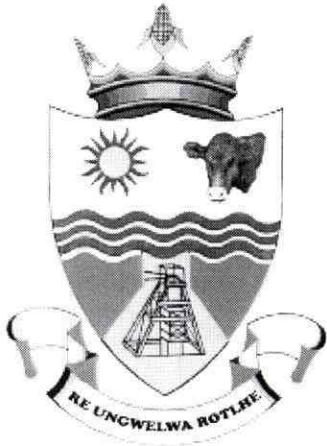


JOE MOROLONG LOCAL MUNICIPALITY



**JOE MOROLONG
LOCAL MUNICIPALITY**

(NC 451)

In-Year Report of the Municipality

Prepared in terms of Local Government: Municipal Finance Management Act No.56 of 2003; Municipal Budget and Reporting Regulations

*MID-YEAR BUDGET &
PERFORMANCE
ASSESSMENT FOR THE
PERIOD 1 JULY 2015 TO
31 DECEMBER 2015*

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Glossary

Adjustments Budget – Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.

Allocations – Money received from Provincial or National Government or other municipalities

AFS- Annual Financial Statements

Budget – The financial plan of the Municipality

Budget Related Policy – Policy of a municipality affecting or affected by the budget, examples include tariff policy, rates policy and credit control and debt collection policy

Capital Expenditure - Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's Statement of Financial Performance

Cash Flow Statement – A statement showing when actual cash will be received and spent by the Municipality. Cash payments do not always coincide with budgeted expenditure timings. For example, when an invoice is received by the Municipality it is shown as expenditure in the month it is received, even though it may not be paid in the same period

CFO - Chief Financial Officer

DORA – Division of Revenue Act. Annual legislation that shows the total allocations made by national to provincial and local government

Equitable Share – A general grant paid to municipalities. It is predominantly targeted to help with free basic services

Fruitless and wasteful expenditure – Expenditure that was made in vain and would have been avoided had reasonable care been exercised

GFS – Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities

GRAP – Generally Recognised Accounting Practice. The new standard for municipal accounting and basis upon which AFS are prepared.

IDP – Integrated Development Plan. The main strategic planning document of the Municipality

KPI's – Key Performance Indicators. Measures of service output and/or outcome

MFMA – The Municipal Finance Management Act – No. 53 of 2003. The principle piece of legislation relating to municipal financial management.

MTREF – Medium Term Revenue and Expenditure Framework. A medium term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous three years and current years' financial position

NT – National Treasury

Operating Expenditure – Spending on the day to day expenses of the Municipality such as salaries and wages

Rates – Local Government tax based on the assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand

R&M – Repairs and maintenance on property, plant and equipment

SCM – Supply Chain Management

SDBIP – Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.

Unauthorised expenditure – Generally, spending without, or in excess of, an approved budget

Vote means one of the main segment into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and which specifies the total amount that is appropriated for the purpose of the department or functional area concerned.

Zero Based Budgeting means as opposed to incremental budgeting, zero-based budgeting means that each year's budget is drawn up independently from that of the previous year. This means that items are not included simply because they were in the previous budget. Each item has to be justified and motivated for and the purpose of each item is considered. All items in the capital are treated on a "zero-basis"

PART 1

Section 1: Introduction

1.1 Purpose

To inform Council of progress made in the implementation of the budget and the performance outcomes in respect of the first six months of the 2015/16 financial year, and to recommend whether an adjustments budget is necessary.

1.2. Legal requirements

In terms of Section 72 of the Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003):

- 1) The accounting officer of a municipality must by 25 January of each year -
 - (a) assess the performance of the municipality during the first half of the financial year, taking into account –
 - the monthly statements referred to in section 71 for the first half of the financial year;
 - the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
 - the past year's annual report, and progress on resolving problems identified in the annual report; and
 - the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities; and
 - (b) submit a report on such assessment to –
 - the mayor of the municipality
 - the National Treasury; and
 - the relevant Provincial Treasury.
- 2) The statement referred to in section 71(1) for the sixth month of a financial year may be incorporated into the report referred to in subsection (1) (b) of this section.
- 3) The accounting officer must, as part of the review -

- make recommendations as to whether an adjustments budget is necessary; and
- Recommend revised projections for revenue and expenditure to the extent that this may be necessary.

Thereafter, the mayor must, in terms of Section 54(1):

- Consider the report;
- Check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- Consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;
- Issue any appropriate instructions to the accounting officer to ensure-
 - (i) That the budget is implemented in accordance with the service delivery and budget implementation plan; and
 - (ii) That spending of funds and revenue collection proceed in accordance with the budget;
- Identify any financial problems facing the municipality, including any emerging or impending financial problems; and
- Submit the report to the council by 31st January of each year.

1.3. Contents of this report

With the concurrence of the Chief Financial Officer, it was agreed that:

- (a) The Finance department prepared a report complying with the financial requirements of MFMA section 71. The mid-year budget statement for 2014/15 financial year will be submitted to all legislated parties by the 28th January 2016. This report will be tabled at Council together with section 52 report on the 28th January 2016.
- (b) The outcomes of the above mentioned reports and reviews form the basis of the mid-year budget and performance assessment.

Part 2 – Report of the Mayor

2.1 High level assessment of MFMA s71 financial reports for the past 6 months

2.1.1 Against annual budget (original approved)

Overall Performance Information

SUMMARY OF FINANCIAL INFORMATION

| DESCRIPTION | ORIGINAL BUDGET R'(000) | YTD BUDGET R'(000) | YTD ACTUALS R'(000) | YTD ACTUALS VS BUDGET % | ACTUALS VS REVISED BUDGET % |
|-----------------------------|----------------------------|-----------------------|------------------------|----------------------------|-----------------------------------|
| TOTAL REVENUE | 290 038 | 212 551 | 257 880 | 121.33% | 88.91% |
| TOTAL OPERATING EXPENDITURE | 163 655 | 84 727 | 78 526 | 92.68% | 47.98% |
| TOTAL CAPITAL EXPENDITURE | 126 383 | 72 076 | 62 493 | 86.70% | 49.45% |
| SURPLUS/(DEFICIT) | (0) | 55 749 | 116 862 | | |

➤ Revenue

The revenue performance in terms of year-to-date actuals is 121%, but when we exclude grants and focus on the municipality's own revenue only the performance is 183%. The revenue that is not performing well is property rates, electricity, sewerage and rental which are all below 90%.

The reduction in property rate income and electricity service charges revenue will be effected in the Adjustments Budget to be tabled by the end of January 2016.

In terms of grants the municipality received R 25.3 million, which was not budgeted for; and this grants is from RBIG, Kumba Iron Ore for construction of access road (N14 to Ganghaai), South 32 and COGHSTA (housing grant).

Kindly note that the RBIG have been gazetted as grant in kind for the municipality but the Department of Water Affairs has signed a Memorandum of Understanding with the municipality to implement the project on their behalf, the same applies to both South 32(previously BHP Billiton) , COGHSTA and Kumba Iron Ore.

➤ Operating Expenditure

Current expenditure is almost at 93% of the year-to-date budget, which means the municipality is within its year-to-date budget. This expenditure item will be continuously monitored in order to maintain the pattern of spending.

➤ **Capital Expenditure**

Current expenditure is 87% of the year to date, which means the municipality is 13% or R 9.6 million below the year-to-date budget. Expenditure on project will improve due to new tenders being awarded and implementation plan being reviewed and approved by MIG office and Department of Water and Sanitation.

Though capital expenditure shows the underspending in terms of the year-to-date budget the municipality did spend R 12.5 million, which was not budgeted for, R 2.8 million for Regional Bulk Infrastructure Grant (RBIG) for Heuningvlei water project R2.9 million for Kanana Water Refurbishment and R 6.7 million for Kumba Iron Ore for construction of access road (N14 to Ganghaai).

Kindly note that the RBIG have been gazetted as grant in kind for the municipality but the Department of Water and Sanitation has signed a Memorandum of Understanding with the municipality to implement the project on their behalf, the same applies to both COGHSTA for Housing projects, South 32 and Kumba Iron Ore.

➤ **Cash flows**

The municipality started the month with a positive cash & cash equivalents balance of R104.3 million and decreased this by R30.2 million during December resulting in a closing balance of R 74.1million (R 2.1 million cash and R 72.0 million investments).

2.2 High level SDBIP overall performance

The Midyear assessment is based on the reviewed top level service delivery budget implementation plans for the period 1 July 2015 to 31 December 2015. The performance of Directorates and the assessment of the service delivery performance during the period under review are highlighted under part 4.

2.3 Potential impact of the national and provincial adjustments budget

The provincial government adjustment budgets will impact on the municipality's adjustment budget as it contains allocations received by Joe Morolong Local Municipality which were gazetted as grants-in-kind.

2.4 Conclusion

The mid-year budget and performance assessment indicates that:

- (i) an adjustments budget for 2015/16 will be required, and this must be approved by Council by no later than 29th January 2016
- (ii) the revised SDBIP, which forms the basis for the mid-year performance assessments must include adjustments necessitated by a review of the predetermined objectives as highlighted by the Auditor General and adjustments as a result of the adjustments budget, will be approved by Council;
- (iii) The revised IDP, taking into account revisions as a result of the adjustments budget and revised SDBIP, will be approved Council.

Part 3: Financial Performance

3.1 Monthly budget statements

3.1.1 Table C1: s71 Monthly Budget Statement Summary

The tables included in part 3 are from the section 71 December in-year monthly budget statement. The full year forecasts have been revised as part of the mid-year assessment. The revised forecasts will inform the adjustments that are to be tabled for Council approval.

NC451 Joe Morolong - Table C1 Monthly Budget Statement Summary - Mid-Year Assessment

| Description | 2014/15 | Budget Year 2015/16 | | | | | | | |
|--|------------------|---------------------|-------------------|--------------------|---------------------|---------------------|---------------------|-----------------|--------------------|
| | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | | |
| Financial Performance | | | | | | | | | |
| Property rates | 10 426 | 10 489 | – | 514 | 16 887 | 10 489 | 6 398 | 61% | 10 489 |
| Service charges | 140 551 | 15 912 | – | 1 142 | 7 782 | 7 970 | (188) | -2% | 15 912 |
| Investment revenue | 404 | – | – | 60 | 364 | – | 364 | #DIV/0! | – |
| Transfers recognised - operational | 159 427 | 147 129 | – | 2 561 | 114 988 | 108 835 | 6 153 | 6% | 147 129 |
| Other own revenue | 7 453 | 839 | – | 46 | 9 546 | 424 | 9 122 | 2151% | 839 |
| Total Revenue (excluding capital transfers and contributions) | 318 261 | 174 369 | – | 4 322 | 149 567 | 127 719 | 21 848 | 17% | 174 369 |
| Employee costs | 46 933 | 49 199 | – | 4 368 | 27 539 | 26 222 | 1 316 | 5% | 49 199 |
| Remuneration of Councillors | 8 531 | 8 538 | – | 719 | 4 293 | 4 269 | 24 | 1% | 8 538 |
| Depreciation & asset impairment | – | 10 000 | – | – | – | 5 000 | (5 000) | -100% | 10 000 |
| Finance charges | 841 | 934 | – | 429 | 514 | 467 | 47 | 10% | 934 |
| Materials and bulk purchases | 11 104 | 10 847 | – | 899 | 5 156 | 5 426 | (270) | -5% | 10 847 |
| Transfers and grants | 18 594 | 4 730 | – | 492 | 1 173 | 2 495 | (1 323) | -53% | 4 730 |
| Other expenditure | (9 285) | 79 406 | – | 5 918 | 39 852 | 40 847 | (995) | -2% | 79 406 |
| Total Expenditure | 76 719 | 163 655 | – | 12 824 | 78 526 | 84 727 | (6 201) | -7% | 163 655 |
| Surplus/(Deficit) | 241 543 | 10 714 | – | (8 502) | 71 041 | 42 992 | 28 049 | 65% | 10 714 |
| Transfers recognised - capital | 262 832 | 115 669 | – | 2 193 | 108 826 | 84 833 | 23 994 | 28% | 115 669 |
| Contributions & Contributed assets | – | – | – | – | – | – | – | – | – |
| Surplus/(Deficit) after capital transfers & contributions | 504 374 | 126 383 | – | (6 309) | 179 868 | 127 824 | 52 043 | 41% | 126 383 |
| Share of surplus/ (deficit) of associate | – | – | – | – | – | – | – | – | – |
| Surplus/ (Deficit) for the year | 504 374 | 126 383 | – | (6 309) | 179 868 | 127 824 | 52 043 | 41% | 126 383 |
| Capital expenditure & funds sources | | | | | | | | | |
| Capital expenditure | 262 832 | 126 383 | – | 11 744 | 72 076 | 62 493 | 9 583 | 15% | 126 383 |
| Capital transfers recognised | 235 214 | 115 669 | – | 10 960 | 63 513 | 57 835 | 5 679 | 10% | 115 669 |
| Public contributions & donations | 26 712 | – | – | – | 5 371 | – | 5 371 | #DIV/0! | – |
| Borrowing | – | – | – | – | – | – | – | – | – |
| Internally generated funds | 905 | 10 714 | – | 784 | 3 191 | 4 658 | (1 467) | -31% | 10 714 |
| Total sources of capital funds | 262 832 | 126 383 | – | 11 744 | 72 076 | 62 493 | 9 583 | 15% | 126 383 |
| Financial position | | | | | | | | | |
| Total current assets | 88 471 | 19 921 | – | – | 187 661 | – | – | – | 19 921 |
| Total non current assets | 1 309 528 | 1 262 412 | – | – | 11 744 | – | – | – | 1 262 412 |
| Total current liabilities | 62 675 | 14 675 | – | – | 49 635 | – | – | – | 14 675 |
| Total non current liabilities | 3 875 | 4 145 | – | – | 2 264 | – | – | – | 4 145 |
| Community wealth/Equity | 1 331 449 | 1 263 513 | – | – | 147 898 | – | – | – | 1 263 513 |
| Cash flows | | | | | | | | | |
| Net cash from (used) operating | 262 288 | 137 242 | – | (29 805) | 143 601 | 128 759 | (14 841) | -12% | 137 242 |
| Net cash from (used) investing | (262 832) | (126 383) | – | (11 744) | (71 089) | (62 026) | 9 063 | -15% | (126 383) |
| Net cash from (used) financing | (785) | (784) | – | (392) | (392) | (392) | 0 | -0% | (784) |
| Cash/cash equivalents at the month/year end | 2 055 | 13 173 | – | – | 74 134 | 69 440 | (4 694) | -7% | 12 088 |
| Debtors & creditors analysis | 0-30 Days | 31-60 Days | 61-90 Days | 91-120 Days | 121-150 Days | 151-180 Days | 181 Dys-1 Yr | Over 1Yr | Total |
| Debtors Age Analysis | | | | | | | | | |
| Total By Income Source | 2 408 | 2 752 | 4 626 | 5 929 | 4 835 | 1 637 | 19 861 | 70 361 | 112 409 |
| Creditors Age Analysis | | | | | | | | | |
| Total Creditors | – | – | – | – | – | – | – | – | – |

3.1.2 Table C2: Monthly Budget Statement – Financial Performance (standard classification)

This table reflects the operating budget (Financial Performance) in the standard classifications which are the Government Finance Statistics Functions and Sub-functions. These are used by National Treasury to assist the compilation of national and international accounts for comparison purposes, regardless of the unique organizational structures used by the different institutions. The main functions are Governance and administration; Community and public safety; Economic and environmental services; and Trading services. It is for this reason that Financial Performance is reported in standard classification, Table C2, and by municipal vote, Table C3.

NC451 Joe Morolong - Table C2 Monthly Budget Statement - Financial Performance (standard classification) - Mid-Year Assessment

| Description R thousands | Ref 1 | 2014/15 | | Budget Year 2015/16 | | | | | |
|--|----------|-----------------|-----------------|---------------------|----------------|---------------|---------------|--------------|--------------------|
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | Full Year Forecast |
| Revenue - Standard | | | | | | | | | |
| Governance and administration | | 113 721 | 128 791 | – | 607 | 115 432 | 97 354 | 18 078 | 19% |
| Executive and council | | 5 317 | 5 998 | – | – | 5 998 | 5 998 | – | 5 998 |
| Budget and treasury office | | 108 207 | 122 522 | – | 576 | 109 274 | 91 221 | 18 053 | 20% |
| Corporate services | | 197 | 271 | – | 30 | 160 | 135 | 24 | 18% |
| Community and public safety | | 15 263 | 4 003 | – | 3 263 | 10 719 | 2 468 | 8 252 | 334% |
| Community and social services | | 998 | 3 893 | – | 703 | 2 404 | 2 413 | (10) | 0% |
| Sport and recreation | | – | – | – | – | – | – | – | – |
| Public safety | | – | 109 | – | – | – | 54 | (54) | -100% |
| Housing | | 14 265 | – | – | 2 561 | 8 316 | – | 8 316 | #DIV/0! |
| Health | | – | – | – | – | – | – | – | – |
| Economic and environmental services | | 64 128 | 58 615 | – | 295 | 55 625 | 42 771 | 12 854 | 30% |
| Planning and development | | 57 061 | 58 615 | – | 295 | 48 917 | 42 771 | 6 147 | 14% |
| Road transport | | 7 067 | – | – | – | 6 708 | – | 6 708 | #DIV/0! |
| Environmental protection | | – | – | – | – | – | – | – | – |
| Trading services | | 66 422 | 98 629 | – | 2 350 | 76 104 | 69 959 | 6 145 | 9% |
| Electricity | | 4 555 | 6 569 | – | 154 | 2 129 | 3 299 | (1 170) | -35% |
| Water | | 59 442 | 89 515 | – | 1 945 | 72 481 | 65 388 | 7 093 | 11% |
| Waste water management | | 1 557 | 1 585 | – | 161 | 955 | 792 | 162 | 20% |
| Waste management | | 868 | 960 | – | 90 | 539 | 480 | 59 | 12% |
| Other | 4 | – | – | – | – | – | – | – | – |
| Total Revenue - Standard | 2 | 259 533 | 290 038 | – | 6 515 | 257 880 | 212 551 | 45 328 | 21% |
| Expenditure - Standard | | | | | | | | | |
| Governance and administration | | (5 935) | 63 967 | – | 5 238 | 30 889 | 32 280 | (1 391) | -4% |
| Executive and council | | 17 807 | 16 419 | – | 1 447 | 9 104 | 8 444 | 660 | 8% |
| Budget and treasury office | | (35 731) | 35 237 | – | 2 891 | 13 824 | 17 766 | (3 943) | -22% |
| Corporate services | | 11 989 | 12 311 | – | 900 | 7 962 | 6 070 | 1 891 | 31% |
| Community and public safety | | 18 483 | 7 871 | – | 1 743 | 10 934 | 3 449 | 7 485 | 217% |
| Community and social services | | 8 689 | 6 963 | – | 889 | 4 298 | 2 974 | 1 324 | 45% |
| Sport and recreation | | – | – | – | – | – | – | – | – |
| Public safety | | – | 907 | – | 40 | 267 | 475 | (207) | -44% |
| Housing | | 9 794 | – | – | 814 | 6 369 | – | 6 369 | #DIV/0! |
| Health | | – | – | – | – | – | – | – | – |
| Economic and environmental services | | 23 930 | 9 931 | – | 614 | 3 804 | 5 303 | (1 499) | -28% |
| Planning and development | | 23 930 | 9 931 | – | 614 | 3 804 | 5 303 | (1 499) | -28% |
| Road transport | | – | – | – | – | – | – | – | – |
| Environmental protection | | – | – | – | – | – | – | – | – |
| Trading services | | 40 241 | 81 885 | – | 5 230 | 32 899 | 43 695 | (10 796) | -25% |
| Electricity | | 6 753 | 8 375 | – | 1 032 | 4 515 | 4 218 | 297 | 7% |
| Water | | 33 487 | 71 914 | – | 4 067 | 27 628 | 38 070 | (10 443) | -27% |
| Waste water management | | – | 587 | – | 66 | 371 | 771 | (399) | -52% |
| Waste management | | – | 1 010 | – | 65 | 385 | 636 | (251) | -39% |
| Other | | – | – | – | – | – | – | – | – |
| Total Expenditure - Standard | 3 | 76 719 | 163 655 | – | 12 824 | 78 526 | 84 727 | (6 201) | -7% |
| Surplus/ (Deficit) for the year | | 182 814 | 126 383 | – | (6 309) | 179 354 | 127 824 | 51 530 | 40% |
| | | | | | | | | | 126 383 |

3.1.3 Table C3: Monthly Budget Statement – Financial Performance (revenue and expenditure by municipal vote)

The operating expenditure budget is approved by Council on the municipal vote level. The municipal votes reflect the organisational structure of the municipality which is made up of the following directorates: Executive & Council; Budget and Treasury Office; Corporate Support Services; Community Services;; Technical Services; Electrical Services; Water Unit and Planning & Development.

NC451 Joe Morolong - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Mid-Year

| Vote Description R thousands | Ref | 2014/15 | | Budget Year 2015/16 | | | | | | |
|---|-----|-----------------|-----------------|---------------------|----------------|----------------|----------------|----------------|----------------|--------------------|
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| Revenue by Vote | | | | | | | | | | |
| Vote 1 - Executive & Council | 1 | 5 317 | 5 998 | – | – | 5 998 | 5 998 | – | 5 998 | |
| Vote 2 - Budget & Treasury Office | | 108 207 | 122 522 | – | 576 | 111 879 | 91 221 | 20 658 | 22.6% 122 522 | |
| Vote 3 - Corporate Support Services | | 197 | 271 | – | 30 | 160 | 135 | 24 | 17.8% 271 | |
| Vote 4 - Community Services | | 17 687 | 6 548 | – | 3 515 | 12 056 | 3 740 | 8 316 | 222.3% 6 548 | |
| Vote 5 - Technical Services | | 64 128 | 58 615 | – | 295 | 36 164 | 42 773 | (6 608) | -15.4% 58 615 | |
| Vote 6 - Electricity Services | | 4 555 | 6 569 | – | 154 | 2 129 | 3 299 | (1 170) | -35.5% 6 569 | |
| Vote 7 - Water Services | | 59 442 | 89 515 | – | 1 945 | 134 356 | 65 385 | 68 970 | 105.5% 89 515 | |
| Vote 8 - Development & Town Planning Services | | – | – | – | – | 5 | – | 5 | #DIV/0! – | |
| Vote 9 - [NAME OF VOTE 9] | | – | – | – | – | – | – | – | – | |
| Vote 10 - [NAME OF VOTE 10] | | – | – | – | – | – | – | – | – | |
| Vote 11 - [NAME OF VOTE 11] | | – | – | – | – | – | – | – | – | |
| Vote 12 - [NAME OF VOTE 12] | | – | – | – | – | – | – | – | – | |
| Vote 13 - [NAME OF VOTE 13] | | – | – | – | – | – | – | – | – | |
| Vote 14 - [NAME OF VOTE 14] | | – | – | – | – | – | – | – | – | |
| Vote 15 - [NAME OF VOTE 15] | | – | – | – | – | – | – | – | – | |
| Total Revenue by Vote | 2 | 259 533 | 290 038 | – | 6 515 | 302 748 | 212 551 | 90 196 | 42.4% | 290 038 |
| Expenditure by Vote | | | | | | | | | | |
| Vote 1 - Executive & Council | 1 | 17 807 | 16 419 | – | 1 447 | 9 104 | 8 444 | 660 | 7.8% 16 419 | |
| Vote 2 - Budget & Treasury Office | | (35 731) | 35 237 | – | 2 891 | 14 543 | 17 766 | (3 223) | -18.1% 35 237 | |
| Vote 3 - Corporate Support Services | | 11 989 | 12 311 | – | 900 | 7 962 | 6 070 | 1 891 | 31.2% 12 311 | |
| Vote 4 - Community Services | | 18 482 | 9 468 | – | 1 874 | 11 691 | 4 855 | 6 835 | 140.8% 9 468 | |
| Vote 5 - Technical Services | | 21 741 | 5 702 | – | 393 | 2 535 | 2 945 | (410) | -13.9% 5 702 | |
| Vote 6 - Electricity Services | | 6 753 | 8 375 | – | 1 032 | 4 515 | 4 218 | 297 | 7.0% 8 375 | |
| Vote 7 - Water Services | | 33 487 | 94 414 | – | 4 067 | 27 628 | 38 070 | (10 443) | -27.4% 71 914 | |
| Vote 8 - Development & Town Planning Services | | 2 189 | 4 229 | – | 220 | 1 269 | 2 358 | (1 089) | -46.2% 4 229 | |
| Vote 9 - [NAME OF VOTE 9] | | – | – | – | – | – | – | – | – | |
| Vote 10 - [NAME OF VOTE 10] | | – | – | – | – | – | – | – | – | |
| Vote 11 - [NAME OF VOTE 11] | | – | – | – | – | – | – | – | – | |
| Vote 12 - [NAME OF VOTE 12] | | – | – | – | – | – | – | – | – | |
| Vote 13 - [NAME OF VOTE 13] | | – | – | – | – | – | – | – | – | |
| Vote 14 - [NAME OF VOTE 14] | | – | – | – | – | – | – | – | – | |
| Vote 15 - [NAME OF VOTE 15] | | – | – | – | – | – | – | – | – | |
| Total Expenditure by Vote | 2 | 76 718 | 186 155 | – | 12 824 | 79 245 | 84 727 | (5 482) | -6.5% | 163 655 |
| Surplus/ (Deficit) for the year | 2 | 182 815 | 103 883 | – | (6 309) | 223 502 | 127 824 | 95 678 | 74.9% | 126 383 |

Error! Not a valid link. Unauthorised expenditure by year end would occur either for the municipality as a whole if the adjusted budget for 'Total Expenditure by Vote' or if any of the individual budgets for any specific vote/s were overspent.

For the semester ended 31st December 2015, Executive & Council, Corporate Services, Community Services and Electricity Services reflect an over expenditure against the year-to-date budget forecasts.

3.1.4 Table C4: Monthly Budget Statement – Financial Performance (revenue and expenditure)Error! Not a valid link.

NC451 Joe Morolong - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Mid-Year Assessment

| Description | Ref | 2014/15 | Budget Year 2015/16 | | | | | | | |
|--|-----|-----------------|---------------------|-----------------|----------------|----------------|----------------|----------------|----------------|--------------------|
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | | | |
| Revenue By Source | | | | | | | | | | |
| Property rates | | 10 426 | 10 489 | | 514 | 16 887 | 10 489 | 6 398 | 61% | 10 489 |
| Property rates - penalties & collection charges | | – | | | | | | – | | |
| Service charges - electricity revenue | | 4 555 | 6 569 | | 154 | 2 129 | 3 299 | (1 170) | -35% | 6 569 |
| Service charges - water revenue | | 133 571 | 6 798 | | 736 | 4 159 | 3 399 | 760 | 22% | 6 798 |
| Service charges - sanitation revenue | | 1 557 | 1 585 | | 161 | 955 | 792 | 162 | 20% | 1 585 |
| Service charges - refuse revenue | | 868 | 960 | | 90 | 539 | 480 | 59 | 12% | 960 |
| Service charges – other | | – | | | | | | – | | |
| Rental of facilities and equipment | | 74 | 97 | | 5 | 93 | 48 | 45 | 92% | 97 |
| Interest earned - external investments | | 404 | – | | 60 | 364 | | 364 | #DIV/0! | – |
| Interest earned - outstanding debtors | | 4 583 | 50 | | | | 30 | (30) | -100% | 50 |
| Dividends received | | | | | | | | – | | |
| Fines | | | | | | | | – | | |
| Licences and permits | | | | | | | | – | | |
| Agency services | | | 109 | | | | 54 | (54) | -100% | 109 |
| Transfers recognised - operational | | 159 427 | 147 129 | | 2 561 | 114 988 | 108 835 | 6 153 | 6% | 147 129 |
| Other revenue | | 2 796 | 582 | | 42 | 9 453 | 291 | 9 162 | 3148% | 582 |
| Gains on disposal of PPE | | | | | | | | – | | |
| Total Revenue (excluding capital transfers and contributions) | | 318 261 | 174 369 | – | 4 322 | 149 567 | 127 719 | 21 848 | 17% | 174 369 |
| Expenditure By Type | | | | | | | | | | |
| Employee related costs | | 46 933 | 49 199 | | 4 368 | 27 539 | 26 222 | 1 316 | 5% | 49 199 |
| Remuneration of councillors | | 8 531 | 8 538 | | 719 | 4 293 | 4 269 | 24 | 1% | 8 538 |
| Debt impairment | | (59 839) | 3 960 | | | | | – | | 3 960 |
| Depreciation & asset impairment | | – | 10 000 | | | | 5 000 | (5 000) | -100% | 10 000 |
| Finance charges | | 841 | 934 | | 429 | 514 | 467 | 47 | 10% | 934 |
| Bulk purchases | | 11 104 | 10 847 | | 899 | 5 156 | 5 426 | (270) | -5% | 10 847 |
| Other materials | | – | | | | | | – | | |
| Contracted services | | 466 | 20 398 | | 452 | 8 225 | 11 520 | (3 295) | -29% | 20 398 |
| Transfers and grants | | 18 594 | 4 730 | | 492 | 1 173 | 2 495 | (1 323) | -53% | 4 730 |
| Other expenditure | | 50 089 | 55 048 | | 5 466 | 31 627 | 29 327 | 2 300 | 8% | 55 048 |
| Loss on disposal of PPE | | | | | | | | – | | |
| Total Expenditure | | 76 719 | 163 655 | – | 12 824 | 78 526 | 84 727 | (6 201) | -7% | 163 655 |
| Surplus/(Deficit) | | 241 543 | 10 714 | – | (8 502) | 71 041 | 42 992 | 28 049 | 0 | 10 714 |
| Transfers recognised - capital | | 262 832 | 115 669 | | 2 193 | 108 826 | 84 833 | 23 994 | 0 | 115 669 |
| Contributions recognised - capital | | | | | | | | – | | |
| Surplus/(Deficit) after capital transfers & contributions | | 504 374 | 126 383 | – | (6 309) | 179 868 | 127 824 | | | 126 383 |
| Taxation | | | | | | | | – | | |
| Surplus/(Deficit) after taxation | | 504 374 | 126 383 | – | (6 309) | 179 868 | 127 824 | | | 126 383 |
| Attributable to minorities | | | | | | | | | | |
| Surplus/(Deficit) attributable to municipality | | 504 374 | 126 383 | – | (6 309) | 179 868 | 127 824 | | | 126 383 |
| Share of surplus/ (deficit) of associate | | | | | | | | | | |
| Surplus/ (Deficit) for the year | | 504 374 | 126 383 | – | (6 309) | 179 868 | 127 824 | | | 126 383 |

The year-to-date operating revenue actuals reflects an achievement of 121% of the year-to-date budget, a 21% above the target.

Current expenditure is 3%, R 6.2million, below year-to-date budget projections for the period.

3.1.5 Table C5: Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

NC451 Joe Morolong - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding) - Mid-Year Assessment

| Vote Description | Ref | 2014/15 | | Budget Year 2015/16 | | | | | | |
|--|-----|-----------------|-----------------|---------------------|----------------|---------------|---------------|--------------|----------------|--------------------|
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | 1 | | | | | | | | | |
| Multi-Year expenditure appropriation | 2 | | | | | | | | | |
| Vote 1 - Executive & Council | | - | - | - | - | - | - | - | - | |
| Vote 2 - Budget & Treasury Office | | - | - | - | - | - | - | - | - | |
| Vote 3 - Corporate Support Services | | - | - | - | - | - | - | - | - | |
| Vote 4 - Community Services | | 12 492 | 29 225 | - | 2 062 | 18 672 | 14 812 | 3 860 | 26% | 29 225 |
| Vote 5 - Technical Services | | 44 386 | 17 555 | - | - | 11 854 | 8 777 | 3 077 | 35% | 17 555 |
| Vote 6 - Electricity Services | | - | - | - | - | - | - | - | - | |
| Vote 7 - Water Services | | 205 049 | 68 890 | - | 8 203 | 36 186 | 34 445 | 1 741 | 5% | 68 890 |
| Vote 8 - Development & Town Planning Services | | - | - | - | - | - | - | - | - | |
| Total Capital Multi-year expenditure | 4,7 | 261 927 | 115 669 | - | 10 265 | 66 712 | 58 035 | 8 677 | 15% | 115 669 |
| Single Year expenditure appropriation | 2 | | | | | | | | | |
| Vote 1 - Executive & Council | | - | - | - | - | - | - | - | - | |
| Vote 2 - Budget & Treasury Office | | (15) | 50 | - | - | - | 50 | (50) | -100% | 50 |
| Vote 3 - Corporate Support Services | | 919 | 1 205 | - | - | 416 | 1 205 | (789) | -66% | 1 205 |
| Vote 4 - Community Services | | - | 9 209 | - | 1 479 | 4 948 | 2 953 | 1 995 | 68% | 9 209 |
| Vote 5 - Technical Services | | - | - | - | - | - | - | - | - | |
| Vote 6 - Electricity Services | | - | - | - | - | - | - | - | - | |
| Vote 7 - Water Services | | - | 250 | - | - | - | 250 | (250) | -100% | 250 |
| Vote 8 - Development & Town Planning Services | | - | - | - | - | - | - | - | - | |
| Total Capital single-year expenditure | 4 | 905 | 10 714 | - | 1 479 | 5 364 | 4 458 | 906 | 20% | 10 714 |
| Total Capital Expenditure | | 262 832 | 126 383 | - | 11 744 | 72 076 | 62 493 | 9 583 | 15% | 126 383 |
| Capital Expenditure - Standard Classification | | | | | | | | | | |
| Governance and administration | | (15) | 1 255 | - | - | 416 | 1 255 | (839) | -67% | 1 255 |
| Executive and council | | - | - | | | | | - | - | |
| Budget and treasury office | | (15) | 50 | | | | 50 | (50) | -100% | 50 |
| Corporate services | | - | 1 205 | - | | 416 | 1 205 | (789) | -66% | 1 205 |
| Community and public safety | | 919 | 17 360 | - | 1 479 | 4 951 | 7 128 | (2 177) | -31% | 17 360 |
| Community and social services | | 919 | 6 576 | | 1 479 | 4 951 | 2 142 | 2 809 | 131% | 6 576 |
| Sport and recreation | | | 8 350 | | | | 4 175 | (4 175) | -100% | 8 350 |
| Public safety | | | 2 433 | | | | 811 | (811) | -100% | 2 433 |
| Housing | | | | | | | | - | - | |
| Health | | | | | | | | - | - | |
| Economic and environmental services | | 44 386 | 17 555 | - | - | 11 854 | 8 777 | 3 077 | 35% | 17 555 |
| Planning and development | | - | | | | | | - | - | |
| Road transport | | 44 386 | 17 555 | - | | 11 854 | 8 777 | 3 077 | 35% | 17 555 |
| Environmental protection | | | | | | | | - | - | |
| Trading services | | 217 540 | 90 214 | - | 10 265 | 54 855 | 45 332 | 9 523 | 21% | 90 214 |
| Electricity | | | | | | | | - | - | |
| Water | | 205 049 | 69 140 | | 8 203 | 36 183 | 34 695 | 1 488 | 4% | 69 140 |
| Waste water management | | 12 492 | 21 074 | | 2 062 | 18 672 | 10 637 | 8 035 | 76% | 21 074 |

| | | | | | | | | | | |
|--|----------|----------------|----------------|----------|---------------|---------------|---------------|--------------|--------------------|----------------|
| Waste management | | | | | | | | - | | |
| <i>Other</i> | | | | | | | | - | | |
| Total Capital Expenditure - Standard Classification | 3 | 262 832 | 126 383 | - | 11 744 | 72 076 | 62 493 | 9 583 | 15% | 126 383 |
| Funded by: | | | | | | | | | | |
| National Government | | 235 214 | 115 669 | | 10 960 | 63 470 | 57 835 | 5 636 | 10% #DIV/0! | 115 669 |
| Provincial Government | | | | | - | 43 | | 43 | | |
| District Municipality | | | | | | | | - | | |
| Other transfers and grants | | | | | | | | - | | |
| Transfers recognised - capital | | | | | | | | | | |
| Public contributions & donations | 5 | 235 214 | 115 669 | - | 10 960 | 63 513 | 57 835 | 5 679 | 10% #DIV/0! | 115 669 |
| Borrowing | 6 | 26 712 | | | - | 5 371 | | 5 371 | | |
| Internally generated funds | | | | | - | | | - | | |
| Total Capital Funding | | 262 832 | 126 383 | - | 11 744 | 72 076 | 62 493 | 9 583 | 15% | 126 383 |

3.1.6 Table C6: Monthly Budget Statement - Financial Position

NC451 Joe Morolong - Table C6 Monthly Budget Statement - Financial Position - Mid-Year Assessment

| Description | Ref | 2014/15 | Budget Year 2015/16 | | | |
|--|-----|------------------|---------------------|-----------------|----------------|--------------------|
| | | Audited Outcome | Original Budget | Adjusted Budget | YearTD actual | Full Year Forecast |
| R thousands | 1 | | | | | |
| ASSETS | | | | | | |
| Current assets | | | | | | |
| Cash | | 25 174 | 13 173 | | 2 105 | 13 173 |
| Call investment deposits | | – | 257 | | 72 032 | 257 |
| Consumer debtors | | 57 955 | 4 916 | | 53 286 | 4 916 |
| Other debtors | | 4 832 | | | 59 123 | |
| Current portion of long-term receivables | | | | | | |
| Inventory | | 509 | 1 575 | | 1 115 | 1 575 |
| Total current assets | | 88 471 | 19 921 | – | 187 661 | 19 921 |
| Non current assets | | | | | | |
| Long-term receivables | | | | | | |
| Investments | | | | | | |
| Investment property | | | | | | |
| Investments in Associate | | | | | | |
| Property, plant and equipment | | 1 309 214 | 1 261 992 | | 11 744 | 1 261 992 |
| Agricultural | | | | | – | |
| Biological assets | | | | | – | |
| Intangible assets | | 314 | 420 | | – | 420 |
| Other non-current assets | | | | | | |
| Total non current assets | | 1 309 528 | 1 262 412 | – | 11 744 | 1 262 412 |
| TOTAL ASSETS | | 1 397 999 | 1 282 333 | – | 199 405 | 1 282 333 |
| LIABILITIES | | | | | | |
| Current liabilities | | | | | | |
| Bank overdraft | | 23 120 | | | | |
| Borrowing | | – | 784 | | 392 | 784 |
| Consumer deposits | | 627 | | | | |
| Trade and other payables | | 37 762 | 13 214 | | – | 13 214 |
| Provisions | | 1 166 | 677 | | 49 243 | 677 |
| Total current liabilities | | 62 675 | 14 675 | – | 49 635 | 14 675 |
| Non current liabilities | | | | | | |
| Borrowing | | 2 310 | 2 516 | | 2 264 | 2 516 |
| Provisions | | 1 565 | 1 629 | | | 1 629 |
| Total non current liabilities | | 3 875 | 4 145 | – | 2 264 | 4 145 |
| TOTAL LIABILITIES | | 66 550 | 18 820 | – | 51 899 | 18 820 |
| NET ASSETS | 2 | 1 331 449 | 1 263 513 | – | 147 506 | 1 263 513 |
| COMMUNITY WEALTH/EQUITY | | | | | | |
| Accumulated Surplus/(Deficit) | | 1 331 449 | 1 263 513 | | 147 898 | 1 263 513 |
| Reserves | | | | | | |
| TOTAL COMMUNITY WEALTH/EQUITY | 2 | 1 331 449 | 1 263 513 | – | 147 898 | 1 263 513 |

Error! Not a valid link.3.1.7 Table C7: Monthly Budget Statement - Cash Flow

NC451 Joe Morolong - Table C7 Monthly Budget Statement - Cash Flow - Mid-Year Assessment

| Description | Ref | 2014/15 | | Budget Year 2015/16 | | | | | | |
|---|-----|------------------|------------------|---------------------|----------------|-----------------|-----------------|-----------------|-----------------|--------------------|
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | 1 | | | | | | | | | |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | | | | | | | |
| Receipts | | | | | | | | | | |
| Property rates, penalties & collection charges | | 8 989 | 8 916 | | 28 | 3 258 | 4 079 | (822) | -20% | 8 916 |
| Service charges | | 10 687 | 13 526 | | 845 | 6 805 | 7 160 | (355) | -5% | 13 526 |
| Other revenue | | 857 | 714 | | 49 | 9 495 | 350 | 9 145 | 2609% | 714 |
| Government - operating | | 96 758 | 147 129 | | 2 561 | 114 988 | 108 835 | 6 153 | 6% | 147 129 |
| Government - capital | | 123 837 | 115 669 | | 2 193 | 108 826 | 84 833 | 23 994 | 28% | 115 669 |
| Interest | | 404 | 40 | | 60 | 256 | 20 | 236 | 1182% | 40 |
| Dividends | | | | | | | | | - | |
| Payments | | | | | | | | | | |
| Suppliers and employees | | 39 406 | (143 873) | | (34 555) | (98 278) | (75 070) | 23 208 | -31% | (143 873) |
| Finance charges | | (56) | (149) | | (493) | (577) | (75) | 503 | -674% | (149) |
| Transfers and Grants | | (18 594) | (4 730) | | (492) | (1 173) | (1 374) | (201) | 15% | (4 730) |
| NET CASH FROM/(USED) OPERATING ACTIVITIES | | 262 288 | 137 242 | | - | (29 805) | 143 601 | 128 759 | (14 841) | -12% |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | | | | |
| Receipts | | | | | | | | | | |
| Proceeds on disposal of PPE | | | | | | | | | - | |
| Decrease (increase) in non-current debtors | | | | | | | | | - | |
| Decrease (increase) other non-current receivables | | | | | | | | | - | |
| Decrease (increase) in non-current investments | | | | | | | | | - | |
| Payments | | | | | | | | | | |
| Capital assets | | (262 832) | (126 383) | | (11 744) | (71 089) | (62 026) | 9 063 | -15% | (126 383) |
| NET CASH FROM/(USED) INVESTING ACTIVITIES | | (262 832) | (126 383) | | - | (11 744) | (71 089) | (62 026) | 9 063 | -15% |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | | | | |
| Receipts | | | | | | | | | | |
| Short term loans | | | | | | | | | - | |
| Borrowing long term/refinancing | | | | | | | | | - | |
| Increase (decrease) in consumer deposits | | | | | | | | | - | |
| Payments | | | | | | | | | | |
| Repayment of borrowing | | (785) | (784) | | (392) | (392) | (392) | 0 | 0% | (784) |
| NET CASH FROM/(USED) FINANCING ACTIVITIES | | (785) | (784) | | - | (392) | (392) | (392) | 0 | 0% |
| NET INCREASE/ (DECREASE) IN CASH HELD | | (1 328) | 10 074 | | - | (41 941) | 72 120 | 66 341 | | 10 074 |
| Cash/cash equivalents at beginning: | | 3 383 | 3 099 | | | | 2 014 | 3 099 | | 2 014 |
| Cash/cash equivalents at month/year end: | | 2 055 | 13 173 | | - | 74 134 | 69 440 | | | 12 088 |

Error! Not a valid link. Table C7 includes the balance of the Cashbook and Current Investment Deposits.

Refer to section 7 and 10 for a more comprehensive picture of the cash position of the municipality which is short investment and available cash in primary bank account.

3.1.8 – Supporting Table SC3: Debtors' Age Analysis

NC451 Joe Morolong - Supporting Table SC3 Monthly Budget Statement - aged debtors - Mid-Year Assessment

| Description R thousands | NT Code | Budget Year 2015/16 | | | | | | | | | | Total over 90 days | Actual Bad Debts Written Off against Debtors | Impairment - Bad Debts i.e. Council Policy |
|--|-------------|---------------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|----------------|----------------|--------------------------|---|--|
| | | 0-30 Days | 31-60 Days | 61-90 Days | 91-120 Days | 121-150 Ds | 151-180 Ds | 181 Ds-1 Yr | Over 1Yr | Total | | | | |
| Debtors Age Analysis By Income Source | | | | | | | | | | | | | | |
| Trade and Other Receivables from Exchange Transactions - Water | 1200 | 1 071 | 1 299 | 948 | 694 | 958 | 717 | 7 542 | 9 632 | 22 860 | 19 542 | | | |
| Trade and Other Receivables from Exchange Transactions - Electricity | 1300 | 206 | 175 | 120 | 121 | 121 | 111 | 773 | 2 546 | 4 172 | 3 672 | | | |
| Receivables from Non-exchange Transactions - Property Rates | 1400 | 819 | 808 | 3 264 | 4 831 | 3 357 | 545 | 5 277 | 2 177 | 21 078 | 16 187 | | | |
| Receivables from Exchange Transactions - Waste Water Management | 1500 | 197 | 190 | 186 | 181 | 183 | 170 | 819 | 1 204 | 3 130 | 2 556 | | | |
| Receivables from Exchange Transactions - Waste Management | 1600 | 112 | 107 | 105 | 102 | 84 | 82 | 425 | 1 029 | 2 046 | 1 721 | | | |
| Receivables from Exchange Transactions - Property Rental Debtors | 1700 | | | | | | | | | - | - | | | |
| Interest on Arrear Debtor Accounts | 1810 | | | | | | | | | - | - | | | |
| Recoverable unauthorised, irregular, triflous and wasteful expenditure | 1820 | | | | | | | | | - | - | | | |
| Other | 1900 | 2 | 174 | 2 | 1 | 133 | 13 | 5 025 | 53 772 | 59 123 | 58 945 | | | |
| Total By Income Source | 2000 | 2 408 | 2 752 | 4 626 | 5 929 | 4 835 | 1 637 | 19 861 | 70 361 | 112 409 | 102 623 | - | - | |
| 2014/15 - totals only | | | | | | | | | | | | | | |
| Debtors Age Analysis By Customer Group | | | | | | | | | | | | | | |
| Organs of State | 2200 | 67 | 67 | 325 | 2 453 | 3 | 163 | 23 | 18 | 3 118 | 2 660 | | | |
| Commercial | 2300 | 767 | 854 | 1 845 | 1 575 | 2 881 | 746 | 4 220 | 9 170 | 22 058 | 18 592 | | | |
| Households | 2400 | 1 502 | 1 749 | 2 378 | 1 797 | 1 802 | 702 | 14 888 | 60 757 | 85 576 | 79 946 | | | |
| Other | 2500 | 72 | 83 | 78 | 104 | 149 | 26 | 729 | 416 | 1 657 | 1 424 | | | |
| Total By Customer Group | 2600 | 2 408 | 2 752 | 4 626 | 5 929 | 4 835 | 1 637 | 19 861 | 70 361 | 112 409 | 102 623 | - | - | |

3.1.9 – Supporting Table SC4: Debtors' Age Analysis

NC451 Joe Morolong - Supporting Table SC4 Monthly Budget Statement - aged creditors - Mid-Year Assessment

| Description R thousands | NT Code | Budget Year 2015/16 | | | | | | | | | Prior year totals for chart (same period) |
|--|-------------|---------------------|-----------------|-----------------|------------------|-------------------|-------------------|----------------------|----------------|----------|---|
| | | 0 - 30 Days | 31 - 60 Days | 61 - 90 Days | 91 - 120 Days | 121 - 150 Days | 151 - 180 Days | 181 Days - 1 Year | Over 1 Year | Total | |
| Creditors Age Analysis By Customer Type | | | | | | | | | | | |
| Bulk Electricity | 0100 | | | | | | | | | - | |
| Bulk Water | 0200 | | | | | | | | | - | |
| PAYE deductions | 0300 | | | | | | | | | - | |
| VAT (output less input) | 0400 | | | | | | | | | - | |
| Pensions / Retirement deductions | 0500 | | | | | | | | | - | |
| Loan repayments | 0600 | | | | | | | | | - | |
| Trade Creditors | 0700 | - | | | | | | | | - | |
| Auditor General | 0800 | | | | | | | | | - | |
| Other | 0900 | - | | | | | | | | - | |
| Total By Customer Type | 1000 | - | - | - | - | - | - | - | - | - | - |

Error! Not a valid link.

3.1.10 – Supporting Table SC5: Investment Portfolio

NC451 Joe Morolong - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Mid-Year Assessment

| Investments by maturity Name of institution & investment ID R thousands | Ref | Period of Investment Yrs/Months | Type of Investment | Expiry date of investment | Accrued interest for the month | Yield for the month 1 (%) | Market value at beginning of the month | Change in market value | Market value at end of the month |
|---|----------|--|--------------------|---------------------------|--------------------------------|---------------------------|--|------------------------|----------------------------------|
| Municipality | | | | | | | | | |
| ABSA Bank-9288820487 | | Call Account | Call Deposit | Call Deposit | 1 | | 252 | | 253 |
| ABSA Bank-2073969801 | | Fixed Deposit | Fixed deposit | | 0 | | 32 | | 32 |
| FNB-62247117709 | | Call Account | Call Deposit | Call Deposit | 0 | | 108 | | 109 |
| Standard Bank-548529973-003 | | Call Account | Money Market | Call Deposit | 0 | | 74 | | 75 |
| ABSA-9297200038 | | Depositor Plus | Depositor Plus | Depositor Plus | 1 | | 236 | | 237 |
| Standard Bank-548529973-002 | | Call Deposit | Call Deposit | Call Deposit | 0 | | 5 | | 5 |
| Standard Bank-508866243-001 | | Fixed Deposit | Fixed deposit | | 110 | | 20 542 | | 20 652 |
| NedBank 7881112840/000002 | | Call Deposit | Call Deposit | Call Deposit | 116 | | 10 393 | 10 000 | 20 509 |
| Standard Bank-508866243-003 | | Fixed Deposit | Fixed deposit | | 160 | | 30 000 | – | 30 160 |
| Municipality sub-total | | | | | 389 | | 61 643 | 10 000 | 72 032 |
| Entities | | | | | | | | | |
| Entities sub-total | | | | | – | | – | – | – |
| TOTAL INVESTMENTS AND INTEREST | 2 | | | | 389 | | 61 643 | 10 000 | 72 032 |

3.1.11 Supporting Table SC6: Allocation and Grant Receipts and Expenditure

NC451 Joe Morolong - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Mid-Year Assessment

| Description | Ref | 2014/15 | Budget Year 2015/16 | | | | | | |
|---|-----|-----------------|------------------------|-----------------|----------------|----------------|----------------|---------------|----------------|
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % |
| R thousands | | | | | | | | | |
| RECEIPTS: | 1,2 | | | | | | | | |
| Operating Transfers and Grants | | | | | | | | | |
| National Government: | | 107 758 | 142 694 | – | 701 | 107 555 | 105 154 | 2 402 | 2.3% |
| Local Government Equitable Share | | 93 255 | 115 253 | | – | 86 440 | 84 038 | 2 402 | 2.9% |
| Water Services Operating Subsidy | | 10 000 | 22 500 | | – | 16 875 | 16 875 | | 22 500 |
| Finance Management | | 1 600 | 1 675 | | | 1 675 | 1 675 | | 1 675 |
| Municipal Systems Improvement | | 934 | 930 | | | 930 | 930 | | 930 |
| EPWP Incentive | | 1 969 | 2 336 | | 701 | 1 635 | 1 636 | | 2 336 |
| Other transfers and grants [insert description] | | | | | | | | – | |
| Provincial Government: | | 12 760 | 1 505 | – | 2 561 | 9 068 | 753 | 8 315 | 1105.0% |
| Sport and Recreation | | 969 | 1 505 | | – | 753 | 753 | – | |
| Housing | | – | | | | | | | 1 505 |
| Other transfers and grants [insert description] | | 11 791 | | | 2 561 | 8 315 | | 8 315 | #DIV/0! |
| District Municipality: | | – | – | – | – | – | – | – | – |
| [insert description] | | | | | | | | – | |
| Other grant providers: | | – | – | – | – | – | – | – | – |
| [insert description] | | | | | | | | – | |
| Total Operating Transfers and Grants | 5 | 120 518 | 144 199 | – | 3 262 | 116 623 | 105 906 | 10 717 | 10.1% |
| Capital Transfers and Grants | | | | | | | | | |
| National Government: | | 112 578 | 118 599 | – | – | 89 815 | 84 833 | 4 982 | 5.9% |
| Municipal Infrastructure Grant (MIG) | | 57 058 | 58 599 | | – | 44 815 | 39 833 | 4 982 | 12.5% |
| Regional Bulk Infrastructure | | 5 520 | | | | | | – | |
| Municipal Water Infrastructure Grant | | 50 000 | 60 000 | | – | 45 000 | 45 000 | – | 60 000 |
| Provincial Government: | | – | – | – | – | – | – | – | – |
| [insert description] | | | | | | | | – | |
| District Municipality: | | – | – | – | – | – | – | – | – |
| [insert description] | | | | | | | | – | |
| Other grant providers: | | 9 308 | – | – | 1 492 | 12 746 | – | 12 746 | #DIV/0! |
| South 32 | | | | | 1 198 | 4 221 | | | |
| Kumba Iron Ore (Access Road) | | 9 308 | | | 294 | 8 525 | | 8 525 | #DIV/0! |
| Total Capital Transfers and Grants | 5 | 121 886 | 118 599 | – | 1 492 | 102 561 | 84 833 | 17 728 | 20.9% |
| TOTAL RECEIPTS OF TRANSFERS & GRANTS | 5 | 242 404 | 262 798 | – | 4 754 | 219 183 | 190 739 | 28 445 | 14.9% |

Allocation and Grant Receipts[Error! Not a valid link.](#)

It should be noted that no provincial or national grants should be received during April to June of any year. This is to prevent confusion from the overlap of the national government and the local government financial years and the negative impact this has previously had on reporting.

The municipality received R 17.1 million for this semester, which was not budgeted for; and these grants are from Regional Bulk Infrastructure Grant (RBIG) for Heuningvlei water project, Kumba Iron Ore for construction of access road (N14 to Ganghaai), South 32 and COGHSTA (housing grant).

Housing and RBIG grants were gazetted as grants-in-kind, however the departments concerned signed Memorandum of Understanding with the municipality to implement the projects.

Allocation and Grant Expenditure

NC451 Joe Morolong - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Mid-Year Assessment

| Description | Ref | 2014/15 | | Budget Year 2015/16 | | | | | | |
|---|-----|-----------------|-----------------|---------------------|----------------|---------------|---------------|--------------|----------------|--------------------|
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | | | |
| <u>EXPENDITURE</u> | | | | | | | | | | |
| <u>Operating expenditure of Transfers and Grants</u> | | | | | | | | | | |
| National Government: | | 107 833 | 142 694 | - | 11 876 | 65 584 | 70 953 | (5 369) | -7.6% | 142 694 |
| Local Government Equitable Share | | 93 255 | 115 253 | | 9 604 | 57 627 | 57 627 | - | | 115 253 |
| Water Services Operating Subsidy | | 10 000 | 22 500 | | 1 553 | 6 699 | 11 250 | (4 551) | -40.5% | 22 500 |
| Finance Management | | 1 680 | 1 675 | | 2 | 414 | 833 | (418) | -50.2% | 1 675 |
| Municipal Systems Improvement | | 930 | 930 | | 22 | 291 | 465 | (174) | -37.5% | 930 |
| EPWP Incentive | | 1 969 | 2 336 | | 695 | 553 | 779 | (225) | -28.9% | 2 336 |
| Other transfers and grants [insert description] | | | | | | | | - | | |
| Provincial Government: | | 15 234 | 1 505 | - | 889 | 6 830 | 678 | 6 153 | 908.2% | 1 505 |
| Sport and Recreation | | 969 | 1 505 | | 75 | 462 | 678 | (216) | -31.8% | 1 505 |
| Housing | | 14 265 | | | 814 | 6 369 | | 6 369 | #DIV/0! | |
| Other transfers and grants [insert description] | | | | | | | | - | | |
| District Municipality: | | - | - | - | - | - | - | - | - | - |
| [insert description] | | | | | | | | - | | |
| Other grant providers: | | - | - | - | - | - | - | - | - | - |
| [insert description] | | | | | | | | - | | |
| Total operating expenditure of Transfers and Grants: | | 123 067 | 144 199 | - | 12 765 | 72 414 | 71 630 | 784 | 1.1% | 144 199 |
| <u>Capital expenditure of Transfers and Grants</u> | | | | | | | | | | |
| National Government: | | 112 766 | 118 599 | - | 10 493 | 62 875 | 57 835 | 5 040 | 8.7% | 118 599 |
| Municipal Infrastructure Grant (MIG) | | 57 162 | 58 599 | | 4 141 | 35 024 | 27 835 | 7 189 | 25.8% | 58 599 |
| Regional Bulk Infrastructure | | 5 604 | | | | 2 906 | | 2 906 | #DIV/0! | |
| Municipal Water Infrastructure Grant | | 50 000 | 60 000 | | 6 352 | 24 945 | 30 000 | (5 055) | -16.9% | 60 000 |
| Provincial Government: | | - | - | - | - | - | - | - | - | - |
| District Municipality: | | - | - | - | - | - | - | - | - | - |
| [insert description] | | | | | | | | - | | |
| Other grant providers: | | 7 067 | - | - | - | 3 596 | - | 3 596 | #DIV/0! | - |
| South 32 | | | | | | | | - | | |
| Kumba Iron Ore (Access Road) | | 7 067 | | | | 3 596 | | 3 596 | #DIV/0! | |
| Total capital expenditure of Transfers and Grants | | 119 833 | 118 599 | - | 10 493 | 66 471 | 57 835 | 8 636 | 14.9% | 118 599 |
| TOTAL EXPENDITURE OF TRANSFERS AND GRANTS | | 242 900 | 262 798 | - | 23 258 | 138 884 | 129 465 | 9 420 | 7.3% | 262 798 |

Municipal System Improvement Grant

Municipal Water Infrastructure Grant

Water Service Operating Subsidy Grant

Municipal Infrastructure Grants

3.1.12 Supporting Table SC8: Expenditure on councillors and board members allowances and employee benefits

NC451 Joe Morolong - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Mid-Year Assessment

| Summary of Employee and Councillor remuneration | Ref | 2014/15 | Budget Year 2015/16 | | | | | | | |
|--|-----|-----------------|---------------------|-----------------|----------------|---------------|---------------|--------------|----------------|--------------------|
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | 1 | A | B | C | | | | | D |
| Councillors (Political Office Bearers plus Other) | | | | | | | | | | |
| Basic Salaries and Wages | | 5 223 | 4 904 | | 408 | 2 028 | 2 452 | (424) | -17% | |
| Pension and UIF Contributions | | 1 028 | 707 | | 59 | 319 | 353 | (34) | -10% | |
| Medical Aid Contributions | | | — | | | | | — | | |
| Motor Vehicle Allowance | | 1 928 | 2 174 | | 180 | 895 | 1 087 | (192) | -18% | |
| Cellphone Allowance | | 353 | 754 | | 72 | 345 | 377 | (32) | -8% | |
| Housing Allowances | | | | | | | | — | | |
| Other benefits and allowances | | | | | | | | — | | |
| Sub Total - Councillors | | 8 531 | 8 538 | — | 719 | 3 587 | 4 269 | (682) | -16% | — |
| % increase | 4 | | 0.1% | | | | | | | |
| Senior Managers of the Municipality | 3 | | | | | | | | | |
| Basic Salaries and Wages | | 2 923 | 2 778 | | 378 | 1 446 | 1 389 | 57 | 4% | |
| Pension and UIF Contributions | | 556 | 495 | | 42 | 197 | 247 | (51) | -20% | |
| Medical Aid Contributions | | 101 | 141 | | 11 | 144 | 71 | 74 | 104% | |
| Overtime | | — | — | | | | | — | | |
| Performance Bonus | | — | — | | | | | — | | |
| Motor Vehicle Allowance | | 1 536 | 1 561 | | 119 | 578 | 781 | (202) | -26% | |
| Cellphone Allowance | | 83 | 92 | | 5 | 21 | 46 | (25) | -54% | |
| Housing Allowances | | 493 | 488 | | 54 | 219 | 244 | (25) | -10% | |
| Other benefits and allowances | | 7 | 0 | | 0 | 0 | 0 | 0 | 808% | |
| Payments in lieu of leave | | | | | | | | — | | |
| Long service awards | | | | | | | | — | | |
| Post-retirement benefit obligations | 2 | | | | | | | — | | |
| Sub Total - Senior Managers of Municipality | 4 | 5 699 | 5 556 | — | 609 | 2 606 | 2 778 | (172) | -6% | — |
| % increase | 4 | | -2.5% | | | | | | | |
| Other Municipal Staff | | | | | | | | | | |
| Basic Salaries and Wages | | 24 485 | 27 037 | | 2 263 | 13 414 | 13 982 | (568) | -4% | |
| Pension and UIF Contributions | | 4 365 | 5 381 | | 388 | 2 261 | 2 690 | (430) | -16% | |
| Medical Aid Contributions | | 2 863 | 2 547 | | 245 | 1 441 | 1 274 | 167 | 13% | |
| Overtime | | 1 472 | 632 | | 154 | 909 | 316 | 593 | 188% | |
| Performance Bonus | | 1 856 | 2 429 | | 3 | 2 002 | 2 411 | (409) | -17% | |
| Motor Vehicle Allowance | | 3 807 | 2 443 | | 451 | 3 131 | 1 222 | 1 909 | 156% | |
| Cellphone Allowance | | 460 | 549 | | 38 | 222 | 274 | (53) | -19% | |
| Housing Allowances | | 1 493 | 2 141 | | 174 | 910 | 1 070 | (161) | -15% | |
| Other benefits and allowances | | 433 | 410 | | 43 | 253 | 205 | 48 | 23% | |
| Payments in lieu of leave | | | 75 | | | | | — | | |
| Long service awards | | | | | | | | — | | |
| Post-retirement benefit obligations | 2 | | | | | | | — | | |
| Sub Total - Other Municipal Staff | 4 | 41 234 | 43 644 | — | 3 759 | 24 541 | 23 444 | 1 097 | 5% | — |
| % increase | 4 | | 5.8% | | | | | | | |
| Total Parent Municipality | | 55 465 | 57 738 | — | 5 086 | 30 734 | 30 491 | 243 | 1% | — |
| Unpaid salary, allowances & benefits in arrears: | | | | 4.1% | | | | | | |
| Board Members of Entities | | | | | | | | | | |

| | | | | | | | | | |
|--|---|--------|--------|---|-------|--------|--------|-----|----|
| Basic Salaries and Wages | | | | | | | | | |
| Pension and UIF Contributions | | | | | | | | | |
| Medical Aid Contributions | | | | | | | | | |
| Overtime | | | | | | | | | |
| Performance Bonus | | | | | | | | | |
| Motor Vehicle Allowance | | | | | | | | | |
| Cellphone Allowance | | | | | | | | | |
| Housing Allowances | | | | | | | | | |
| Other benefits and allowances | | | | | | | | | |
| Board Fees | | | | | | | | | |
| Payments in lieu of leave | | | | | | | | | |
| Long service awards | | | | | | | | | |
| Post-retirement benefit obligations | | | | | | | | | |
| Sub Total - Board Members of Entities | 2 | - | - | - | - | - | - | - | - |
| % increase | 4 | | | | | | | | |
| Senior Managers of Entities | | | | | | | | | |
| Basic Salaries and Wages | | | | | | | | | - |
| Pension and UIF Contributions | | | | | | | | | - |
| Medical Aid Contributions | | | | | | | | | - |
| Overtime | | | | | | | | | - |
| Performance Bonus | | | | | | | | | - |
| Motor Vehicle Allowance | | | | | | | | | - |
| Cellphone Allowance | | | | | | | | | - |
| Housing Allowances | | | | | | | | | - |
| Other benefits and allowances | | | | | | | | | - |
| Payments in lieu of leave | | | | | | | | | - |
| Long service awards | | | | | | | | | - |
| Post-retirement benefit obligations | | | | | | | | | - |
| Sub Total - Senior Managers of Entities | 2 | - | - | - | - | - | - | - | - |
| % increase | 4 | | | | | | | | |
| Other Staff of Entities | | | | | | | | | |
| Basic Salaries and Wages | | | | | | | | | - |
| Pension and UIF Contributions | | | | | | | | | - |
| Medical Aid Contributions | | | | | | | | | - |
| Overtime | | | | | | | | | - |
| Performance Bonus | | | | | | | | | - |
| Motor Vehicle Allowance | | | | | | | | | - |
| Cellphone Allowance | | | | | | | | | - |
| Housing Allowances | | | | | | | | | - |
| Other benefits and allowances | | | | | | | | | - |
| Payments in lieu of leave | | | | | | | | | - |
| Long service awards | | | | | | | | | - |
| Post-retirement benefit obligations | | | | | | | | | - |
| Sub Total - Other Staff of Entities | 4 | - | - | - | - | - | - | - | - |
| % increase | 4 | | | | | | | | |
| Total Municipal Entities | | - | - | - | - | - | - | - | - |
| TOTAL SALARY, ALLOWANCES & BENEFITS | | 55 465 | 57 738 | - | 5 086 | 30 734 | 30 491 | 243 | 1% |
| % increase | 4 | | 4.1% | | | | | | |
| TOTAL MANAGERS AND STAFF | | 46 933 | 49 199 | - | 4 368 | 27 147 | 26 222 | 925 | 4% |
| | | | | | | | | | - |

3.1.13 Supporting Table SC9: Actual and Revised Targets for Cash Receipts

NC451 Joe Moro long - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - Mid-Year Assessment

| Description | Ref | Budget Year 2015/16 | | | | | | | | | | | | 2015/16 Medium Term Revenue & Expenditure Framework | | | |
|--|-----|---------------------|-----------------|-------------------|-----------------|--------------------|-----------------|----------------|-------------------|---------------|-----------------|-----------------|---------------|---|------------------------|---------------------------|---------------------------|
| | | 1 | July Outcome | August Outcome | Sept Outcome | October Outcome | Nov Outcome | Dec Outcome | January Budget | Feb Budget | March Budget | April Budget | May Budget | June Budget | Budget Year 2015/16 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| Cash Receipts By Source | | | | | | | | | | | | | | | | | |
| Property rates | | 140 | 88 | 2 836 | 76 | 90 | 28 | | | | | | | 7 231 | 10 489 | | |
| Property rates - penalties & collection charges | | — | | | | — | | | | | | | | — | — | — | |
| Service charges - electricity revenue | 401 | 375 | 528 | 341 | 370 | 382 | | | | | | | | 4 172 | 6 569 | | |
| Service charges - water revenue | 35 | 96 | 2 756 | 28 | 64 | 444 | | | | | | | | 3 374 | 6 798 | | |
| Service charges - sanitation revenue | 5 | 8 | 500 | 9 | 10 | 12 | | | | | | | | 1 041 | 1 585 | | |
| Service charges - refuse | 10 | 9 | 405 | 4 | 5 | 7 | | | | | | | | 520 | 960 | | |
| Service charges - other | — | | | — | — | | | | | | | | | — | — | — | |
| Rental of facilities and equipment | 8 | 6 | 6 | 6 | 7 | 5 | | | | | | | | 60 | 97 | | |
| Interest earned - external investments | 5 | 78 | 107 | 29 | 84 | 60 | | | | | | | | (364) | — | — | |
| Interest earned - outstanding debtors | — | | | — | — | | | | | | | | | 50 | 50 | | |
| Dividends received | | | | | | | | | | | | | | — | — | — | |
| Fines | | | | | | | | | | | | | | — | — | — | |
| Licences and permits | | | | | | | | | | | | | | — | — | — | |
| Agency services | | | | | | | | | | | | | | — | — | — | |
| Transfer receipts - operating | | | | | | | | | | | | | | — | — | — | |
| Other revenue | | | | | | | | | | | | | | — | — | — | |
| Cash Receipts by Source | | | | | | | | | | | | | | | | | |
| Other Cash Flows by Source | | | | | | | | | | | | | | | | | |
| Transfer receipts - capital | | | | | | | | | | | | | | — | — | — | |
| Contributions & Contributed assets | | | | | | | | | | | | | | — | — | — | |
| Proceeds on disposal of PPE | | | | | | | | | | | | | | — | — | — | |
| Short term loans | | | | | | | | | | | | | | — | — | — | |
| Borrowing long term/refinancing | | | | | | | | | | | | | | — | — | — | |
| Increase in consumer deposits | | | | | | | | | | | | | | — | — | — | |
| Receipt of non-current debtors | | | | | | | | | | | | | | — | — | — | |
| Receipt of non-current receivable | | | | | | | | | | | | | | — | — | — | |
| Change in non-current investments | | | | | | | | | | | | | | — | — | — | |
| Total Cash Receipts by Source | | 111 400 | 6 868 | 9 878 | 65 658 | 43 913 | 5 735 | — | — | — | — | — | — | 46 585 | 290 038 | — | — |
| Cash Payments by Type | | | | | | | | | | | | | | — | — | — | |
| Employee related costs | | 3 919 | 4 231 | 4 513 | 4 252 | 6 225 | 4 368 | | | | | | | 21 661 | 49 199 | | |
| Remuneration of councillors | | 700 | 719 | 719 | 719 | 719 | 719 | | | | | | | 4 245 | 8 538 | | |
| Interest paid | | 11 | 14 | 12 | 13 | 35 | 37 | | | | | | | 3 839 | 3 960 | | |
| Bulk purchases - Electricity | | 25 | 771 | 859 | 474 | 1 311 | 493 | | | | | | | 6 068 | 10 000 | | |
| Bulk purchases - Water & Sewer | | — | 316 | 89 | — | 412 | 406 | | | | | | | (289) | 934 | | |
| Other materials | | 2 313 | 2 832 | 697 | 635 | 1 296 | 452 | | | | | | | 10 847 | 10 847 | | |
| Contracted services | | — | | | | — | | | | | | | | 12 173 | 20 398 | | |
| Grants and subsidies paid - other municipalities | | 3 727 | 3 976 | 4 787 | 76 | 300 | 304 | | | | | | | — | — | | |
| Grants and subsidies paid - other | | 10 695 | 12 858 | 11 752 | 13 398 | 10 369 | 24 182 | | | | | | | 3 557 | 4 730 | | |
| General expenses | | 24 783 | 8 059 | 6 066 | 15 084 | 23 172 | 11 744 | | | | | | | 18 299 | 55 048 | | |
| Other Cash Flows/Payments by Type | | | | | | | | | | | | | | 80 400 | 163 655 | — | — |
| Capital assets | | | | | | | | | | | | | | (89 708) | (392) | | |
| Repayment of borrowing | | | | | | | | | | | | | | (71 092) | (71 092) | | |
| Other Cash Flows/Payments | | | | | | | | | | | | | | (80 793) | 163 655 | — | — |
| Total Cash Payments by Type | | 56 173 | 52 115 | 17 818 | 18 482 | 53 542 | 46 318 | — | — | — | — | — | — | 127 378 | 126 383 | — | — |
| NET INCREASE/(DECREASE) IN CASH HELD | | 55 228 | (45 247) | (7 940) | 47 176 | (9 628) | (40 583) | — | — | — | — | — | — | 2 105 | 2 105 | 2 105 | — |
| Cash/cash equivalents at the monthly/year end: | | 3 099 | 58 327 | 13 080 | 5 140 | 52 316 | 42 688 | 2 105 | 2 105 | 2 105 | 2 105 | 2 105 | 2 105 | 129 483 | 129 483 | 129 483 | 129 483 |
| Cash/cash equivalents at the monthly/year end: | | 56 327 | | | | | | | | | | | | | | | |

3.1.14 Supporting Table SC12: Capital Expenditure Trend

NC451 Joe Morolong - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Mid-Year Assessment

| Month R thousands | 2014/15 | Budget Year 2015/16 | | | | | | | |
|--|-----------------|---------------------|-----------------|----------------|---------------|---------------|--------------|----------------|----------------------------|
| | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | % spend of Original Budget |
| Monthly expenditure performance trend | | | | | | | | | |
| July | 16 586 | 9 639 | | 7 149 | 7 149 | 9 639 | 2 490 | 25.8% | 6% |
| August | 13 906 | 9 939 | | 8 859 | 16 008 | 19 578 | 3 571 | 18.2% | 13% |
| September | 8 339 | 10 189 | | 6 066 | 22 073 | 29 767 | 7 694 | 25.8% | 17% |
| October | 23 068 | 10 623 | | 15 084 | 37 157 | 40 391 | 3 233 | 8.0% | 29% |
| November | 7 996 | 11 278 | | 23 172 | 60 329 | 51 669 | (660) | -16.8% | 48% |
| December | 26 422 | 10 823 | | 11 744 | 72 074 | 62 493 | (9 581) | -15.3% | 57% |
| January | 21 484 | 10 623 | | | | 73 116 | - | | |
| February | 18 432 | 10 623 | | | | 83 740 | - | | |
| March | 27 055 | 10 623 | | | | 94 363 | - | | |
| April | 12 963 | 10 623 | | | | 104 986 | - | | |
| May | 19 810 | 10 623 | | | | 115 610 | - | | |
| June | 66 770 | 10 773 | | | | 126 383 | - | | |
| Total Capital expenditure | 262 832 | 126 383 | | - | 72 074 | | | | |

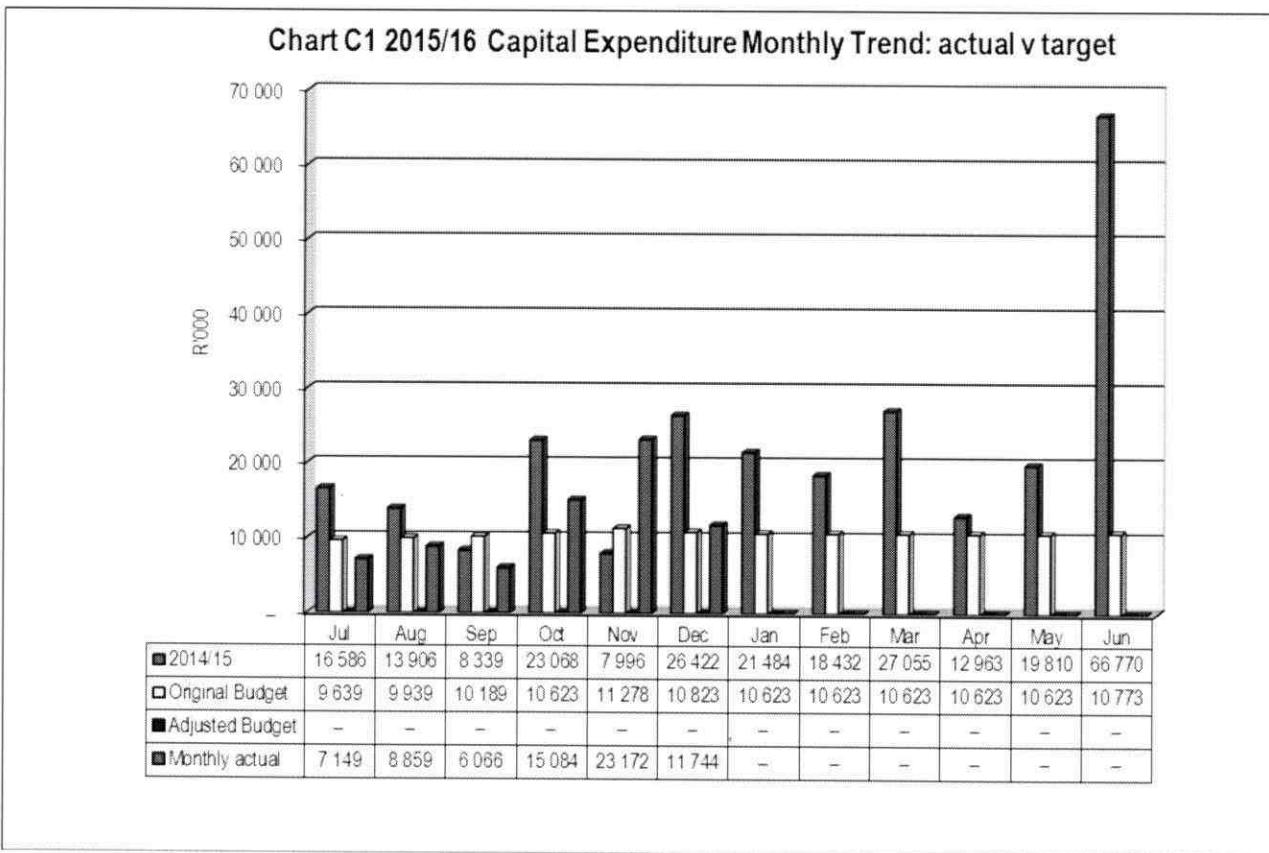
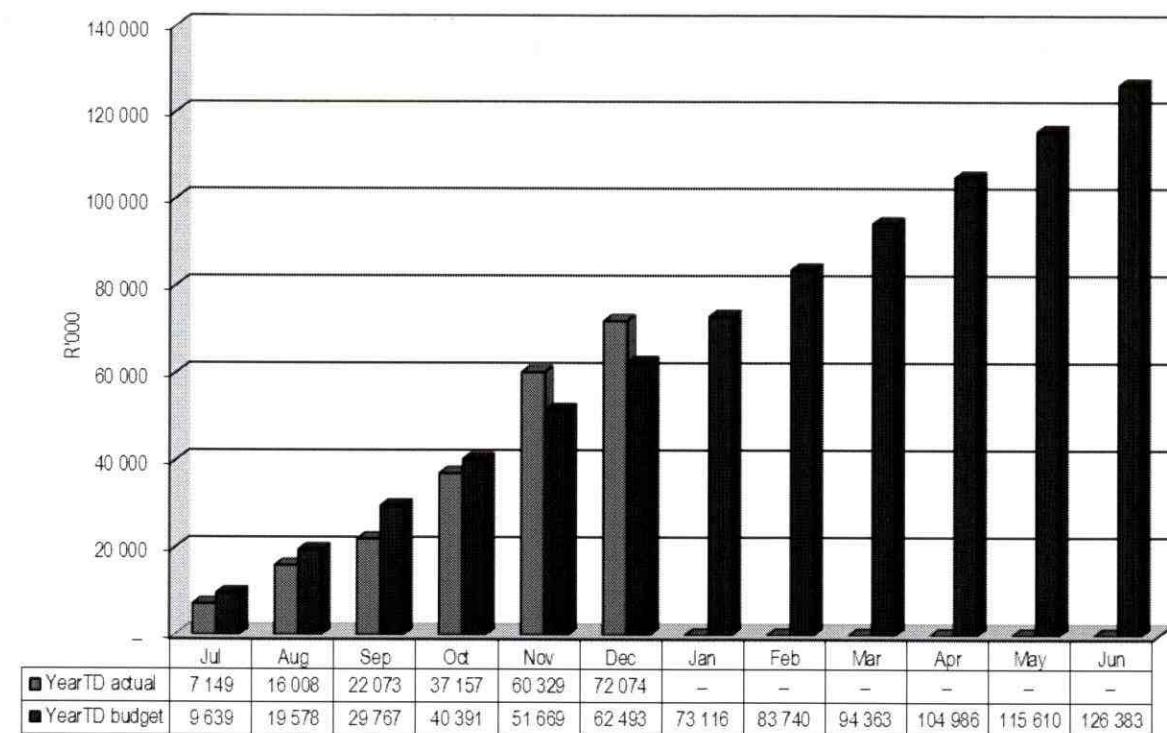


Chart C2 2015/16 Capital Expenditure: YTD actual v YTD target



MID-YEAR MUNICIPAL PERFORMANCE REPORT

| Corporate Objective | Key Performance Indicator | Annual Target | Quarterly Target | Progress Report | Reasons for deviating and remedial actions | Portfolio Of Evidence |
|-------------------------------|--|--|--|--|--|---|
| | | 1 st | 2 nd | | | |
| Score Audit rating | Number of reports on bad debts written off. | 1 report on bad debts written off by June 2016 | Compilation of the Draft report on data cleansing and identifying potential rate and services payers by September 2015 | Draft report compiled and will be submitted to Council on January 2016 | N/A | 1 Complete report on accounts written off |
| Score Audit Performance | Number of reports on timeous billing of accounts | 12 monthly reports by June 2015 | 3 reports per quarter by September 2015 | Achieved, 6 reports on timeous billing | N/A | 6 reports on timeous billing of customers |
| Score Audit Performance | Improved Audit Report | 1 Unqualified Report by November 2015 | Timeous compilation and submission of | AFS and Annual Performance Report were submitted on 31 November | N/A | 1 copy of AG report and Acknowledgement of timeous receipt of |

| | | | | | |
|--------------------------------------|---|---|---------------------|---|--|
| | the Annual Financial Statement and Annual Performance Reports by 31 August 2015 | 2015 | August 2015 | All Audit findings that were raised were responded to | the AFS. |
| Number of IDP process plan developed | 1 IDP process plan developed and adopted by Council by 31 August 2015 | Process plan to be adopted by Council in 31 August 2015 | Q 1 Achieved | Process plan was adopted in August 2015 | <ul style="list-style-type: none"> • Council minutes • Resolution number • Progress reports on the activities in the IDP process plan |
| | 4 quarterly reports on the implementation of the IDP Process plan | 1 quarterly reports on the implementation of the IDP Process plan | Q 1 and Q2 Achieved | Quarterly reports on the implementation of the IDP Process plan | Progress reports regarding the activities in the IDP process plan |

| | | | | | | |
|---|---|---|---|---|---|---|
| | June 2016 | by September 2015 | by December 2015 | the IDP Process Plan was done | N/A | <ul style="list-style-type: none"> • Schedule for meetings • Report on IDP consultation meetings • Council resolutions |
| Number of reports on IDP/ Budget community consultation meetings in all wards | 2 reports on IDP/ Budget community consultation meetings in all wards | Prepare schedule and presentation by September 2015 | Advertise the schedule for the IDP consultation meetings in the local newspaper by October 2015 | <p>Q 1 Achieved Schedule and presentation for IDP consultation meetings were done</p> <p>Q 2 Partly achieved</p> <p>1 report on IDP consultation submitted and approved by Council by December 2015</p> | <p>N/A</p> <p>Reason for deviation</p> <p>Council meeting was held in November and the consultation meetings were still in progress</p> <p>Schedule for the IDP consultation meetings was advertised in November 2015 Report on IDP consultation meetings was done but not</p> | <p>• Schedule for meetings</p> <p>• Report on IDP consultation meetings</p> <p>• Council resolutions</p> <p>Remedial action</p> <p>Report on IDP consultation meetings report will be submitted to</p> |

| | | | | | |
|-------------------------------|--|---|---|---|-----|
| | | | submitted to council because council meeting was held in November. | council in January 2016 | |
| Number of IDP/Budget compiled | 1 IDP/Budget for 2016/17 FY submitted and adopted by Council on May 2016 | Gather the information to prepare the IDP/Budget document for 2016/17 by September 2015 | Finalization of the 1 st draft IDP/Budget to Council for noting by December 2015 | Q 1 Achieved Information for preparation of 16/17 IDP/Budget was gathered | N/A |

Reason for deviation
and resolution for noting

Draft IDP/Budget couldn't be finalised due to the reason that

consultation meetings were still in progress

Remedial action

Draft IDP/Budget will be submitted to council in March 2016

| | | | | | | |
|---|----------------------------|---|---|--------------|--|--|
| Number of reports on assessment of the municipal manager and managers reporting directly to the municipal manager | 1 Annual assessment report | 1 report on Annual assessment for the 2014/15 FY submitted and adopted by Council by September 2016 | 1 quarterly assessment report for the 1 st quarter submitted and adopted by Council by December 2015 | Not achieved | Reason for deviation Assessment committee was appointed late | <ul style="list-style-type: none"> • Annual performance assessment report • Council minutes and resolution • Assessments will be done on the third quarter • One performance assessment report per quarter and • Council resolutions and signed minutes |
|---|----------------------------|---|---|--------------|--|--|

| | | | | |
|---|---|--|--|--|
| | | | | |
| Technical SDBIP and performance agreements developed and signed | 1 report to Council on the developed and signed technical SDBIPs and performance agreements by September 2016 | Report to Council on the developed and signed technical SDBIPs and performance agreements by August 2015 | Q 1 Achieved Report on the developed and signed technical SDBIPs and performance agreement was submitted to council in August 2015 | N/A |
| note d | Number of performance reports on Top layer SDBIP submitted and adopted by Council on June 2016 | 4 performance reports submitted and adopted by Council on June 2016 | 1 municipal performance report on Top layer SDBIP for last quarter for the previous financial year 2014/15 | Q 1 Achieved Municipal performance report on Top layer SDBIP for last quarter of the previous financial year 2014/15 |
| | | | | Quarterly performance report |

| | | | | |
|----------------------------|---|--|--|--|
| | submitted and adopted by Council by September 2015 | 2015 | submitted and adopted by Council | Remedial action Report will submitted to council in January 2016 |
| note d eillance | Number of workshops on Policies | 4 workshops on policies by June 2016 | 1 workshop on policies by September 2015 | Achieved, municipal performance report on Top Layer SDBIP for the 1 st quarter |
| note d eillance | Number of departmental meetings held (Planning & Development) | 12 departmental meetings held by June 2016 | 3 departmental meetings held by September 2015 | 1 workshop on policies by December 2015 |
| note d eillance | Number of departmental meetings held (Planning & Development) | 12 departmental meetings held by June 2016 | 3 departmental meetings held by December 2015 | Reason for deviation Meetings were held |

| | | | | | |
|--------------------|--|--|---|--|--|
| | | | Q 2 Not achieved | affected by the IDP consultation programme Remedial action All meetings for third quarter will be held. | |
| Technical services | 12 departmental meetings held by June 2016 | 3 departmental meetings held by September 2015 | 3 departmental meetings held by December 2015 | Q1 and Q2 Achieved, all 6 meetings were held | N/A <ul style="list-style-type: none">• Signed minutes• Attendance registers |
| Community Services | 12 departmental meetings held by June 2016 | 3 departmental meetings held by September 2015 | 3 departmental meetings held by December 2015 | Achieved, 6 meetings were held | N/A <ul style="list-style-type: none">• Signed minutes• Attendance registers |
| MM's Office | 12 departmental meetings held by June | 3 departmental meetings held by September 2015 | 3 departmental meetings held by December 2015 | Achieved, 6 meetings were held | N/A <ul style="list-style-type: none">• Signed minutes• Attendance |

| | | | | | | |
|--------------------------|--|--|---|---|--|--|
| | 2016 | | | | | registers |
| Corporate Services | 12 departmental meetings held by June 2016 | 3 departmental meetings held by September 2015 | 3 departmental meetings held by December 2015 | Achieved, 6 meetings were held | N/A | <ul style="list-style-type: none"> Signed minutes Attendance registers |
| Planning and Development | 12 departmental meetings held by June 2016 | 3 departmental meetings held by September 2015 | 3 departmental meetings held by December 2015 | <p>Q1 Achieved 3 meetings were held</p> <p>Q 2 Not achieved</p> | <p>Reason for deviation</p> <p>Work overload</p> <p>IDP consultation meetings</p> <p>Remedial action</p> <p>All meetings for Q3 will be held</p> | <ul style="list-style-type: none"> Signed minutes Attendance registers |
| Finance | 12 departmental meetings held by June 2016 | 3 departmental meetings held by September 2015 | 3 departmental meetings held by December 2015 | <p>Q1 and Q2 Not achieved</p> | <p>Reason for deviation</p> <p>Work overload</p> <p>Remedial action</p> <p>Meetings will be held on the</p> | <ul style="list-style-type: none"> Signed minutes Attendance registers |

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| | | | | following on the 3rd quarter. | |
| Number of minutes of extended management meetings held by June 2016 | 12 minutes of extended management meetings held by September 2015 | 3 minutes of extended management meetings held by December 2015 | 3 minutes of extended management meetings held by December 2015 | Q1 & Q2 Achieved, extended management meetings were held | N/A |
| Number of updated quarterly Council resolution registers developed and submitted | 4 quarterly updated Council resolutions registers developed and submitted to Council by June 2016 | 1 quarterly updated Council resolutions register of the last quarter for the previous financial year submitted and adopted by Council by | 1 quarterly updated Council resolutions register of the last quarter for the previous financial year submitted and adopted by Council by | Resolution register is been developed and updated regularly. | None |

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| Customer service | Number of information documents submitted for compilation of internal and external newsletters | 12 documents submitted for compilation of internal and external newsletters | 3 documents submitted for compilation of internal and external newsletters | 3 documents submitted for compilation of internal and external newsletters | Q 1 and Q2 Not achieved |
| Participation and collaboration | Number of IDP Rep Forum meetings to be held | 4 Rep Forum meetings to be held by June 2016 | 1 Rep Forum meeting to be held by September 2015 | 1 Rep Forum meeting to be held by December 2015 | <p>Reason for deviation</p> <p>Lack of cooperation by senior managers</p> <p>Remedial action</p> <p>The Municipal Manager to hold the senior managers accountable</p> |
| Financial management and reporting | Number of reports on all | 1 report on all | No target | 1 report on all | <ul style="list-style-type: none"> Signed minutes of the meetings Attendance register <p>Land audit report</p> |

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|--|--|---|--|--|-------------------------|
| Annual Audited financial statements | reports on municipal land | Land belonging to municipality identified by March 2016 | Land belonging to municipality identified by March 2016 | Achieved Report on land audit was done | Land acquisition policy |
| Land acquisition policy | Number of land acquisition policy developed by December 2015 | 1 land acquisition policy developed by December 2015 | Draft land acquisition policy developed and submitted to Council for adoption by December 2015 | Q 2 Achieved Draft land acquisition policy developed, and the Council meeting will be January 2016 | N/A |

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|--|---|---|--|---|---------------------|-----|---|
| Number and Content and Timeline | Number of reports on the implementation of SPLUMA | 4 quarterly reports on the implementation on by June 2016 | 1 quarterly report on the implementation of SPLUMA by September 2015 | 1 quarterly report on the implementation of SPLUMA by December 2015 | Q 1 and Q2 Achieved | N/A | 2 quarterly reports on the implementation by June 2016 |
| Institutional Soundness | Number of established municipal cooperation | 1 municipal cooperation established by September 2015 | Council approval and resolution Letter circulated agreeing to cooperation and notice published | No target | Q 1 Achieved | N/A | Council resolution on the established municipal cooperation |
| Organogram | Number of organogram to address | Established Planning and | No target | 1 organogram to address | Q 2 Achieved | N/A | • Reviewed organogram |

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|---------------------------------|--|--|---|---|--|
| Institutional soundness) | make provision for SPLUMA activities | Development directorate in line with COGHSTA regulations | SPLUMA activities by September 2015 | Organogram to address SPLUMA activities was developed | • Council resolution |
| Institutional soundness) | Number of Land use bylaws promulgated | Council to promulgate Land use bylaws by June 2016 | Draft Land use bylaws submitted to Council by September 2015 | Land use bylaws promulgated by December 2015 | <p>Q 1 Achieved</p> <p>Draft Land use bylaws submitted to Council</p> |
| Institutional soundness) | Number of municipal tribunal established | 1 tribunal established through the correct procedures | To determine whether a single or joint tribunal to be established | No target for this quarter | <p>Q 1 Achieved</p> <p>Tribunal was established through the correct procedures</p> |

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| | municipalities | Gazette MOU Council resolution on the code of conduct | MM identifies pool of potential members. | Screening-apply selection criteria. | Q 1 and Q2 All target regarding the JMPT were achieved | N/A | Council resolution for members serving in the tribunal |
| on planning establishment (municipal) | Number of selected and appointed members of JMPT | 1 joint municipal planning tribunal by September 2015 | MM secures commitment from pool of potential members. | Select internal official members. | Select non-official members. | MM report to Council on nomination of non-official | Select Chair/Deputy |

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| members. | <p>Council resolution to call for nominations.</p> <p>Publish call for nominations in newspapers.</p> | <p>MM prepares report to Council for appointment of members including the code of conduct.</p> <p>Council resolution confirming appointments</p> <p>Publish notice of JMPT members in PG and newspapers</p> |

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| | | MM to provide council resolution to members of the MPT to confirm their appointment | | |
| on planning establishment (municipal) | Number of support for operational requirements for the tribunal. | 1 support development program for the smooth operation of the tribunal by September 2015 | Municipalities have to confirm the following operational requirements for MPTs: | <p>No target for this quarter</p> <p>Q 1 Achieved</p> <p>All targets regarding the support development program for the smooth operation of the tribunal were met</p> <p>In terms of the budget council should consider:</p> |

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| Option 1: SACPLAN tariffs with AA tariffs for travel; R1500/hour * 5 interactions * 2 Professional people * 25 LMs * 12 meetings. This is based on the prescribed professional fees of SACPLAN; | Option 2: Fixed tariff per application with AA tariffs; |

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| Option 3: Fixed tariff /month with AA tariffs for travelling; Frances Baard DM: R900/meeting /professional (3 professionals) 12 months = R97 000; total budget R210 000.00). Distances; amount of applications; limited private sector availability | |

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| should inform council's decision; <input type="checkbox"/> Professional planner support; Municipal members/other governmental officials of MPT will have to be paid for S&T. So | municipalities must budget for this expense. Cost structure for other professions |

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| | |
| also to be determined. | <p><input type="checkbox"/> Procedures - site inspection, hearings, notification, more information; registry;</p> <p><input type="checkbox"/> reasons for decisions and notices of decisions;</p> <p><input type="checkbox"/> agenda;</p> <p><input type="checkbox"/> notice of tribunal meeting;</p> <p><input type="checkbox"/> tribunal procedures;</p> <p><input type="checkbox"/> remuneration</p> |

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| of non-official members; | <input type="checkbox"/> apportionment of operating costs; Council to provide guidance i.t. S 23 (1) (a), (b) (Tribunal TOR) | Determine institutional form of appeal authority. | No target for this quarter | <p>Q 1 Achieved</p> <p>All target regarding the appeal's authority and procedures were met</p> <ul style="list-style-type: none"> • Members of appeal authority body • Council resolution |
| Number of appeal authority and procedures to be established/ formulated by September 2015 | 1 appeal authority and procedures be established/ formulated by September 2015 | The municipality to decide on one of the following: Executive | N/A | |

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| | |
| authority External body appointed by municipality Body established in terms of the provincial legislation <input type="checkbox"/> Appeals authority to be constituted <input type="checkbox"/> | Municipalities to put in place admin and secretariat support for appeal body <input type="checkbox"/> |
| | Municipalities |

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| | |
| <p>to put a council procedure in place for ensuring that MM registers and processes appeals in the case where council is the appeal body</p> <p><input type="checkbox"/> Council resolution</p> <p>Detail processes relating to the lodgment, consideration and determination of appeals including the</p> | |

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| n | request, receipt and consideration of professional advice to the appeal authority | Ability to receive and process an application and number of staff identified for work to be executed | Staff identified to deal with applications | Receive and process applications as and when there are new submissions |

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| | | | | |
| n | Number of reviewed existing tariff structure in place including bulk services contribution | To review existing tariffs and submit to council for approval by September 2015 | No target for this quarter | Council Resolution |

will be manual Categorise development applications to determine which ones will end up with the MPT

applications

Review existing tariffs annually as a revision of council tariffs (MFMA regulations)

- Presents to council for approval.
- Review all by-laws and ordinances

No target for this quarter

Q 1
Achieved
Existing tariff structure and by-laws were reviewed

N/A

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|---|---|--|----------------------------|--|
| | | | | |
| | relating to the fees, rates and levies payable for SPLUMA and related activities (incl tariff policy) is undertaken | Municipal councils to avail themselves for planned training sessions | No target for this quarter | Q 1 Achieved All Councillors serving in the Appeals Authority Committee were trained |
| n | Number of training and capacity building program for council by September 2015 | Training and capacity building program for council by September 2015 | No target for this quarter | Q 1 Achieved All officials serving in the MPT were trained |

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| Q1 in need with the required expertise | No target for this quarter | Implement remedial action the DRDLR will propose in terms of their assessment of existing SDF | Q 2 Not Achieved | Reason for deviation Process for the SDF review has not started yet Remedial action Remedial actions proposed by DRDLR during the engagement will be highly considered during the review |
| Q1 Number of reviewed SDF that is SPLUMA compliant. Q2 development networks | 1 reviewed SDF that is SPLUMA compliant by June 2016 | Collection and analyzing of data by September 2015 | Report to Council by December 2015 | Q1 Target not achieved Q2 Still awaiting submission of |

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| | | |
| June 2016 | achieved | <p>Community Satisfaction Forms as distributed.</p> <p>Remedial action</p> <p>Forms will be requested in the next Speakers forum during Q2</p> <p>Q2</p> <p>Reason for deviation</p> <p>Speaker's Forum sat on the 4th of December 2015 which and no Council meeting was held thereafter.</p> <p>Remedial action</p> <p>Target to be performed during</p> |

| | | | | | |
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| | | | | performed during Q3 | |
| | | | | performed during Q3 | |
| 4 internal publications developed by June 2016 | 1 st Publication by September 2015 | 2 nd Publication by December 2015 | Target achieved Q1 Q2 Target not achieved | Q2 Reason for deviation Service provider appointed did not perform and his order is to be cancelled Remedial action New service provider to be appointed and target to be performed during Q3 | Q1 Copy of publication |

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|--|---|---|---|--|--|
| Council and general staff meetings | meetings to be held by June 2016 | meetings to be held by September 2016 | meetings to be held by December 2016 | and 2 general staff meetings were held | Council itinerary and Council resolution |
| Number of LLF meetings held | 12 LLF meetings to be held by June 2016 | 3 meetings to be held by September 2015 | 3 meetings to be held by December 2015 | Two meeting were held during both quarters | Attendance registers and minutes |
| ieve ployment ity | Number of reviewed EE plan. | 1 Reviewed EE plan by December 2016 | Actual review of the plan through relevant structures (LLF) by September 2015 | Submission to Council for adoption by October 2015 | Council resolution and reviewed EE plan |

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|------------------|---|--|---|--|---|--|
| | | | | Labour | | |
| rove | Number of reports on IT | 4 quarterly reports on IT by June 2016 | 1 quarterly reports on IT by September 2015 | 1 quarterly reports on IT by December 2015 | Two reports is been submitted to Council. | None |
| chnology | | | | | | Quarterly reports and Council resolution |
| criptions | Number of reports on job descriptions developed | 2 reports on job descriptions developed by June 2016 | | 1 report on job descriptions developed by December 2015 | 1 report on Job description is been done. | Job Descriptions compiled |
| ew | | | | | | |
| itions | | | | | | |
| eloped | | | | | | |
| uce | Number of reports on filling of vacant budgeted positions | 3 reports on the filling of vacant budgeted positions by June 2016 | | 1 quarterly report on the filling vacant budgeted positions by December 2015 | Report on filled positions is been submitted to Council | Report on filling posts and Council Resolution |
| gated | | | | | | |
| ancy Rate | | | | | | |
| ture | Records Management Policy | 1 Record Management policy | Compilation of the Draft Records | Submit Draft Records Management | Q1 and Q2 Draft Records Management | Records Management Policy and Council |
| nd | | | | | | |
| ords | | | | | | |

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|--------------------------------|---|--|-------------------------------------|--|--|--|
| Management | developed | developed by June 2016 | Management Policy by September 2015 | Policy to Council by December 2015 | Policy was compiled in the Q1 and submitted to Council for adoption | Resolution |
| Training of Councillors | Number of training reports submitted to Council | 4 Training reports are submitted to Council by June 2016 | Compilation of the Registry manual | Submit the Registry manual to Council by December 2015 | Q1 and Q2 Registry manual was compiled and submitted to Council for adoption | None Registry manual and Council Resolution |
| Capacity Building | | | | 1 quarterly training report submitted to Council by September 2015 | Q1 and Q2 training report submitted to Council by December 2015 | None Reports are been submitted to Council on quarterly basis |

| Corporate Objective | Key Performance Indicator | Annual Target | Quarterly Target | Progress Report | Reasons for deviating and | Portfolio Of Evidence |
|--|---|---|---|---------------------|--|--|
| Number of Technical department officials trained | 4 quarterly reports on training of Technical Department officials | 1 Report on officials trained by September 2015 | 1 Report on officials trained by December 2015 | Achieved | None | 2 Reports on officials trained |
| Kiplace Is Plan | Number of developed and submitted WSP to LGSETA | 1 WSP developed and submitted to LGSETA by April 2016 | 1 report on consolidation of inputs from various departments by December 2015 | Target not achieved | Reason for deviation LGSETA has developed a new template and still training officials on it. | Remedial action Target will be achieved in the third quarter |

| | Indicator | 1st | 2nd | remedial actions |
|---|---|---|---|-------------------------|
| ordination one vision of electricity | Number of reports of queries attended to in Hotazel and Vanzylsrus households | 12 reports by June 2016 | 3 reports on the number of queries attended to in Hotazel and Vanzylsrus households by September 2015 | Q1 and Q2 Achieved |
| | Number of reports on the queries attend to by Eskom | 4 reports on the queries attend to by Eskom by June 2016 | 1 report on the queries attend to by Eskom by September 2015 | Q1 and Q2 Achieved |
| | Number of monitoring reports on the electrification and infills | 4 reports on the monitoring of electrification and infills by June 2016 | 1 monitoring report on the electrification and infills by September 2015 | Q1 and Q2 Achieved |

| Performance indicator | Target | Actual | Reason for deviation | Previous Tender Advert |
|---|------------------------------|---|--|--|
| Obtain and trade formal and access roads | Approved electricity license | 1 approved electricity license by June 2016 | Procurement of Professional service provider for compilation of data for application process by September 2015 | Compilation of data and submission of application forms to NERSA by October 2015 |
| | No of access roads upgraded | 4.5 km | 1 km of tar road at Makhubung handed over to contractor by July 2015 | Not Achieved Handover of Phase 3 is dependent on the completion of Phase 2 |

| Progress Report and Communications | | | | | |
|---|---|---|--|--------------------------------|--|
| Practical completion of 3.5 km in Ganghaai by December 2015 | Not Achieved – 95% Completed | Reason for deviation | Delayed approval by SANRAL and additional scope of work | Remedial action | Finalization of additional work and issuing of scope to the contractor by January 2016 |
| Number Km of internal roads maintained | 150km of internal roads maintained in all 15 wards by June 2016 | Finalizing Service Level Agreement and Delivery of Fleet by July 2015 | 50km of internal roads maintained in 15 wards by December 2015 | Q1 Achieved, SLA was finalised | Q2 Not Achieved Yellow Fleet received in December 2015 |
| | | | | Revised Fleet Delivery plan. | Late delivery of fleet and training of operators. |

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| | | | Remedial action Graders will be dispatched to all the 4 clusters in the 3 rd quarter | | Reasons for deviation Slow performance by the contractor | Reasons for deviation Improvement plan is in place and target will be achieved in the 3 rd quarter | Reasons for deviation Funding |
| No of internal roads upgraded | 3 Bridges upgraded by June 2016 | 1 Practical completion certificate for Segwaneng bridge by December 2015 | | Not Achieved | | | |
| Roads operations and maintenance | 1 Road operation and maintenance | Assessment of all internal roads by September 2015 | Draft master plan developed by December 2015 | Q1 Achieved Q2 not achieved | | Communications and Draft Assessment on Roads in JTG District | |

| | | | | | |
|---|---|---|--------------|---|--|
| | master plan developed by June 2016 | master plan developed by June 2016 | constraints | Remedial Action: Rural Roads Asset Management System (RRAMS), that is being championed by the District Municipality, will be used as an input to the Master Plan of JMLM. | Communications and Draft Assessment on Roads in JMLM |
| Roads Maintenance Assessment Report Developed | 3 quarterly reports and 1 consolidate Road maintenance report developed | 1 quarterly report on the assessment of all internal roads in 5 wards by September 2015 | Not Achieved | Reason for deviation As part of cost containment measures the Municipality decided to use RRAMS services. | Communications and Draft Assessment on Roads in JMLM |

| Remedial action | Reasons for deviation | Handover Minutes, Progress Report and Communications |
|---|---|---|
| With the assistance of RRAMS the assessment will be done during the 3 rd and 4 th quarter | The following villages were handed over to the contractor in the 1 st Quarter 2015: Makgaladi, Cassel, Dithakong, Adderly. | Resubmission of the business plan Business Plans were submitted to RBPAC and are currently awaiting signatures. Will be handed over in 2 nd and 3 rd quarter |

| Progress Reports | | | |
|---|---|--|---|
| Reason for deviation | Not Achieved | Practical completion certificate of Makgaldi , Deurham, Kiangkop , Magobing-East and Diwatshane by December 2015 | Diwatshane and Deurham water projects were not completed due to the late signing of the Business Plans by DWS |
| Remedial Action | | | Will be completed in the 3 rd and 4 th quarter |
| Number of reports on villages to be refurbished | 4 quarterly reports on villages to be refurbished by June | 1 quarterly report on villages to be refurbished by September 2015 | Achieved None 2 Quarterly Reports |

| | | | | | | | |
|--|------------|---|--|--|---|--|-------------------------|
| | 2016 | 1 Water operation and maintenance master plan developed | 1 report on assessment of the status of infrastructure in all wards by September 2015 developed by December 2015 | The draft master plan submitted to Council for approval By November 2015 | Q1 Achieved Master plan development on draft stage 100% complete (all wards assessed) | Reason for deviation There was no Council meeting in November | Final draft master plan |
| Reviewed Water Services Development Plan(WSDP) | 1 reviewed | Water Services Development Plan by October 2015 | 1 report on the assessment of the status of access to water services and infrastructure conditions all | Submit Draft Reviewed WSDP to Council for approval by October 2015 | Not Achieved Compilation of the WSDP - IDP report complete and submitted to Department of | Reason for deviation Still awaiting comments prior submission to council | WSDP-IDP Report |

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| | | | | |
| wards by July 2015 and Submit Draft reviewed WSDP to Department of Water Affairs for comments by August 2015 | Water and Sanitation for comments. | Remedial action: Write a letter to the department for comments or go-ahead | Progress Report and Completion Reports | <p>Reason for deviation</p> <p>Not Achieved, only Matoro was completed</p> <p>1)The handover of some projects to the Contractors were delayed by community members</p> <p>2)Magobing-West was replaced by Mosekeng and it was achieved</p> |

| Corporate Objective | Key Performance Indicator | Annual Target | Quarterly Target | | Progress Report | Reasons for deviating and remedial actions | Portfolio Of Evidence |
|--------------------------|--------------------------------------|---|---|-----------------|--|--|---|
| | | | 1 st | 2 nd | | | |
| Provide Sport Facilities | Number of Sport Facilities completed | 1 Sport Field completed at Loopeng by June 2016 | Handover project to contractor by August 2015 | Not Achieved | Reason for deviation Business Plans not approved. | Remedial action: Municipality will make follow-ups to COGHSTA | Maipeng, Gasehunelo Wyk 4 and 7 will be handed over in the 3 rd quarter |

| Corporate Objective | Key Performance Indicator | Annual Target | Quarterly Target | Progress Report | Reasons for deviating and remedial actions | Portfolio Of Evidence |
|------------------------|---------------------------------|------------------|------------------|-----------------|--|-----------------------|
| | | | | | | |

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|------------------------------------|------------------------------------|--|---|--|---|-----|--|
| Provide | Number of reports on | 4 quarterly reports on 100 low cost houses | 1 quarterly report on 25 houses constructed by September 2015 | 1 quarterly report on 25 houses constructed by December 2015 | Achieved, 2 quarterly reports on 50 houses constructed were compiled by December 2015 | N/A | <ul style="list-style-type: none"> • 2 quarterly reports on constructed houses • Happy letters |
| Note safe clean environment | Number of awareness campaigns held | 4 awareness campaigns by June | 1 awareness campaign (ward 1, 2, 3, 4 & 5) by September 2015 | 1 awareness campaign (ward 6 and 7) by December 2015 | Not achieved | N/A | <ul style="list-style-type: none"> • Attendance registers for the campaigns • Copy of |
| | | | | | Minutes and attendance register for progress meetings | | |

| | | | | | |
|---|--|--|---|--|--|
| | 2016 | | and Metsimantsi Wyk 3 | | presentation for the campaign |
| | | 1 notice for the awareness campaign by September 2015 | 1 notice for the awareness campaign by December 2015 | 2 notices for the awareness campaigns were held by December 2015 | N/A Copy of notice for the awareness campaign |
| Number of reports on households provided with refuse removal services in Hotazel and Vanzylsrus | 4 quarterly reports on 1144 households provided with refuse removal services in Hotazel and Vanzylsrus | 1 quarterly report on 1144 households provided with refuse removal by September 2015 | 1 quarterly report on 1144 households provided with refuse removal by December 2015 | 2 quarterly reports on 1144 households provided with refuse removal by December 2015 was compiled by December 2015 | N/A <ul style="list-style-type: none"> • 2 quarterly reports • Copy of waste collection |
| Number of reports on coordination of working on fire | 4 reports on coordination of working on fire | 1 report on coordination of working on fire | 1 report on coordination of working on fire | 2 reports on the coordination of working on fire | N/A 2 Quarterly reports on coordination |

| | | | | | |
|-----------------------|--|---|---|---------------|---|
| of Working on Fire | on fire (WOF) | (WOF) | (WOF) | were compiled | |
| | 3 unit meetings by September 2015 | 3 unit meetings by December 2015 | 3 unit meetings were held | N/A | <ul style="list-style-type: none"> • Minutes of the meeting • Attendance register |
| | Suppression of veld fire (as when required) by September 2015 | Suppression of veld fire (as when required) by December 2015 | <p>Q2</p> <ul style="list-style-type: none"> • Suppression of veld fire were done:- <p>• Heuningvlei</p> <p>• Ditshipeng</p> <p>• Madularanc h</p> <p>• Gasehunelo</p> <p>Wyk 6</p> <p>• Loopeng</p> <p>• Deerward</p> <p>• Bendel</p> <p>• Kanung</p> | N/A | <ul style="list-style-type: none"> • National statistical fire report form |

| | | | | |
|--|---|--|-------------------------------------|--|
| | | | • Pendah Farm | |
| Number of reports on coordination of Glenred landfill site establishment | 4 quarterly reports on coordination of Glenred landfill site by June 2016 | 1 quarterly report by September 2015 | 1 quarterly report by December 2015 | 2 quarterly reports were compiled by December 2015 |
| | | | | N/A |
| Number of reports on funding request for the establishment | 2 reports on the funding requests for the establishment of the Hotazel landfill | 1 Project Advisory Committee (PAC) meeting by September 2015 | 1 PAC meeting by December 2015 | 2 PAC meetings were held by December 2015 |
| | | | | N/A |
| | | | | Minutes and attendance register |
| | | | | |
| | | | | |

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|---------------------------------|------------------------------------|---------------|--|---|
| nt of the Hotazel landfill site | Hotazel landfill site by June 2016 | December 2015 | landfill site were compiled by December 2015 | <ul style="list-style-type: none"> • 2 reports on land acquisition |
|---------------------------------|------------------------------------|---------------|--|---|

| Corporate objective | Key Performance Indicator | Annual Target | Quarterly Target | Progress Report | Reasons for deviating and remedial actions | Portfolio Of Evidence |
|-----------------------------|--|---|---|---|--|---|
| wide educational activities | Number of practical completion reports on the community hall constructed of the community hall | 1 practical completion report on the community hall constructed by September 2015 at Boththelets a by December 2015 | 1 quarterly progress report on community hall constructed by September 2015 | 1 quarterly completion report on the community hall constructed at Boththelets a by December 2015 | N/A | <ul style="list-style-type: none"> • Practical completion certificate • Site minutes and attendance registers |
| | | | | 3 site visit for monitoring the | 6 site visits for monitoring the | Monitoring sheet |

| | | | | | |
|--|--|---|--|---|---|
| | | progress of the projects by September 2015 | progress of the projects by December 2015 | progress of the projects were done by December 2015 | |
| Number of reports on recreational facilities maintained | 12 reports on recreational facilities maintained by June 2016 | 3 reports on recreational facilities maintained by September 2015 | 3 reports on recreational facilities maintained by December 2015 | 6 reports on recreational facilities maintained were compiled by December 2015 | <ul style="list-style-type: none"> • 6 reports of recreational facilities • Copy of registers |
| Number of reports on coordination of 4 recreational parks and Ba Ga Bareki Game Farm establishment | 4 quarterly reports on coordination of 4 recreational parks and Ba Ga Bareki Game Farm establishment by September 2015 | 1 quarterly report on coordination of recreational parks and Ba Ga Bareki Game Farm establishment by September 2015 | 1 quarterly report on coordination of recreational parks and Ba Ga Bareki Game Farm establishment by December 2015 | 2 quarterly reports on coordination of recreational parks and Ba Ga Bareki Game Farm establishment by December 2015 | <ul style="list-style-type: none"> • 4 quarterly reports • Copy of the minutes of quarterly meetings • Attendance register |

| Corporate Objective | Key Performance Indicator | Annual Target | Quarterly Target | | Progress Report | Reasons for deviating and remedial actions | Portfolio Of Evidence |
|--------------------------------|---|---|--|---|--|--|---|
| | | | 1 st | 2 nd | | | |
| Provide library services | Number of reports on library services, business plan developed for the requisition of funds for library and Memoranandum of Understanding by Council and submitted to | 4 quarterly reports on library services, 1 business plan and 1 Memorandum Of Requisition of funds for library and Memoranandum of Understanding by Council and submitted to | 1 quarterly report on library services by September 2015 | 1 quarterly report on library services by December 2015 | 2 quarterly reports on library services were compiled by December 2015 | N/A | <ul style="list-style-type: none"> Copy of quarterly reports Copy of business plan Copy of Memorandum of Understanding |

| | | | | | | |
|-------------------------------|---|--|--|---|---|-----|
| | Department of Sport, Arts and Culture | 2016 | | | | |
| strand of activities | Number of reports on the upgrading of cemeteries | 3 progress reports on 16 cemeteries upgraded in 16 villages by June 2016 | 1 progress report on consultation and identification of labourers in 16 villages by September 2015 | 1 progress report on clearing, fencing and installation of VIP toilets for cemeteries in 16 villages by December 2015 | 1 progress report on consultation and identification of labourers and 1 progress report on clearing, fencing and installation of VIP toilets for cemeteries in 16 villages were compiled by December 2015 | N/A |
| wide specific services | Number of Driving License Testing Centre | 1 report on the appointment of the service provider by September 2015 | 1 report on the appointment of the service provider by December | 1 quarterly report of the monitoring the progress of the construction by December | 1 report on the appointment of service provider and 1 report on monitoring of the | N/A |

| | | | | |
|---|--|--|--|--|
| (DLTC) constructed (phase 1) | provider and 3 reports on progress of Phase 1 of DLTC constructed by June 2016 | 2015 | progress of the construction compiled | progress of phase 1 of DLTC construction |
| Number of reports on learner's licences | 4 quarterly reports on learners licences tests written by June 2016 | 1 quarterly report on learners licences tests written by June 2016 | 1 quarterly report on learners licences tests written by December 2015 | <ul style="list-style-type: none"> • Reports on learners licence tests written • Copy of appointment of learners licence tests written |
| owerment designated ps | Number of reports on the development of | 1 report on the development of designated groups by | Q1 & Q2 Target achieved | <ul style="list-style-type: none"> • Reports on coordinated programs for development |

| | | | | |
|--|--------------------------------|----------------|---------------|------------------------|
| | | | | |
| of designated groups | designated groups by June 2015 | September 2015 | December 2015 | of designated groups |
| (Youth, women, children, elderly persons and people with disabilities) | | | | • Attendance registers |

| Corporate Objective | | Key Performance Indicator | Annual Target | Quarterly Target | Progress Report | Reasons for deviating and remedial actions | Portfolio Of Evidence |
|---------------------------|-----------------------------------|---|---|---|---|--|--|
| Reholder Participation | Number of ward committees trained | 15 ward committees trained by June 2016 | 1st | 2nd | Q1 & Q2 Reason for deviation | Q1 & Q2 Reason for deviation | Q1 Advert and Appointment of Service Provider |
| | | | Procurement of the service provider by September 2015 | Training of 15 ward committees by December 2015 | | | |
| | | | | | Target not achieved | Delay by COGSTA to provide training manual during Q1 and only received during Q2 | Q2 Ward committees training report |
| | | | | | | Remedial action Target to be performed during Q3 | N/A |
| | | | | | | | Minutes & Attendance registers |

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|---|---|---|--|---------------------------------------|-----|----------------------|
| Number of reports on the functionality of ward committees | 4 reports on the functionality of ward committee by June 2016 | 1 report on the functionality of ward committee by September 2015 | 1 report on the functionality of ward committee by December 2015 | Q1 & Q2 Target achieved | N/A | Attendance registers |
|---|---|---|--|---------------------------------------|-----|----------------------|

| Corporate Objective | Key Performance Indicator | Annual Target | | Quarterly Target | | Progress Report | Reasons for deviating and remedial actions | Portfolio Of Evidence |
|------------------------|------------------------------|--|-----------------|--|---|-------------------------------------|--|--|
| | | 1 st | 2 nd | 3 monthly reports on timeous billing and submission of accounts by end of September 2015 | 3 monthly reports on timeous billing and submission of accounts by end of December 2015 | | | |
| age revenue generation | Timeous and accurate billing | 12 monthly reports on timeous billing and submission of accounts by end of June 2016 | | 3 monthly reports on timeous billing and submission of accounts by end of September 2015 | 3 monthly reports on timeous billing and submission of accounts by end of December 2015 | 6 monthly Billing reports generated | N/A | 12 monthly reports on timeous billing and submission of accounts |
| | Number of debtors | 12 debtors | 3 debtors | 3 debtors | 3 debtors | 6 debtors | N/A | 6 debtors |

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| reports on debtors' reconciliation performed. | reconciliation reports performed by June 2016 | reconciliation reports by September 2015 | reconciliation reports by December 2015 | reconciliation reports submitted |
| Number of interim property rates reports on supplementary valuation rolls completed and submitted. | 3 interim and 1 consolidated property rates run by the report on the supplemental valuation roll completed and submitted by June 2016 | 1 report on Interim property rates run by September 2015. | 1 report on Interim property rates run by December 2015. | 2 reports on interim property rates run , the 1 st quarter report was submitted to Council and the 2 nd report was ready by December to be submitted to Council in January 2016 |

| Corporate Objective | Key Performance | Annual Target | Quarterly Target | Progress Report | Reasons for deviating and | Portfolio Of Evidence |
|---------------------|-----------------|---------------|------------------|-----------------|---------------------------|-----------------------|
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| | Indicator | 1st | 2nd | remedial actions |
|---|---|---|---|---|
| age get and treasury ion | 1 credible budget compiled and submitted to Council by May 2016 | 1 Budget locking certificate submitted to National and Provincial Treasury by September 2015. | 1 budget locking certificate sent to treasury by 15 July 2015 | N/A |
| | | | | 1 Adjustment and 1 final budget document, 1 budget locking certificate and proof of submission to Council, National and Provincial Treasury |

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|--|--|--|---|--|---------------------------------------|-----|--|
| | Number of MFMA quarterly reports compiled and submitted to Council and National and Provincial Treasury(ME, BM, LTC, MFM implementation plan) | June 2016 4 reports each (ME, BM, LTC, MFM implementation plan)submitted to Council and National and Provincial Treasury by June 2016 | 1 report each (ME, BM, LTC, MFM implementation plan)submitted to Council and National and Provincial Treasury by September 2015 | 1 report each (ME, BM, LTC, MFM implementation plan)submitted to Council and National and Provincial Treasury by December 2015 | Q1 and Q2 are achieved | N/A | 4 reports each (ME, BM, LTC, MFM implementation plan) submitted to Council and National and Provincial Treasury and proof of submission. |
| | Number of sec 52 reports on the implementation of the budget and financial affairs of the | 4 quarterly reports on sec 52 reports on the implementation of the budget and financial affairs of the | 1 quarterly report on sec 52 report on the implementation of the budget and financial affairs of the | 1 quarterly report on sec 52 report on the implementation of the budget and financial affairs of the | Q1 and Q2 were achieved and submitted | N/A | 4 quarterly reports and proof of submission to council. |

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|--|--|--|--|--|--|---|---|---|--|
| municipality submitted to council | affairs of the municipality submitted to Council by Council by June 2016 | municipality submitted to Council by September 2015 | municipality submitted to Council by December 2015 | 1 report on withdrawals submitted to Council, National and Provincial Treasury by Treasury by June 2016 | 1 report on withdrawals submitted to Council, National and Provincial Treasury by September 2015 | 1 report on withdrawals submitted to Council, National and Provincial Treasury by December 2015 | Q1 and Q2 reports were achieved and submitted | N/A | 4 reports on withdrawals and proof of submission to council, National and Provincial Treasury |
| Number of reports on withdrawals submitted to Council, NT, PT and AG | 4 reports on withdrawals submitted to Council, National and Provincial Treasury by Treasury by June 2016 | 12 reports each on conditional grants expenditure reports submitted to council, PT, council, PT, NT(FMG, MIG, NT(FMG, MIG, | 1 report on withdrawals submitted to Council, National and Provincial Treasury by September 2015 | 3 reports each on conditional grants expenditure reports submitted to council, PT, submitted to council, PT, EPWP, WSOG, EPWP, WSOG, | 3 reports each on conditional grants expenditure reports submitted to council, PT, submitted to council, PT, EPWP, WSOG, EPWP, WSOG, | 6 monthly reports each were submitted to Provincial and National Treasury | N/A | 6 reports each on conditional grants expenditure reports submitted to council, Provincial and National Treasury | 6 reports each on conditional grants expenditure reports submitted to council, National Treasury |
| | | | | | | | | | |

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|---|--|--|--|--|---|
| EPWP, WSOG, O & M, MSIG RBIG and MWIG) | NT(FMG, MIG, EPWP, WSOG, O & M, MSIG, RBIG and MWIG) | O & M, MSIG, RBIG and MWIG) by September 2015 | O & M, MSIG, RBIG and MWIG) by December 2015 | 1 report submitted N/A | 1 report of system of delegations reviewed and submitted to Council, Provincial and National Treasury |
| | Number of system of delegations developed and reviewed. | 1 report of system of delegations reviewed by September 2015 | 1 report of system of delegations reviewed by September 2015 | Proof of submission.(Council resolution and minutes) | |
| | Number of reports on the payment of payment of | 12 reports on the payment of creditors within | 3 reports on the payment of creditors within | 6 reports on payment of creditors.(PV03) | |

| | | | | | | |
|---|--|---|---|--|-----------|--|
| | creditors within 30 days. | 30 days by June 2016 | 30 days by September 2015 | 30 days by December 2015 | generated | |
| Number of reports on investment made and submitted to Council | 4 quarterly reports on investments made and submitted to council by council by June 2016 | 1 quarterly report on investments made and submitted to council by September 2015 | 1 quarterly report on investments made and submitted to council by September 2015 | 2 quarterly reports on investments made and submitted to Council | N/A | 12 monthly system generated reports (PV03) |

| Corporate objective | Key Performance Indicator | Annual Target | Quarterly Target | Progress Report | Reasons for deviating and remedial actions | Portfolio Of Evidence |
|--|--|--|---|--|--|---|
| age | Supply chain management | 1 st | 2 nd | | | |
| Number of reports for the contracts awarded submitted to council | 12 reports for the contracts awarded submitted to council by June 2016 | 3 reports for the contracts awarded submitted to Council by September 2015 | 3 reports for the contracts awarded submitted to Council by December 2015 | 6 reports on contracted awarded submitted to Council | N/A | 6 reports on contracts awarded and submitted to council. Council resolution and minutes |

| | | | | | | |
|--|---|--|---|---|--|---|
| Number of reports for the contracts awarded submitted to council | 12 reports for the contracts awarded submitted to council by council by June 2016 | 3 reports for the contracts awarded submitted to council by September 2015 | 3 reports for the contracts awarded submitted to council by December 2015 | 6 reports on contracted awarded submitted to council | N/A | 6 reports on contracts awarded and submitted to council. |
| Stage | Supply chain management | Number of reports on the update of suppliers database | 4 reports on the update of suppliers database by June 2016 | 1 report on the update of suppliers database by September 2015 | 1 report on the update of suppliers database by December 2015 | 2 reports on the update of the suppliers database compiled and submitted |
| | | | | | | System print out report verifying the update |

| Treasury website | | Corporate objective | | | | Key Performance Indicator | | Annual Target | | Quarterly Target | | Progress Report | | Reasons for deviating and remedial actions | | Portfolio Of Evidence | | |
|--------------------|---|---|---|---|-----|--|--|-----------------|--|------------------|--|-----------------|--|--|--|-----------------------|--|--|
| | | | | | | | | 1 st | | 2 nd | | | | | | | | |
| age set management | Number of reports on the update of GRAP compliant Asset register compiled and submitted to AG | 1 report on the update of GRAP compliant asset register completed and submitted to AG | 1 report on the update of GRAP compliant asset register completed and submitted to AG | 1 updated GRAP compliant Asset register completed and submitted to AG | N/A | An updated Asset register and proof of submission to Office of the Auditor General | | | | | | | | | | | | |

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|--|--|---|--|---|-----|--|
| Number of reports on audit of heritage assets | 1 report on the audit of heritage assets submitted to Council by June 2016 | Report on consultation of all stakeholders by September 2015 | Report on identification of Heritage assets by December 2015 | 1 on consultation held reports and 1 on identification of heritage assets | N/A | Report on the audit and identification of heritage asset |
| Number of reports on inventory stock count performed | 12 monthly reports on inventory stock count performed by June 2016 | 3 Monthly reports on inventory stock counts performed by September 2015 | 3 Monthly reports on inventory stock counts performed by December 2015 | 6 monthly reports on inventory stock counts performed. | N/A | 6 monthly reports on inventory stock count performed |

| Corporate Objective | | Key Performance Indicator | Annual Target | Quarterly Target | Progress Report | Reasons for deviating and remedial actions | Portfolio Of Evidence |
|------------------------------------|---|---|---|--|--|---|---|
| | | | 1 st | 2 nd | | | |
| Element Cash flow management | Number of monthly reconciliation reports performed on Cashbook and bank | 12 monthly cashbook and bank reconciliation reports each by June 2016 | 3 monthly cashbook and bank reconciliation reports each by September 2015 | 3 monthly cashbook and bank reconciliation reports each by December 2015 | 2 cashbook and bank reconciliation reports performed | Reason for deviation FMS system error Remedial action Financial Management System (FMS) administrators will correct the error. All 4 reconciliation reports will be completed by 29 February 2016 | 6 monthly cashbook and bank reconciliation reports |
| | Number of monthly VAT reconciliation reports performed | 12 monthly VAT reconciliation reports each by September 2015 | 3 monthly VAT reconciliation reports each by December 2015 | 3 monthly VAT reconciliation reports each by December 2015 | Not achieved | Reason FMS system error Remedial action | 12 monthly cashbook and bank reconciliation reports |

| | | | | | |
|--|--|---|---|---|-----|
| | on VAT | each by June 2016 | | Financial Management System (FMS) administrators will correct the error. All 4 reconciliation reports will be completed by 29 February 2016 | |
| | Number of monthly reconcilia tions perfo rmed on Creditors. | 12 monthly creditors reconciliatio n reports each by June 2016 | 3 monthly creditors reconciliation reports each by September 2015 | 6 monthly creditors reconciliation reports each by December 2015 | N/A |
| | Number of monthly reconcilia tions perfo rmed on Payroll. | 12 monthly payroll reconciliatio n reports each by | 3 monthly payroll reconciliation reports each by September 2015 | 6 monthly payroll reconciliation reports each by December 2015 | N/A |

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|---------------------------|---|-----------|---|---|---|
| | | | | | |
| Remote Tourism | Number of reports on coordination of EPWP | June 2016 | 4 quarterly reports on coordination of EPWP by September 2015 | 1 quarterly report on coordination of EPWP by December 2015 | 1 quarterly report on coordination of EPWP by September 2015 |
| | | | | | Q1 and Q2 |
| | | | | 1 quarterly report on coordination of EPWP by December 2015 | 1 quarterly report on coordination of EPWP by September 2015 |
| | | | | | N/A |
| | | | | | <ul style="list-style-type: none"> • Quarterly reports on coordination • List of beneficiaries with ID number |
| | | | | | <ul style="list-style-type: none"> • Reports on the number of jobs created through EPWP, CWP and by government sector • Reports on the number of jobs created through EPWP, CWP and by government sector departments, NPO and municipality by December 2015 |
| | | | | | N/A |
| | | | | | <ul style="list-style-type: none"> • Quarterly reports on the |
| | | | | | |

| | | | | | | |
|---|---|---|--|--|---------------------------------------|--|
| the development of sub-contractors | development of sub-contractors by June 2016 | sub-contractors by September 2015 | sub-contractors by December 2015 | sub-contractors were compiled by 2015 | sub-contractors were compiled by 2015 | development of sub-contractors |
| Number of report on the coordination of SMMEs attending the LED/tourism exhibitions | 12 reports on the coordination of SMMEs attending the LED/tourism exhibitions by June 2016. | 3 reports on the coordination of SMMEs attending the LED/tourism exhibition by September 2015 | 3 reports on the coordination of SMMEs attending the LED/tourism exhibition by December 2015 | 6 reports on the coordination of SMMEs attending the LED/tourism exhibition by December 2015 | N/A | • Quarterly reports on coordination of SMMEs attending LED/tourism exhibition by December 2015 |