	2 reports on publicized municipal activities/events on the municipal website by 31 st December 2022	Target Achieved 2 reports on publicized municipal activities/events on the municipal website	N/A	N/A	Q1-Q4 = Municipal website report
Good Governance and Public Participation	To compile municipal website reports in line with MFMA section 75	Number of municipal website reports compiled in line with MFMA section 75	4 municipal website report compiled in line with MFMA section 75 by 30 th June 2023	RO.00	2 municipal website report compiled in line with MFMA section 75 by 31 st 31 th December 2022	Target Achieved 2 municipal website report compiled in line with MFMA section 75 by 31 st December 2022	N/A	N/A	Q1-Q4= municipal website report Proof of uploading
Good Governance and Public Participation	To develop Updated Council resolution registers	Number of quarterly updated Council resolution registers developed and submitted to Council	4 quarterly updated Council resolution registers developed and submitted to Council by 30 th June 2023	RO.00	2 quarterly updated Council resolution registers developed and submitted to Council by 31 st December 2022	Target Achieved 2 quarterly updated Council resolution registers developed and submitted to Council	N/A	N/A	Q1 – Q4 = copies of updated council resolution register and council resolution
Good Governance and Public Participation	To develop Council committee itinerary	Number of Council committee itineraries developed and submitted to Council	1 Council committee itinerary developed and submitted to Council by 30 th June 2023	RO.00	1 Council committee itinerary developed and submitted to Council by 31 st December 2022	Target Achieved 1 Council committee itinerary developed and submitted to Council	N/A	N/A	Q1 – Q4= Council committee itinerary Council resolution

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
Good Governance and Public Participation	To compile and submit Council minutes to Council	Number of Council minutes complied and submitted to Council	4 Council minutes complied and submitted to Council by 30 th June 2023	R0.00	2 Council minutes complied and submitted to Council by 31 st December 2022	Target Achieved 2 Council minutes complied and submitted to Council	N/A	N/A	Q1 – Q4= Council Minutes Council resolution
Good Governance and Public Participation	To promote good governance	Number of reports on the monitoring of the risk registers	4 reports on the monitoring of the risk register by 30 th June 2023	R0.00	2 reports on the monitoring of the risk register by 31 st December 2022	Target Not Achieved 1 report on the risk register	Unavailability of management	The risk itinerary schedule to be developed in the quarter 3 to ensure that the risk monitoring register is adhered to.	Q1-Q4= Reports on the monitoring of the risk register
Good Governance and Public Participation	To promote good governance	Number of reports on internal audit performed and submitted to Audit Committee	4 reports on internal audit performed and submitted to Audit Committee by 30 st June 2023	R0.00	2 reports on internal audit performed and submitted to Audit Committee by 31 st December 2022	Target Not Achieved 1 report on internal audit performed and submitted to Audit Committee	The report is still a management letter.	The report to be submitted after it has been presented to management and audit committee.	Q1 – Q4= reports on internal audit performed and submitted to Audit Committee
Good Governance and Public Participation	To promote good governance	Number of Audit Committee report developed and submitted to Council	4 Audit Committee report developed and submitted to Council by 30 st June 2023	R0.00	2 Audit Committee report developed and submitted to Council by 31 st December 2022	Target Not Achieved 1 Audit Committee report developed and submitted to Council	The audit committee has not completed the audit committee report, because of the audit committee contract lapsing.	The report will be presented after the finalization of the audit committee contract.	Q1 – Q4= reports on internal audit performed and submitted to Audit Committee
Good Governance and Public Participation	To develop and submit MPAC reports to Council	Number reports on MPAC developed and submitted to Council	4 reports on MPAC developed and submitted to Council by 30 th June 2023	R0.00	2 reports on MPAC developed and submitted to Council by 31 December 2022	Target Not Achieved No MPAC reports were developed and submitted to Council	The MPAC Committee meeting could not convene due to	Coghsta has been requested to intervene on the matter.	Memo

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
							unforeseen circumstances.		
Good Governance and Public Participation	To manage litigation against the municipality	Number of Reports on Legal Services matters developed and submitted to Council	4 Reports on Legal Services matters developed and submitted to Council to by 30 th June 2023	RO.00	2 Reports on Legal Services matters developed and submitted to Council to by 31 st December 2022	Target Achieved 2 Reports on Legal Services matters developed and submitted to Council	N/A	N/A	Q4= Report on Legal Services matters Council Resolution
Municipal Transformation and Organizational Development	To review Employment Equity Plan (EEP)	Number of reports on Employment Equity Plan (EEP) reviewed and submitted to Council	4 reports on Employment Equity Plan (EEP) reviewed and submitted to Council by 30 th June 2023	RO.00	2 reports on Employment Equity Plan (EEP) reviewed and submitted to Council by 31 th December 2022	Target Achieved 2 reports on Employment Equity Plan (EEP) reviewed and submitted to Council by	N/A	N/A	Q1 – Q4= Copies of reviewed Employment Equity Plan (EEP) Council resolution Proof of submission to Department of Labour
Municipal Transformation and Organizational Development	To develop and submitted IT reports to Council	Number of reports on IT developed and submitted to Council	4 reports on IT developed and submitted to Council by 30 th June 2023	RO.00	2 reports on IT developed and submitted to Council by 31 st December 2022	Target Achieved 2 reports on IT developed and submitted to Council	N/A	N/A	Q1 - Q4= 4 reports on of IT Council resolution
Municipal Transformation and Organizational Development	To develop job description for new positions	Number of reports on job descriptions developed/reviewed and submitted to Council	4 reports on job descriptions developed/reviewed and submitted to Council by 30 th June 2023	RO.00	2 reports on job descriptions developed/reviewed and submitted to Council by 31 st December 2022	Target Not Achieved 2 reports on job descriptions developed/reviewed were not submitted to Council	Dispute made by Trade Unions at the bargaining Council. Delay in filling of budgeted vacant positions	Follow up with bargaining council on the matter The job descriptions to be developed in the next quarter.	Memo

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
Municipal Transformation and Organizational Development	To submit training reports to Council	Number of training reports developed and submitted to Council	4 training reports developed and submitted to Council by 30 th June 2023	R0.00	2 training reports developed and submitted to Council by 31 st December 2022	Target Achieved 2 training reports developed and submitted to Council	N/A	N/A	Q1 – Q4= 4 Copies of training reports and council resolution

STRATEGIC FOCUS AREA 2: INFRASTRUCTURE AND SERVICE DELIVERY

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
Basic Service Delivery and Infrastructure Development	Provide Electricity	% of queries on electricity received and attended to in JMLM	100% of queries on electricity received and attended to in JMLM by 30 th June 2023		100% of queries on electricity received and attended to in JMLM by 31 st December 2022	Target Achieved 100% of queries on electricity received and attended to in JMLM by 31 st December 2022	N/A	N/A	Q1-Q4= Report on electricity queries received and attended to. Electricity Queries register, Signed off job cards
Basic Service Delivery and Infrastructure Development		% of queries on electricity attended to and resolved in JMLM	100% of queries on electricity attended to and resolved in JMLM by end 30 th June 2023		100% of queries on electricity attended to and resolved in JMLM by end 31 st December 2022	Target Achieved 100% of queries on electricity attended to and resolved	N/A	N/A	Q1-Q4= Report on electricity queries attended to and resolved electricity Queries register, Signed off job cards
Basic Service Delivery and Infrastructure Development		Km's of Roads Bladed	250Km's of Road Bladed by 30 th June 2023		125 Km's of road bladed by 31 st December 2022	Target Over Achieved 484,42 km's were bladed for the quarter	Two temporary and one permanent grader operators were appointed in the beginning of the financial year.	Target to be revised during adjustment	Q1-Q4= Quarterly Roads Bladed Reports, indicating the km's maintained
Basic Service Delivery and Infrastructure Development		% of queries on Water received and attended to in JMLM	100% of queries on water received and attended to in JMLM by 30 th June 2023		100% of queries on water received and attended to in	Target Not Achieved	Delay in the appointment of the service provider.	The tender to be advertised and the material will be procured on time	Q1-Q4= Report on

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
					JMLM by 31 st December 2022	89.5% were resolved	Vehicles breakdown and shortage of staff.	Broken vehicles to be repaired in the next quarter. All budgeted vacant position be filled as per the recruitment and selection policy.	water queries received and attended to water Queries register, Signed off job cards
Basic Service Delivery and Infrastructure Development	To monitor Water Losses	Number of Reports on Water Balance developed and Submitted to council	4 Reports on Water Balance Submitted by 30 th June 2023		2 Reports on Water Balance Submitted by 31 st December 2022	Target Achieved 2 Reports on Water Balance were submitted.	N/A	N/A	Q1-Q4= Reports for Water Balance Council Resolution

STRATEGIC FOCUS AREA 3: LAND, HOUSING AND ENVIRONMENT

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
Basic Service Delivery and Infrastructure Development	To ensure compliance with SPLUMA	Number of SPLUMA Tribunal meetings held	4 SPLUMA Tribunal meetings held by 30 th June 2023	R300 000.00	2 SPLUMA Tribunal meetings held by 31 st December 2022	Target Achieved 2 SPLUMA reports have been done	N/A	N/A	Q1 – Q4= SPLUMA Tribunal minutes Attendance register
Basic Service Delivery and Infrastructure Development	To provide formal Land use Management	% of land development applications processed as per request	100% of land development applications processed as per request by 30 th June 2023	R0.00	100% of land development applications processed as per request by 31 st December 2022	Target Achieved 100% of land development applications processed as per request (2 Building applications were received)	N/A	N/A	Q1 – Q4= List of received applications and list of processed applications land development report
Basic Service Delivery and Infrastructure Development	To facilitate housing programme	Number report on housing consumer education held	4 reports on housing consumer education held in 15 wards by 30 th June 2023		2 reports on housing consumer education held in 8 wards by 31 th December 2022	Target Achieved 2 reports on housing consumer education held in 8 wards	N/A	N/A	Q1 - Q4= attendance registers of people attended the campaigns Housing consumer education report
Basic Service Delivery and infrastructure Development	To promote safe and clean environment	Number of environmental awareness campaigns held	4 environmental awareness campaigns held in 15 wards by 30 th June 2023		2 environmental awareness campaigns held in 08 wards by 31 th December 2022	Target Achieved 2 environmental awareness campaigns held in 08 wards	N/A	N/A	Q1 - Q4= attendance registers of people attended the campaigns Environmental awareness campaign report

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
Basic Service Delivery and Infrastructure Development	To provide recreational facilities	Number of reports on recreational facilities	4 awareness campaigns held in 15 wards on the usage of recreational facilities by 30 th June 2023		2 awareness campaigns held in 08 wards on the usage of recreational facilities by 31 th December 2022	Target Achieved 2 awareness campaigns held in 08 wards on the usage of recreational facilities	N/A	N/A	Q1 - Q4= attendance registers of people attended the campaigns Recreational facilities awareness campaigns report
Basic Service Delivery and infrastructure Development	To promote safe and clean environment	Number of households provided with refuse removal services in Hotazel and Vanzylsrus	818 households provided with refuse removal services in Hotazel and Vanzylsrus by 30 th June 2023		818 households provided with refuse removal services in Hotazel and Vanzylsrus by 31 th December 2022	Target Achieved 818 households provided with refuse removal services in Hotazel and Vanzylsrus	N/A	N/A	Q1 –Q4= Signed Route form Job cards Refuse removal report
Basic Service Delivery and infrastructure Development	To promote safe and clean environment	Number of Commercial business provided with refuse removal services in Hotazel and Vanzylsrus	57 Commercial business provided with refuse removal services in Hotazel and Vanzylsrus by 30 th June 2023		57 Commercial business provided with refuse removal services in Hotazel and Vanzylsrus by 31 th December 2022	Target Achieved 57 Commercial business provided with refuse removal services in Hotazel and Vanzylsrus	N/A	N/A	Q1 –Q4= Signed Route form Job cards
Basic Service Delivery and infrastructure Development	To promote safe and clean environment	Number of reports on Veld and Forest fire suppression and emergency incidents attended to	4 reports on Veld and Forest fire suppression and emergency incidents attended to by 30 th June 2023		2 reports on Veld and Forest fire suppression and emergency incidents attended to by 31 th December 2022	Target Achieved 2 reports on Veld and Forest fire suppression and emergency incidents attended	N/A	N/A	Q1 – Q4= Fire reports Incidents register/ book
Basic Service Delivery and	To promote safe and clean environment	Number of reports on Hotazel landfill site	4 reports on Hotazel landfill site developed		2 reports on Hotazel landfill site developed	Target Achieved	N/A	N/A	Q2= Hotazel landfill site report

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
Infrastructure Development		developed and submitted to Council	and submitted to Council by 30 th June 2023		and submitted to Council by 31 th December 2022	2 reports on Hotazel landfill site developed and submitted to Council			
Basic Service Delivery and Infrastructure Development	To provide recreational facilities	Number of community halls constructed at Cardington and Washington	3 community halls constructed at Cardington and Washington by 30 th June 2023		2 community halls constructed at Cardington and Washington by 31 st December 2022	Target Not Achieved Construction still in progress	Slow Contractor performance	The construction be completed at the end of the financial year	Progress Report

STRATEGIC FOCUS AREA 4: BASIC SERVICE AND INFRASTRUCTURE DEVELOPMENT

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
Basic Service Delivery and Infrastructure Development	To provide traffic services	Number of Drivers Testing and Licensing Centre (DTLC) assessments conducted by Department of Transport, Safety and Liaison	1 Drivers Testing and Licensing Centre (DTLC) assessments conducted by Department of Transport, Safety and Liaison by 31 st December 2022		1 Drivers Testing and Licensing Centre (DTLC) assessments conducted by Department of Transport, Safety and Liaison by 31 st December 2022	Target Not Achieved	Delay in the procurement of communication systems.	The procurement of communication systems to be procured in the next quarter.	Q2= Assessment report
Good Governance and Public Participation	To empower designated groups	Number of Local AIDS Council (LAC) implemented and reported to Council	4 reports on of Local AIDS Council (LAC) implemented and reported to Council by 30 th June 2023		2 Reports on Local AIDS Council (LAC) Implemented and reported to Council by 31 st December 2022	Target Not Achieved 1 report on Local AIDS Council (LAC) Implemented and reported to Council	JTG District AIDS Council is not functional yet due to delays in the establishment of the District Structure.	Follow up with JTG District AIDS Council for the establishment of the District Structure.	Q1 –Q4= Local AIDS Council report Council resolution Attendance report List of activities on LAC
Good Governance and Public Participation	To empower designated groups	Number of reports on Women development programs compiled and submitted to Council	1 report on Women development programs compiled and submitted to Council by 30 th September 2022		1 report on Women development programs compiled and submitted to Council by 31 st December 2022	Target Achieved 1 report on Women development programs compiled and submitted to Council	N/A	N/A	Q1 = Women development Report Attendance report List (2) of woman programmes held
Good Governance and Public Participation	To empower designated groups	Number of reports on Children development programs compiled and submitted to Council	1 report on Children development programs compiled and submitted to Council by 31 st December 2022		1 report on Children development programs compiled and	Target Achieved 1 report on Children development programs	N/A	N/A	Q2= Children development Report

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
					submitted to Council by 31 st December 2022	compiled and submitted to Council			Attendance report List (2) of Children programmes held
Good Governance and Public Participation	To empower designated groups	Number of reports on disabled people programs compiled and submitted to Council	1 report on disabled people programs compiled and submitted to Council by 31 st December 2022		1 report on disabled people programs compiled and submitted to Council by 31 st December 2022	Target Achieved 1 report on disabled people programs compiled and submitted to Council	N/A	N/A	Q2 = List (2) of disabled people Report List (2) of disabled people programmes held
Good Governance and Public Participation	To empower designated groups	Number of reports on elderly people programs compiled and submitted to Council	4 reports on elderly people programs compiled and submitted to Council by 31 st December 2022		2 reports on elderly people programs compiled and submitted to Council by 31 st December 2022	Target Achieved 2 reports on elderly people programs compiled and submitted to Council by	N/A	N/A	Q2 = List (2) of elderly people Report List (2) of elderly people programmes held
Basic Service Delivery and infrastructure Development	To provide library services	Number reports on library programmes developed and submitted to Council and Department of Sport, Arts and Culture	4 reports on library programmes developed and submitted to Council and Department of Sport, Arts and Culture by 30 th June 2023		2 reports on library programmes developed and submitted to Council and Department of Sport, Arts and Culture by 31 st December 2022	Target Achieved 2 reports on library programmes developed and submitted to Council and Department of Sport, Arts and Culture	N/A	N/A	Q1-Q4= Report on library programmes Council resolution proof of submission to DSAC

STRATEGIC FOCUS AREA 5: COMMUNITY PARTICIPATION

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
Good Governance and Public Participation	Enhance Stakeholder Participation	Number of Ward committee meetings held	180 Ward committee meetings held by 30 th June 2023		90 Ward committee meetings held by 31 st December 2022	Target Not Achieved 87 Ward Committee meetings were held	Ward Committee meetings were not held due to clashing of municipal events	Ward Committee meetings to be held in quarter 3	Q1 –Q4= Ward committees report and Attendance register
Good Governance and Public Participation	To coordinate Speaker’s Forum meeting	Number speaker’s forum meetings Coordinated	4 speakers forum meetings Coordinated 30 th June 2023		2 speakers forum meetings Coordinated 31 st December 2022	Target Achieved 2 speakers forum meetings held	N/A	N/A	Q1-Q4= Minutes of the meetings and attendance registers

STRATEGIC FOCUS AREA 6: FINANCIAL VIABILITY

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of monthly cashbook and bank reconciliation reports compiled and submitted to Council	12 monthly cashbook and bank reconciliation reports compiled and submitted to Council by 30 th June 2023	R0.00	6 monthly cashbook and bank reconciliation reports compiled and submitted to Council by 31 st December 2022	Target Achieved 6 monthly cashbook and bank reconciliation reports compiled and submitted to Council	N/A	N/A	Q1 –Q4= copies of monthly cashbook and bank reconciliation reports Council resolution
Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of quarterly reports on implementation of audit action plan developed and submitted to Council and Treasury	4 quarterly reports on implementation of audit action plan developed and submitted to Council and Treasury by 30 th June 2023	R0.00	2 quarterly reports on implementation of audit action plan developed and submitted to Council and Treasury by 31 st December 2022	Target Achieved 2 quarterly reports on implementation of audit action plan developed and submitted to Council and Treasury	N/A	N/A	Q1 – Q4= Quarterly reports on implementation of audit action plan Proof of submission to Council and Treasury Council Resolution
Municipal Financial Management and Viability	To increase revenue collection	Number of monthly reports on timeous billing and mailing of accounts to customers and submission to Council	12 monthly reports on timeous billing and mailing of accounts to customers and submission to Council by 30 th June 2023	R0.00	6 monthly reports on timeous billing and mailing of accounts to customers and submission to Council by 31 st December 2022	Target Achieved 6 monthly reports on timeous billing and mailing of accounts to customers and submission to Council	N/A	N/A	Q1 – Q4 = copies of monthly billing reports on timeous billing and mailing of accounts to customers Proof of delivery of accounts to customers Council Resolution
Municipal Financial	To revenue collection	Number of reports on bad debts written off	4 reports on Bad debts written off developed	R0.00	2 reports on Bad debts written off developed and	There were no bad debts written off this quarter		N/A	Q1 –Q4= Outstanding debts report

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
Management and Viability		developed and submitted to Council	and submitted to Council by 30 th June 2023		submitted to Council by 31 st December 2022				Council resolution
Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of reports on debtors' reconciliation developed and submitted to Council	12 reports on debtors' reconciliation developed and submitted to Council by 30 th June 2023	RO.00	6 reports on debtors' reconciliation developed and submitted to Council by 31 st December 2022	Target Achieved 6 reports on debtors' reconciliation developed and submitted to Council	N/A	N/A	Q1 – Q4= copies of debtor's reconciliation reports Council Resolutions
Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of section 71, Monthly reports developed and submitted to Council and Treasury by 30 th June 2023	12 section 71, Monthly reports developed and submitted to Council and Treasury by 30 th June 2023	RO.00	6 section 71, Monthly reports developed and submitted to Council and Treasury by 31 th December 2022	Target Achieved 6 section 71, Monthly reports developed and submitted to Council and Treasury	N/A	N/A	Q1 – Q4 = Copies of section 71 reports, council resolution LG Database email confirmation Council and Treasury
Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of reports on withdrawals developed and submitted to Council and Treasury	4 reports on withdrawals developed and submitted to Council and Treasury by 30 th June 2023	RO.00	2 reports on withdrawals developed and submitted to Council and Treasury by 31 st December 2022	Target Achieved 2 reports on withdrawals developed and submitted to Council and Treasury	N/A	N/A	Q1-Q4 = Copies of reports on withdrawals Council resolution LG Database email confirmation Council and Treasury
Municipal Finances and Financial Viability	To maintain a strong, sustainable municipal financial position	Number of conditional grants expenditure reports developed and submitted to Council and Treasury	12 conditional grants expenditure reports developed and submitted to Council and Treasury by 30 th June 2023	RO.00	6 conditional grants expenditure reports developed and submitted to Council and	Target Achieved 6 conditional grants expenditure reports developed and submitted to	N/A	N/A	Q1 – Q4 = reports on conditional grants expenditure reports LG Database email confirmation

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
					Treasury by 31 st December 2022	Council and Treasury			Council and Treasury Council Resolution
Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of reports on investment made and submitted to Council and Treasury	4 reports on investments made and submitted to Council and Treasury by 30 th June 2023	RO.00	2 reports on investments made and submitted to Council and Treasury by 31 st December 2022	Target Achieved 2 reports on investments made and submitted to Council and Treasury	N/A	N/A	Q1 – Q4 = Copy of report on investments made LG Database email confirmation Council and Treasury Council resolution number
Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of reports on contracts awarded submitted to Council	4 reports on contracts awarded submitted to Council by 30 th June 2023	RO.00	2 reports on contracts awarded submitted to Council by 30 th June 2023	Target Achieved 2 reports on contracts awarded submitted to Council	N/A	N/A	Q1 – Q4 = reports on contracts awarded Council resolution
Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of updated GRAP compliant asset register develop and submitted to Office of the Auditor General	1 updated GRAP compliant asset register develop and submitted to Office of the Auditor General by 31 st August 2022	RO.00	1 updated GRAP compliant asset register develop and submitted to Office of the Auditor General by 31 st December 2022	Target Achieved 1 updated GRAP compliant asset register develop and submitted to Office of the Auditor General	N/A	N/A	Q1 = Copy of updated GRAP compliant asset register Proof of submission to AG Q2-Q4 = Copy of Quarterly updated asset register Council Resolution

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of reports on inventory stock counts developed and submitted to Council	12 reports on inventory stock counts developed and submitted to Council by 30 th June 2023	R0.00	6 reports on inventory stock counts developed and submitted to Council by 31 st December 2022	Target Achieved 6 reports on inventory stock counts developed and submitted to Council	N/A	N/A	Q1-Q4 = copies of monthly reports on inventory stock count performed Council Resolution
Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of procurement plan developed and submitted to Council Treasury by	1 procurement plan developed and submitted to Council Treasury by 30 th September 2022	R0.00	1 procurement plan developed and submitted to Council and Treasury by 31 st December 2022	Target Not Achieved	The procurement plan could not be submitted before September 2022 as we still needed to finalize services that we needed to procure	The procurement plan has been submitted	Q1 = procurement plan LG Database email confirmation Council and Treasury Council Resolution
Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of procurement plan monitoring report developed and submitted to Council	4 procurement plan monitoring report developed and submitted to Council by 30 th June 2023	R0.00	2 procurement plan monitoring report developed and submitted to Council by 31 st December 2022	Target Not Achieved	The monitoring report could not be submitted due to the delay in submission of the procurement plan	The report will be submitted to Council and Treasury after it has been signed off.	Q1-Q4 = procurement plan monitoring report Council resolution
Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of reports on the updated contract register developed and submitted to Council by	12 reports on the updated contract register developed and submitted to Council by 30 th June 2023	R0.00	6 reports on the updated contract register developed and submitted to Council by 31 st December 2022	Target Achieved 6 reports on the updated contract register developed and submitted to Council	N/A	N/A	Q1 -Q4 = reports on the updated contract register Council resolution
Municipal Financial Management and Viability	To maintain a strong, sustainable municipal	Number of reports on the contract monitoring and submitted to Council	4 reports on the contract monitoring submitted to council by 30 th June 2023	R0.00	2 reports on the contract monitoring submitted to	Target Achieved 2 reports on the contract monitoring	N/A	N/A	Q1-Q4 = reports on the contract monitoring Council resolution

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
	financial position				council by 31 st December 2022	submitted to Council			
Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of reports on the implementation of supply chain procurement process submitted to Council by June 2023	12 reports on the implementation of supply chain procurement process submitted to council by 30 th June 2023	R0.00	6 reports on the implementation of supply chain procurement process submitted to council by 31 st December 2022	Target Achieved 6 reports on the implementation of supply chain procurement process submitted to Council	N/A	N/A	Q1-Q4= Supply chain report Council resolution
Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of reports on the Unauthorized Irregular, Fruitless and Wasteful expenditure developed and submitted to Council	12 reports on the Unauthorized Irregular, Fruitless and Wasteful expenditure developed and submitted to council by 30 th June 2023	R0.00	6 reports on the Unauthorized Irregular, Fruitless and Wasteful expenditure developed and submitted to council by 31 st December 2022	Target Achieved 6 reports on the Unauthorized Irregular, Fruitless and Wasteful expenditure developed and submitted to Council	N/A	N/A	Q1-Q4 = reports on the Unauthorized Irregular, Fruitless and Wasteful expenditure Council resolution

STRATEGIC FOCUS AREA 7: LOCAL ECONOMIC DEVELOPMENT AND TOURISM

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
Local Economic Development	To develop and submit SMMEs reports to Council	Number of reports on SMMEs developed and submitted to Council	4 reports on SMMEs developed and submitted to Council by 30 th June 2023	R300 000.00	2 reports on SMMEs developed and submitted to Council by 31 st December 2022	Target Achieved 2 reports on SMMEs developed and submitted to Council	N/A	N/A	Q1- Q3= SMMEs report Council resolution
Local Economic Development	To coordinate and support Local Economic Development Projects	Number of Local Economic Development Projects coordinated and supported	30 Local Economic Development Projects coordinated and supported by 30 th June 2023	R0.00	16 Local Economic Development Projects coordinated and supported by 31 st December 2022	Target Achieved 8 Local Economic Development Projects coordinated and supported in Q1 are as follows: -Badirammogo -Thusanang -Loxion Craft -Maiteko Dipudi -Losha Enterprise -Tshedimosetso Bagodi -Molapomosetlha Foundation -GCTT Combined Projects Q2 are as follows: -Loxion Craft -Wodah Houz (Ntlo ya metsi) -Molapo Moseitlha	N/A	N/A	Q1-Q4= List of Economic Development Projects coordinated and supported Economic Development Projects coordinated and supported report

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	MID TERM TARGET	MID TERM ACTUAL	REASONS FOR DEVIATION	REMEDIAL ACTION	POE
						Foundation Pty Ltd -Matlhwareing a Rona Primary Corporation -Losha Enterprise - Tshedimoseetso Bagodi Club - Badirammogo Cooperative - Thusanang Cooperative			
Local Economic Development	To hold LED summit	Number of LED summit held in JMLM	1 LED summit held in JMLM by 31 st December 2022	R500 000.00	1 LED summit held in JMLM by 31 st December 2022	Target not achieved LED summit not held	LED summit not held due to insufficient funds	LED summit will be held in Q3	Memo
Local Economic Development	To attend Tourism exhibitions	Number of Tourism exhibitions attended	1 Tourism Exhibitions attended by 30 th September 2022	R200 000.00	1 Tourism Exhibitions attended by 31 st December 2022	Target not achieved tourism Exhibitions not attended	Tourism Exhibitions not held due to insufficient funds	1 Tourism Exhibitions will be attended in Q3	Memo

Section 12: Municipal Manager's Quality Certificate

JOE MOROLONG LOCAL MUNICIPALITY



JOE MOROLONG
LOCAL MUNICIPALITY

NC 451

QUALITY CERTIFICATE

I, Tebogo Tlhoale, Acting Municipal Manager of Joe Morolong Local Municipality, hereby certify that-

(mark as appropriate)

The monthly budget statement

The quarterly report on the implementation of the budget and financial state of affairs of the municipality

The mid-year budget and performance assessment

For the 1st Semester of 2022/23 FY has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

PRINT NAME: TEBOGO TLHOAELE

Acting Municipal Manager of JOE MOROLONG LOCAL MUNICIPALITY (NC 451)

Signature: 

Date : 24/01/2023